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DEPRECIATION REPORT

NW 3299—“Fairway Estates”

11438 Best St.

Maple Ridge, BC

2023

October 24, 2023

NW 3299—“Fairway Estates”

c/o the owners
11438 Best St.
Maple Ridge, BC
V2X 0V1



Dear Sir/Madam:

**Depreciation Report for
NW 3299—“Fairway Estates”
11438 Best St., Maple Ridge, BC**

This depreciation report lists and describes the major reserve fund items. It provides current and future reserve expenditure estimates and recommends reserve fund actions. The depreciation report has been completed to the legislated requirements of the BC Strata Property Act as amended to date. This depreciation report is a complex document and should be reviewed in detail.

We recommend that a Reserve Fund plan be adopted with contributions adjusted to \$94,000 for the Jun 2024–May 2025 fiscal year, and further increased as per the recommendations in [Section 5.3](#). The legislation does not require the strata owners to follow any specific funding recommendation within this report. The Strata owners can choose their own funding plan, provided it meets the minimum legislated requirements. This recommended Reserve Fund Plan was created in consultation with strata representatives and does not necessarily reflect the consultant’s opinion as to the best course of action; the recommended plan outlines a funding path that is actionable and leads to improved outcomes for current and future owners.

NLD Consulting – Reserve Fund Advisors would be pleased to provide you with depreciation report updating services as required. As per the new BC Strata Property regulation, the strata must obtain a new report every five years. We appreciate the opportunity to perform this report for you. If you have any questions, please do not hesitate to contact the undersigned.

Respectfully submitted,

Ashish Verma, AIC Candidate Member

Michael LaPorte, CRP, PRA, AACI, P.App., RI
(Co-Signor)

NLD Consulting – Reserve Fund Advisors



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Executive Summary of Facts and Conclusions

This executive summary has been prepared as a quick reference of pertinent information and conclusions of this Depreciation Report. It is provided for convenience only. Readers are advised to refer to the full text of this report for complete information.

Client	c/o the owners 11438 Best St. Maple Ridge, BC, V2X 0V1
Date of Study	October 24, 2023 (Inspection Date: May 9, 2023)
Property	NW 3299—"Fairway Estates" 11438 Best St. Maple Ridge, BC, V2X 0V1 Constructed in 1991

FORECASTED RATES—see section 4

CPI Inflation	1.6%
Cost Inflation	3.5%
Interest Rate	2.3%

Deficiency/Contribution Quotient

Jun 2023–May 2024

DCQ = 19.1

See [Section 5.4](#) for details

CURRENT FISCAL YEAR INFORMATION

Current Fiscal Year	Jun 2023–May 2024
Opening Balance	\$295,997
Reserve Contributions	\$69,600
Ideal Closing Balance*	\$1,876,735
Funding Adequacy	The contributions are adequate if increased per our recommendations
Reserve Expenditures	See Section 5.2

Five Year Plan	Current Year	Recommendations†				
	Jun 2023– May 2024	Jun 2024– May 2025	Jun 2025– May 2026	Jun 2026– May 2027	Jun 2027– May 2028	Jun 2028– May 2029
Contingency Reserve Fund Contributions	\$ 69,600	\$ 94,000	\$ 106,180	\$ 116,620	\$ 123,580	\$ 130,377
Average Monthly Contribution per Owner‡	\$ 200	\$ 270	\$ 305	\$ 335	\$ 355	\$ 375

* Caution: The ideal balance of the reserve fund is the amount recommended for each year of the depreciation report to pay for major repairs and replacements. It is based on estimates of when the work will be needed. If there is not enough money in the reserve fund to pay for major repairs and replacements, the unit owners may have to pay for those costs through a special assessment. When comparing the actual balance with the ideal balance, be aware that some work may be done earlier or later than expected or may be paid for from an account other than the reserve fund. When this happens, the comparison may no longer show whether the amount of money in the reserve fund is adequate.

† The strata council is not legally required to follow the recommended plan. These recommendations come from the Adequate Funding Model in [Section 5](#). For other models please refer to [Appendix J](#).

‡ Defined as Reserve Fund Contributions divided by 12, divided by the number of strata units. The amount that any given owner will pay to the Reserve Fund depends on their relative unit entitlement.



Certification

I/We certify to the best of my/our knowledge and belief that:

- The statements of fact contained in this report are true and correct;
- The reported analyses, opinions, and conclusions are limited only by the reported assumptions and limiting conditions, and are my/our personal, impartial, and unbiased professional analyses, opinions, and conclusions;
- I/we have no present interest in the issue that is the subject of this report and no personal interest with respect to the parties involved;
- I/we have no bias with respect to the issue that is the subject matter of this report or to the parties involved with this assignment;
- My/our compensation is not contingent on an action or an event resulting from the analyses, opinions, or conclusions in, or the use of, this report.
- I/we have the knowledge and experience to complete the assignment competently, and hereby certify that I am a qualified person empowered to conduct reserve fund studies;
- As of the date of this report I/we have fulfilled the requirements of the Appraisal Institute of Canada Continuing Professional Development Program for members. I/we are a member in good standing with the Appraisal Institute of Canada and carry current errors and omission insurance through Trisura Guarantee Insurance Company.
- I (Ashish Verma) have personally inspected the property described within, and have personally examined the building plans and/or documents as identified herein. To the best of my knowledge and belief, the information and data used herein are true and correct.
- I/we have not been provided significant professional assistance in the completion of this report.
- The Depreciation Report was prepared in conformity with the requirements of the Strata Property Act as amended to date, as well as the Reserve Fund Study Standards, published by the Real Estate Institute of Canada, and the Consulting Standard of the Appraisal Institute of Canada.
- I (Michael LaPorte) am a member in good standing of the Real Estate Institute of Canada, holding the Certified Reserve Planner designation.
- The analyses, opinions, and conclusions were developed, and this report has been prepared, in conformity with the Canadian Uniform Standards of Professional Appraisal Practice.

Ashish Verma, AIC Candidate Member

Michael LaPorte, CRP, PRA, AACI, P.App., RI
Co-Signor

Qualifications listed in [Appendix A](#)



1. Report Overview

1.1 Purpose of the Report

Description

This depreciation report is a study of the existing development components that have shared responsibility, which will require replacement or major repairs less often than once per year. It is a financial document that estimates expenditures from the Reserve Fund in the long term and recommends funding actions.

This report is subject to the assumptions and limiting conditions described in [Appendix B](#).

Purpose

The purpose of a depreciation report is to help current owners determine how much money to save in their reserve fund. The report forecasts a 30-year period but the purpose of this report is specifically to provide information to help current owners determine reserve contributions for the next three years. This report also satisfies the requirements of the BC Strata Property Amendment Act, 2009, Part 6 Division 1 as amended to date ([Appendix C](#)).

Disclaimer

This report should not be considered a detailed review of any specific component; nor does it contain exhaustive property maintenance instructions. The replacement dates and component costs are predictions of what will happen, rather than specific recommendations. We are not recommending when to repair or replace each component or how much it will cost; we are recommending funding plans based on our forecasts of what reserve expenditures we believe the strata council will make.

We rely heavily on information provided to us by those for whom we are working, sometimes including strata council members, other property owners, property managers, contractors, and on-site staff. We assume no responsibility for the accuracy of the information they provide to us. As this report is intended to be a budgeting tool for the strata, we sometimes defer to their interpretation of financial statements, component costs and lifespans, and specific bylaw interpretations (within reason). We include a notice to the reader where these interpretations could cause confusion or misunderstanding.

The information contained in this report is not intended to be an independent review of the facts applicable to this property. This is a collaborative document between the report provider and those who live in and work on behalf of the property.



1.2 Methodology

This is a summary of the work we have done for this report. For more details, please refer to the full report, including appendices.

Property Information ([Section 2](#))

The subject property was visually inspected on May 9, 2023. The consultant reviewed building plans, financial documents, AGM minutes, governing documents, and consulted with the client to identify undocumented repair work, learn about latent defects that are causing problems, assess risk tolerance, and determine the client’s short-term intentions regarding reserve fund work.

Component Details ([Section 3](#))

The consultant counted, estimated, or measured quantities for all the reserve components, determined their lifespans and effective ages, and forecasted a schedule of major repair and replacement work. The consultant estimated the current cost to repair or replace each component.

Economic Forecasting ([Section 4](#))

An appropriate construction inflation rate was calculated and applied to the current component costs to create a reserve fund budget for 30 years. An achievable interest rate was calculated, applying it to the current balance and future contributions. Finally, a Consumer Price Index (CPI) inflation rate was calculated to aid in recommending fair contributions.

Funding Models ([Section 5](#))

The consultant created an equitable payment schedule such that each owner pays their share towards each component’s next replacement, called a Benchmark Analysis. This is a hypothetical scenario because it assumes that there is no reserve fund deficiency. Then the consultant created three funding models (two of them in [Appendix J](#)) based on how much money the reserve fund currently has, and compared it to the benchmark to assess fund performance and risk.



2. Property Information

2.1 Property Description Summary

NW 3299—“Fairway Estates”

11438 Best St.

Maple Ridge, BC, V2X 0V1

This development is located on the west side of Best Street and East of Maple Ridge Golf Course, in the City of Maple Ridge, BC. It was constructed in 1990 and registered as a strata corporation on August 30, 1991. The property consists of two storey wood-frame residential townhouses comprising 29 strata lots.



The overall construction, materials, and workmanship are of average quality. The project is assumed to have been constructed in accordance with applicable building codes, fire codes, city by-laws, and construction practices.

The property is self-managed.

The property was inspected for the purposes of preparing this report on May 9, 2023, by Ashish Verma, AIC Candidate Member. The inspection included a visual on-site inspection of the reserve components, where practical, as per the requirements of the Act.

2.2 Building Plans

The architectural plans and strata plan were used for quantifying the components and other improvements. There were complete architectural drawings (electronic documents) for the development and the available drawings were in good condition. Some quantities were estimated on site or measured off the plans and are considered estimates.

Building Plans Example

13-DA-312+M-3

STRATA PLAN OF LOT 2 EXCEPT:
PHASE 1 STRATA PLAN NW3299;
D. L. 249 GP. 1 N.W.D. PLAN 85960
THE CORPORATION OF THE DISTRICT OF MAPLE RIDGE

FIRST SHEET, SHEET 1 OF 15 SHEETS
STRATA PLAN NW3299
PHASE 2

40 0 40 80 120
GRAPHIC SCALE - METRES 1:2000
All dimensions are in metres.

KEY PLAN

Deposited and Registered
in the Land Title Office
at New Westminster, B.C.,
this 30 day of
AUGUST, 1991.

Civic address of Strata Lots
11436 BEST STREET
MAPLE RIDGE, B.C.

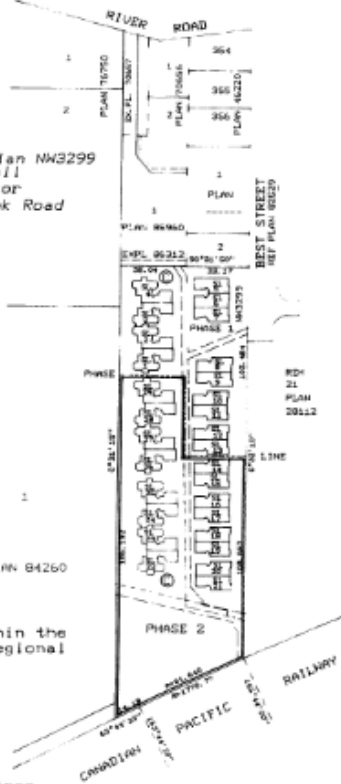
[Signature]
Deputy Registrar

Ref No. BE216078

NAME OF DEVELOPMENT
FAIRWAY ESTATES

Address for service
of documents:

The owners, Strata Plan NW3299
c/o L. Allison Maxwell
Barrister & Solicitor
22367A Dewdney Trunk Road
Maple Ridge, B.C.
V2X 3J4



This plan lies within the
Dewdney-Alouette Regional
District.

LEGEND

- PT - PART
- sq. m. - square metres
- G - GARAGE
- DK - DECK
- E - ELECTRICAL ROOM
- LCP - LIMITED COMMON PROPERTY
- APPU - APPURTENANT TO ADJACENT STRATA LOT
- ⊙ - COMMON PROPERTY
- SL - STRATA LOT

Bearings are astronomic and are
derived from Plan 85960

Semenowich and Associates
B.C. Land Surveyors
22320 - 119th Avenue
Maple Ridge, B.C.
467 - 5402; FAX 467-6458
91012652-10

I, Lorne Semenovich, of Maple Ridge, a
British Columbia Land Surveyor hereby certify
that the buildings erected on the property
described above, lie wholly within
the external boundaries of that parcel.
Dated at Maple Ridge, B.C. this
11th day of JULY, 1991.

[Signature]
Lorne Semenovich B.C.L.S.



2.3 Property Data

The following data have been calculated using dimensions taken from the available plans and observed during the inspection of the buildings and improvements. The estimates below are for reference purposes only.

Site Area	166,945 square feet (approximately)
Building Coverage	48,568 square feet (approximately)
Building Height	24 feet (2 storeys) (approximately)
Gross Floor Area	48,568 square feet (approximately)
Occupancy	29 units

2.4 Sections

The subject strata corporation has one distinct governing body with one set of financials. It has not been organized into legally distinct sections. Therefore, one set of funding models has been created, pertaining to the entire strata corporation. For more information about sections please see [Appendix D](#).

2.5 Development End of Life

A development can reach the end of its economic life long before it physically deteriorates to an unusable condition. The end of its economic life occurs when the property’s redevelopment value exceeds its existing value.

No repairs or replacements should be made or accounted for after the end of the development’s economic life. Therefore, the strata’s reserve fund contributions will decrease until the contributions become zero by the end of the development’s life.

An End of Life date more than 50 years away does not often make a significant difference to the 30-year projections. Even an End of Life date in 30 years, though it drastically changes the 30-year projections, tends to make no significant difference to our recommendation for the annual contributions in the next three years, which are the purpose of this report.

In determining whether to set an End of Life date for the subject property, the consultant has relied upon standard age/life averages, CHOA information bulletins, and personal experience in



building analysis. When appropriate, the strata council and management will be consulted to determine whether it is helpful to set an End of Life date.

End of Life date: no date set

2.6 Bylaws and Governing Documents Review

The consultant has reviewed the bylaws and governing documents as amended to date. The review has found them to be typical with the following important notes:

Repair and Maintenance

The bylaws are typical in terms of which items are the strata corporation’s responsibilities to repair and maintain. The bylaws are the basis for determining which items to consider as reserve components.

The subject bylaws describe the responsibilities of the owners and of the strata corporation with regards to funding reserve components under Division 3 – Repair and Maintenance of property by owner, and Division 9 Part 9.1 – Repair and Maintenance of property by Strata Corporation. The reserve components are described further in [Appendix E](#).

The non-reserve components (items not accounted for in this report) forming part of the common and/or limited common property, as per the bylaws and our discussions with the property’s representatives, are as follows:

- None noted

For further details, please refer to the original governing documents as amended to date.

2.7 Previous Depreciation Reports

There was a previous depreciation report by NLD completed on September 22, 2020.

2.8 Historical Financial Analysis

The consultant has examined financial statements for the strata corporation for its operations from Jun 2022–May 2024. The budget was provided by the strata council.



The reserve fund balance as of June 1st, 2023 was \$295,997. The strata corporation has budgeted regular contributions of \$69,600 for this fiscal year, which is an average per unit per month of \$200. Please note that the average monthly contribution is calculated based on the number of strata lots; actual fees and levies will be based on relative unit entitlement.

We recommend that separate General Ledger codes are used for each component to facilitate the reserve fund update process. We also recommend that all reserve expenditures be taken from reserve accounts.



Historical Financial Analysis

Fairway Estates

Jun 2022- May 2023	Jun 2023- May 2024
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Opening Balance	248,808	295,997
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Reserve Fund Income

Reserve Fund Contributions	56,192	69,600
Special Assessment		
Transfer to (from) the Reserve Fund		
Other Income		
Interest Income	3,027	9,793

Total Cash Resources	308,027	375,390
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Reserve Fund Expenditures

Building - Structural and Architectural

1	Foundation and Subterranean Walls - Repair Allowance		
2	Wall Assemblies - Wood Siding Repairs (Stage 1)		
3	Wall Assemblies - Wood Siding Repairs (Stage 2)		
4	Wall Assemblies - Wood Siding Repairs (Stage 3)		
5	Window Assemblies - Aluminum Frame (Stage 1)		
6	Window Assemblies - Aluminum Frame (Stage 2)		
7	Window Assemblies - Aluminum Frame (Stage 3)		
8	Security Entry Gate		
9	Garage Door Assemblies - Wood		
10	Exterior Door Assemblies - Metal		
11	Exterior Door Assemblies - Sliding, Metal		
12	Deck Construction - Wood		
13	Deck Railings		
14	Soffits		
15	Gutters and Downspouts		
16	Roof Assembly - Asphalt / Fiberglass Shingle (Stage 1)		
17	Roof Assembly - Asphalt / Fiberglass Shingle (Stage 2)		
18	Skylights		

Building - Finishes and Decoration

19	Exterior Finishes - Paint (including Parking stalls markings)		
20	Deck Waterproofing		

Building - Mechanical Systems

21	Domestic Water Distribution - Subsurface		
22	Two Stage Sewer Pumps / Drains and Controls		

Building - Electrical Systems

23	Electrical Service and Distribution		
24	Access Entry System		
25	Lighting - Exterior		

Building - Amenities

26	Mailboxes		
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Common Site Improvements

27	Landscaping		
28	Concrete Patios		
29	Walkways - Concrete		
30	Roadway - Asphalt		
31	Retaining Walls - Wood (Non-Reserve)		
32	Retaining Walls - Concrete		
33	Fencing - Wood (Stage 1)		
34	Fencing - Wood (Stage 2)		
35	Fencing - Chain link		
36	Depreciation Report		

Miscellaneous	12,030	12,000
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Total Expenditures	12,030	12,000
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Closing Balance	295,997	363,390
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All values in \$CAD

3. Component Details

3.1 Component Descriptions

This report includes each existing building and site component that has shared responsibility and will require replacement or major repairs less often than once per year.

Component Descriptions may be found in [Appendix E](#). Each component analysis typically includes the following information:

- Pictures
- Component Description
- Condition Analysis
- Reserve Fund Expenditure History
- Life Cycle Analysis
- Potential Deterioration
- Funding Analysis (including Current Repair or Replacement Costs)
- Suggested Maintenance

3.2 Life Cycle Analysis

Each component’s next replacement date occurs at the end of its Remaining Life, which is defined as the difference between its Effective Age and its Lifespan. Subsequent replacements are made assuming the component lasts its full lifespan again.

The **Effective Age** is a subjective, observed age for each reserve component. It differs from the component’s actual age when it is performing better or worse than expected. The Effective Age is subject to change due to numerous factors and will not necessarily increase proportional to its actual age. It is chosen considering the following factors:

- Actual age of component
- Observed performance compared to expectations
- Reported problems
- Maintenance history
- Repair and replacement history
- Client’s intentions
- Functional obsolescence
- Coordination and practicality of replacement scheduling



The **Lifespan** is an average life expectancy for each reserve component. It is chosen considering the following factors:

- Type of component
- Material
- Utilization
- Workmanship
- Quality
- Manufacturer’s recommendation
- CMHC Capital Replacement Planning Manual: Life Expectancy Guidelines
- Contractors’ experience
- Functional obsolescence
- Required standards
- Environmental factors
- Regular maintenance
- Preventive maintenance
- Observed condition
- Client’s risk tolerance

3.3 Current Cost Estimates

The cost to replace any component is variable. It depends on the scope of work, the quality of construction, the construction market, personal contacts, client risk-tolerance, and many other factors. While we must choose an exact cost for our funding models, we recognize that the actual cost paid can differ greatly from that amount, depending on how those factors are addressed.

Cost estimates are typically calculated using the current year RSMeans Commercial Renovation Cost Data, modified as to time, location and quality of construction. They are based on our investigation, observation, analysis, and extensive experience performing depreciation reports. All costs are estimates and should be regarded as a prediction rather than a recommendation.

Here is how some of the major factors in estimating the Repair and Replacement Costs are addressed:

Scope of Work

Cost estimates are based on a like-for-like replacement (when it makes sense), including demolition and disposal, major repair or replacement of the component (labour, materials, and

equipment), special construction requirements, safety installations, limited access, reuse of salvageable materials, clean-up costs, contingencies, and contractor profit and overhead.

Quality of construction

Cost estimates are based on quality materials as required under current building code regulations, using contractors' prices, union labour, and current construction techniques. When possible and desirable, the replacement quality is matched to the original quality of construction.

Replacement Cost Factors

The costs of repairs and replacements of many reserve components are higher than original building costs. When constructing a new building, contractors have considerable latitude in planning their work and can utilize economies of scale to keep costs within construction budgets. In contrast, repair work must frequently be performed in an expedient manner with removal costs, additional safety precautions, and care for existing occupants.

Tax

All cost estimates include the 5% Goods and Services Tax (GST).

Contingency

All cost estimates include an individual contingency allowance to reflect uncertainties in the final costing and timing of work. This number typically varies from 5% to 25% depending on the overall expense of the component, the potential for latent defects, and the potential for additional costs.

Budget Provisions

It is frequently infeasible to forecast the scope of repairs or replacements of various reserve components, particularly major components such as the foundation and substructure, domestic water plumbing, and electrical systems. A percentage of the total cost is budgeted for components that we do not expect to require a complete replacement in any single year, called a Budget Percentage. This percentage reflects our interpretation of cost on the balance of probabilities (the average). Please note that this may differ from the most likely cost given several scenarios (the mode).

4. Economic Forecasting

This depreciation report relies heavily on our long-term economic predictions of inflation and interest rates. While actual economic conditions will certainly be different than our forecasts, we are confident that our estimates are reasonable and valuable.

Inflation and interest rates may vary year-to-year and must be periodically reviewed to ensure their relevance and accuracy. We conduct our economic analysis based on long-term conditions to eliminate short-term volatility.

Construction Costs

Construction costs increase over time at a different rate than standard Consumer Price Index (CPI) inflation. We have modified all our estimated costs by applying a localized construction cost inflation rate in line with their replacement dates.

We use a construction inflation rate of 3.5%. Please see [Appendix F](#) for a detailed explanation of our construction inflation analysis.

Interest Rates

Interest earned on money in the reserve fund can significantly lower reserve contributions. We have applied interest each year to the closing balances in our funding models.

We use an interest rate of 2.3%. Please see [Appendix G](#) for a detailed explanation of our interest rate analysis.

CPI Inflation

Owners save money to replace components that have not yet failed. The amount they contribute toward any given component should stay the same year-to-year, in terms of purchasing power. To achieve this, we increase annual contributions by a localized CPI inflation rate.

We use a CPI inflation rate of 1.6%. Please see [Appendix H](#) for a detailed explanation of our CPI inflation analysis.

5. Funding Models

5.1 Benchmark Analysis

The Benchmark Analysis shows the ideal opening balance and the ideal annual reserve fund contribution for this fiscal year. These hypothetical numbers are generated by equitably dividing the cost to replace a component over its lifespan, taking inflation and interest into account. For a detailed explanation of how this is calculated, please refer to [Appendix I](#).

The Benchmark Analysis is used to evaluate the reserve fund’s performance and recommend equitable funding plans.

Please note the following definitions associated with the table on the next page.

Estimated Current Cost

The estimated cost to repair or replace each component today, after the Budget Percentage has been applied.

Projected Next Cost

The forecasted cost to repair or replace each component when it needs to be replaced.

Ideal Closing Balance

The accumulated balance that would be saved for each component given ideal annual contributions.

Ideal Annual Contribution

The annual contribution that splits the cost of each component equally across its lifespan, taking interest and inflation into account.

Relative Contribution Weight

The proportion of each component’s Ideal Annual Contributions to the total.



Benchmark Analysis

Fairway Estates
For Jun 2023 to May 2024

Construction Inflation Rate 3.5%
Long-Term Interest Rate 2.3%
Inflation Rate (CPI) 1.6%

Reserve Components		Expected Lifespan (yrs)	Effective Age (yrs)	Next Budgeted Replacement	Estimated Current Cost	Projected Next Cost	Ideal Closing Balance	Ideal Annual Contribution	Relative Contribution Weight
Building - Structural and Architectural									
1	Foundation and Subterranean Walls - Repair Allowance	35	25	2034	\$ 62,042	\$ 87,516	\$ 54,584	\$ 1,924	1%
2	Wall Assemblies - Wood Siding Repairs (Stage 1)	35	27	2032	\$ 135,803	\$ 178,827	\$ 124,869	\$ 4,059	3%
3	Wall Assemblies - Wood Siding Repairs (Stage 2)	35	26	2033	\$ 135,803	\$ 185,086	\$ 122,228	\$ 4,134	3%
4	Wall Assemblies - Wood Siding Repairs (Stage 3)	35	25	2034	\$ 135,803	\$ 191,564	\$ 119,478	\$ 4,212	3%
5	Window Assemblies - Aluminum Frame (Stage 1)	30	25	2029	\$ 100,957	\$ 119,905	\$ 96,153	\$ 3,390	3%
6	Window Assemblies - Aluminum Frame (Stage 2)	30	25	2029	\$ 100,957	\$ 119,905	\$ 96,153	\$ 3,390	3%
7	Window Assemblies - Aluminum Frame (Stage 3)	30	25	2029	\$ 100,957	\$ 119,905	\$ 96,153	\$ 3,390	3%
8	Security Entry Gate	40	1	2063	\$ 11,722	\$ 44,839	\$ 1,073	\$ 535	0%
9	Garage Door Assemblies - Wood	30	25	2029	\$ 84,014	\$ 99,782	\$ 80,016	\$ 2,821	2%
10	Exterior Door Assemblies - Metal	30	18	2036	\$ 14,203	\$ 21,462	\$ 10,980	\$ 543	0%
11	Exterior Door Assemblies - Sliding, Metal	30	26	2028	\$ 79,395	\$ 91,108	\$ 77,357	\$ 2,617	2%
12	Deck Construction - Wood	25	9	2040	\$ 98,776	\$ 171,276	\$ 51,232	\$ 4,966	4%
13	Deck Railings	25	9	2040	\$ 20,434	\$ 35,432	\$ 10,598	\$ 1,027	1%
14	Soffits	30	25	2029	\$ 14,618	\$ 17,362	\$ 13,922	\$ 491	0%
15	Gutters and Downspouts	25	4	2045	\$ 107,588	\$ 221,571	\$ 30,084	\$ 5,934	4%
16	Roof Assembly - Asphalt / Fiberglass Shingle (Stage 1)	22	4	2042	\$ 372,309	\$ 691,560	\$ 113,096	\$ 22,310	17%
17	Roof Assembly - Asphalt / Fiberglass Shingle (Stage 2)	22	0	2046	\$ 372,309	\$ 793,581	\$ 24,026	\$ 24,026	18%
18	Skylights	33	4	2053	\$ 60,341	\$ 163,638	\$ 14,410	\$ 2,843	2%
Building - Finishes and Decoration									
19	Exterior Finishes - Paint (including Parking stalls marking)	18	7	2035	\$ 100,476	\$ 146,692	\$ 53,722	\$ 6,555	5%
20	Deck Waterproofing	15	7	2032	\$ 34,148	\$ 44,966	\$ 20,944	\$ 2,555	2%
Building - Mechanical Systems									
21	Domestic Water Distribution - Subsurface	20	13	2031	\$ 74,228	\$ 94,439	\$ 58,853	\$ 4,019	3%
22	Two Stage Sewer Pumps / Drains and Controls	25	19	2030	\$ 5,340	\$ 6,564	\$ 4,766	\$ 223	0%
Building - Electrical Systems									
23	Electrical Service and Distribution	30	24	2030	\$ 38,050	\$ 46,774	\$ 35,372	\$ 1,301	1%
24	Access Entry System	15	2	2037	\$ 17,166	\$ 26,847	\$ 4,257	\$ 1,409	1%
25	Lighting - Exterior	15	10	2029	\$ 5,976	\$ 7,098	\$ 4,817	\$ 423	0%
Building - Amenities									
26	Mailboxes	30	24	2030	\$ 3,606	\$ 4,433	\$ 3,352	\$ 123	0%
Common Site Improvements									
27	Landscaping	10	5	2029	\$ 18,280	\$ 21,710	\$ 12,057	\$ 1,975	1%
28	Concrete Patios	25	8	2041	\$ 31,862	\$ 57,182	\$ 15,099	\$ 1,632	1%
29	Walkways - Concrete	30	15	2039	\$ 52,239	\$ 87,518	\$ 35,576	\$ 2,111	2%
30	Roadway - Asphalt	22	19	2027	\$ 125,972	\$ 139,667	\$ 122,141	\$ 5,717	4%
31	Retaining Walls - Wood (Non-Reserve)	20	19	2025	\$ -	\$ -	\$ -	\$ -	0%
32	Retaining Walls - Concrete	40	39	2025	\$ 318,428	\$ 329,573	\$ 329,573	\$ 7,184	5%
33	Fencing - Wood (Stage 1)	25	10	2039	\$ 32,572	\$ 54,569	\$ 18,306	\$ 1,608	1%
34	Fencing - Wood (Stage 2)	25	3	2046	\$ 32,572	\$ 69,427	\$ 7,397	\$ 1,830	1%
35	Fencing - Chain link	30	17	2037	\$ 17,147	\$ 26,817	\$ 12,748	\$ 668	1%
36	Depreciation Report	3	3	2024	\$ 3,780	\$ 3,780	\$ 1,344	\$ 1,344	1%
TOTAL RESERVES					\$ 2,919,874	\$ 4,522,377	\$1,876,735	\$ 133,288	100%

All costs in \$CAD

5.2 Reserve Fund Expenditures

This section contains 30 years of forecasted expenditures from the reserve fund, broken down by component. This includes regular expenditures and may also include one-time expenditures. Regular expenditures are calculated by increasing the estimated current cost with a construction inflation factor. One-time expenditures are more short-term and subjective; they are based on the results of our investigation and do not repeat after they occur.

Please note that these expenditures are forecasts, intended to be more predictive than prescriptive. These expenditures are used primarily to help set a reasonable reserve fund contribution schedule. Actual expenditures should occur as they are deemed necessary and no effort should be made to match this schedule.



Projected Expenditures

Fairway Estates

Construction Inflation Rate 3.5%

Reserve Components	Lifespan (yrs)	Effective Age (yrs)	Current Cost	Section Responsibility	
1	Foundation and Subterranean Walls - Repair Allow	35	25	62,042	100%
2	Wall Assemblies - Wood Siding Repairs (Stage 1)	35	27	135,803	100%
3	Wall Assemblies - Wood Siding Repairs (Stage 2)	35	26	135,803	100%
4	Wall Assemblies - Wood Siding Repairs (Stage 3)	35	25	135,803	100%
5	Window Assemblies - Aluminum Frame (Stage 1)	30	25	100,957	100%
6	Window Assemblies - Aluminum Frame (Stage 2)	30	25	100,957	100%
7	Window Assemblies - Aluminum Frame (Stage 3)	30	25	100,957	100%
8	Security Entry Gate	40	1	11,722	100%
9	Garage Door Assemblies - Wood	30	25	84,014	100%
10	Exterior Door Assemblies - Metal	30	18	14,203	100%
11	Exterior Door Assemblies - Sliding, Metal	30	26	79,395	100%
12	Deck Construction - Wood	25	9	98,776	100%
13	Deck Railings	25	9	20,434	100%
14	Soffits	30	25	14,618	100%
15	Gutters and Downspouts	25	4	107,588	100%
16	Roof Assembly - Asphalt / Fiberglass Shingle (Stag	22	4	372,309	100%
17	Roof Assembly - Asphalt / Fiberglass Shingle (Stag	22	0	372,309	100%
18	Skylights	33	4	60,341	100%
19	Exterior Finishes - Paint (including Parking stalls m	18	7	100,476	100%
20	Deck Waterproofing	15	7	34,148	100%
21	Domestic Water Distribution - Subsurface	20	13	74,228	100%
22	Two Stage Sewer Pumps / Drains and Controls	25	19	5,340	100%
23	Electrical Service and Distribution	30	24	38,050	100%
24	Access Entry System	15	2	17,166	100%
25	Lighting - Exterior	15	10	5,976	100%
26	Mailboxes	30	24	3,606	100%
27	Landscaping	10	5	18,280	100%
28	Concrete Patios	25	8	31,862	100%
29	Walkways - Concrete	30	15	52,239	100%
30	Roadway - Asphalt	22	19	125,972	100%
31	Retaining Walls - Wood (Non-Reserve)	20	19	0	100%
32	Retaining Walls - Concrete	40	39	318,428	100%
33	Fencing - Wood (Stage 1)	25	10	32,572	100%
34	Fencing - Wood (Stage 2)	25	3	32,572	100%
35	Fencing - Chain link	30	17	17,147	100%
36	Depreciation Report	3	3	3,780	100%
Total Expenditures (including Misc.)					

Jun 2023- May 2024	Jun 2024- May 2025	Jun 2025- May 2026	Jun 2026- May 2027	Jun 2027- May 2028	Jun 2028- May 2029	Jun 2029- May 2030	Jun 2030- May 2031	Jun 2031- May 2032	Jun 2032- May 2033	Jun 2033- May 2034	Jun 2034- May 2035	Jun 2035- May 2036	Jun 2036- May 2037	Jun 2037- May 2038	Jun 2038- May 2039
										87,500					
								178,800							
									185,100						
										191,600					
						119,900									
						119,900									
						119,900									
							99,800								
													21,500		
				91,100											
							17,400								
													146,700		
									45,000						
								94,400							
									6,600						
									46,800						
														26,800	
								7,100							
									4,400						
								21,700							30,600
															87,500
						139,700									
															54,600
														26,800	
3,800				4,200				4,600			5,200			5,700	6,300
15,800	329,600	-	143,900	91,100	505,700	62,400	94,400	223,800	190,200	279,100	146,700	27,200	53,700	-	179,000

All values in \$CAD, rounded to the nearest hundred

5.3 30-Year Reserve Fund Projection

The 30-Year Reserve Fund Projection recommends a funding plan and shows forecasted cash flows in detail. It contains an abridged Benchmark Analysis for each year, comparing it to the recommended plan to analyze deficiency of the fund. Please note the following definitions.

Opening Balance

The reserve fund position at the beginning of each fiscal year. This includes any monetary resources marked for reserve purposes and may include multiple accounts, including accounts that are inaccessible due to investing strategies.

Recommended Annual Contribution

The total recommended annual reserve fund contribution each year, excluding interest.

Special Assessment

The amount required each year to maintain the reserve fund’s Minimum Balance (set at \$50,000 in this model for the current fiscal year). A Special Assessment is a one-time, unique contribution to the reserve fund.

Interest Income

Expected interest from all reserve fund investments (assumes that all expenditures of the given year occur before any interest is earned).

Closing Balance

The reserve fund position at the end of each fiscal year, carried forward to the next year.

Ideal Annual Contribution

The annual contribution that splits the cost of each component equally across its lifespan, taking interest and inflation into account. The first year’s value matches the Benchmark Analysis’ Ideal Annual Contribution.

Ideal Closing Balance

The accumulated balance that would be saved for each component given ideal annual contributions. The first year’s value matches the Benchmark Analysis’ Ideal Closing Balance.

Reserve Fund Deficiency (Surplus)

The difference between the Closing Balance and the Ideal Closing Balance.

DCQ Score

The Deficiency/Contribution Quotient, a stable measure of reserve fund performance. See [section 5.4](#) for details.



Reserve Fund Projection—Adequate Funding Model

Fairway Estates

Construction Inflation Rate 3.5%
 Long-Term Interest Rate 2.3%
 Inflation Rate (CPI) 1.6%

	Jun 2023– May 2024	Jun 2024– May 2025	Jun 2025– May 2026	Jun 2026– May 2027	Jun 2027– May 2028	Jun 2028– May 2029	Jun 2029– May 2030	Jun 2030– May 2031	Jun 2031– May 2032	Jun 2032– May 2033	Jun 2033– May 2034	Jun 2034– May 2035	Jun 2035– May 2036	Jun 2036– May 2037	Jun 2037– May 2038	Jun 2038– May 2039
Cashflow																
Opening Balance	296,000	359,600	124,700	233,800	208,600	243,800	54,100	129,300	180,700	110,000	81,300	58,600	91,700	255,600	406,700	627,200
Reserve Fund Income																
Recommended Annual Contribution	69,600	94,000	106,200	116,600	123,600	130,400	137,500	145,100	153,100	161,500	170,400	179,800	189,700	200,100	211,100	222,700
Special Assessment						185,600				86,000						
Transfers to (from) the Reserve Fund																
Other Income																
Interest Income	9,800	700	2,900	2,100	2,700		800					1,500	4,600	9,400	10,300	
Total Cash Resources	375,400	454,300	233,800	352,500	334,900	559,800	191,700	275,200	333,800	271,600	337,700	238,400	282,800	460,400	627,200	860,200
Reserve Fund Expenditures																
Total Expenditures	15,800	329,600	-	143,900	91,100	505,700	62,400	94,400	223,800	190,200	279,100	146,700	27,200	53,700	-	179,000
Closing Balance	359,600	124,700	233,800	208,600	243,800	54,100	129,300	180,700	110,000	81,300	58,600	91,700	255,600	406,700	627,200	681,100
Deficiency Analysis																
Ideal Annual Contribution	133,300	143,400	145,700	151,200	155,700	169,600	173,700	178,500	186,500	193,900	203,600	209,900	213,900	218,500	222,000	229,400
Ideal Closing Balance	1,876,700	1,726,200	1,911,600	1,959,600	2,067,100	1,766,900	1,917,400	2,043,400	2,047,900	2,094,300	2,060,500	2,167,800	2,403,700	2,622,500	2,904,800	3,017,900
Reserve Fund Deficiency (Surplus)	1,517,100	1,601,500	1,677,800	1,751,000	1,823,300	1,712,800	1,788,100	1,862,600	1,937,800	2,013,000	2,001,900	2,076,100	2,148,100	2,215,800	2,277,700	2,336,800
Actual/Ideal Contributions	52%	66%	73%	77%	79%	77%	79%	81%	82%	83%	84%	86%	89%	92%	95%	97%
DCQ Score	19.1	16.9	15.4	14.8	14.4	5.4	13.0	12.8	12.7	12.5	7.8	11.5	11.2	10.8	10.3	10.0

All values in \$CAD, rounded to the nearest hundred

Adequate Funding Model, Continued

Fairway Estates

Cashflow	Jun 2039– May 2040	Jun 2040– May 2041	Jun 2041– May 2042	Jun 2042– May 2043	Jun 2043– May 2044	Jun 2044– May 2045	Jun 2045– May 2046	Jun 2046– May 2047	Jun 2047– May 2048	Jun 2048– May 2049	Jun 2049– May 2050	Jun 2050– May 2051	Jun 2051– May 2052	Jun 2052– May 2053	Jun 2053– May 2054
Opening Balance	681,100	720,300	926,200	494,400	781,600	1,078,500	1,175,800	643,900	923,400	1,296,400	1,357,900	1,790,500	2,053,000	2,500,900	2,583,600
Reserve Fund Income															
Recommended Annual Contribution	235,000	247,900	261,500	275,900	291,100	307,100	324,000	341,800	360,600	380,400	401,300	423,400	446,700	471,300	497,200
Special Assessment															
Transfers to (from) the Reserve Fund															
Other Income															
Interest Income	10,900	15,300	5,200	11,400	17,700	19,500	7,200	13,100	21,000	22,000	31,200	36,600	46,200	47,500	59,200
Total Cash Resources	927,000	983,400	1,193,000	781,600	1,090,400	1,405,100	1,506,900	998,800	1,305,100	1,698,800	1,790,500	2,250,500	2,545,900	3,019,700	3,139,900
Reserve Fund Expenditures															
Total Expenditures	206,700	57,200	698,600	-	11,900	229,400	863,000	75,300	8,600	340,900	-	197,500	45,000	436,100	10,600
Closing Balance	720,300	926,200	494,400	781,600	1,078,500	1,175,800	643,900	923,400	1,296,400	1,357,900	1,790,500	2,053,000	2,500,900	2,583,600	3,129,300
Deficiency Analysis															
Ideal Annual Contribution	237,700	242,700	261,700	265,900	270,400	279,700	302,900	309,300	314,400	326,700	331,900	341,400	347,800	362,900	369,000
Ideal Closing Balance	3,113,500	3,369,400	2,993,900	3,328,600	3,663,400	3,792,700	3,300,000	3,608,100	3,996,600	4,066,500	4,492,000	4,734,700	5,145,500	5,180,600	5,657,800
Reserve Fund Deficiency (Surplus)	2,393,200	2,443,100	2,499,500	2,547,000	2,584,900	2,617,000	2,656,100	2,684,600	2,700,200	2,708,600	2,701,500	2,681,700	2,644,500	2,597,000	2,528,500
Actual/Ideal Contributions	99%	102%	100%	104%	108%	110%	107%	111%	115%	116%	121%	124%	128%	130%	135%
DCQ Score	9.7	9.3	9.4	8.9	8.4	8.0	8.0	7.6	7.1	6.7	6.2	5.8	5.4	5.0	4.5

All values in \$CAD, rounded to the nearest hundred

5.4 Cash Flow Analysis

This section includes Cash Flow Table summaries of the recommendations of the 30-Year Reserve Fund Projection and graphs to represent the same information visually. We have included both a nominal (actual dollar) summary and a real dollar (adjusted for CPI inflation) summary.

The **Nominal Table** shows the actual dollar amounts that are forecasted and recommended. This is useful for planning and setting reserve fund contributions. The strata corporation should follow the Nominal Cash Flow Table for setting reserve fund contributions.

The **Real Dollar Table** shows dollar amounts adjusted for inflation. This is useful for understanding the expenditures and contributions in terms of purchasing power. This table is not intended to be followed when setting reserve fund contributions: it is for illustration purposes only.

Please note the following definition.

Average Monthly Contribution per Unit

Each year’s recommended contribution divided by twelve and divided by the total number of strata units. This represents an approximate monthly contribution, although actual contributions will vary depending on unit entitlement.



Nominal Cash Flow—Adequate Funding*Fairway Estates*

Construction Inflation Rate 3.5%
 Long-Term Interest Rate 2.3%
 Inflation Rate (CPI) 1.6%

Fiscal Year End	Opening Balance	Annual Contribution	Avg Monthly Contribution per Unit	Special Assessments	Interest Income	Projected Expenditures	Closing Balance
2024	295,997	69,600	200	-	9,793	15,780	359,610
2025	359,610	94,000	270	-	691	329,573	124,728
2026	124,728	106,180	305	-	2,869	-	233,777
2027	233,777	116,620	335	-	2,068	143,858	208,607
2028	208,607	123,580	355	-	2,702	91,108	243,781
2029	243,781	130,377	375	185,640	-	505,668	54,130
2030	54,130	137,548	395	-	-	62,417	129,261
2031	129,261	145,113	417	-	801	94,439	180,735
2032	180,735	153,094	440	-	-	223,793	110,036
2033	110,036	161,514	464	-	-	190,238	81,312
2034	81,312	170,397	490	85,971	-	279,080	58,601
2035	58,601	179,769	517	-	-	146,692	91,678
2036	91,678	189,657	545	-	1,484	27,174	255,644
2037	255,644	200,088	575	-	4,646	53,664	406,714
2038	406,714	211,092	607	-	9,354	-	627,161
2039	627,161	222,703	640	-	10,307	179,044	681,126
2040	681,126	234,951	675	-	10,912	206,708	720,281
2041	720,281	247,874	712	-	15,251	57,182	926,223
2042	926,223	261,507	751	-	5,236	698,582	494,384
2043	494,384	275,889	793	-	11,371	-	781,644
2044	781,644	291,063	836	-	17,704	11,892	1,078,521
2045	1,078,521	307,072	882	-	19,531	229,356	1,175,768
2046	1,175,768	323,961	931	-	7,193	863,008	643,914
2047	643,914	341,779	982	-	13,077	75,334	923,435
2048	923,435	360,576	1,036	-	21,040	8,631	1,296,421
2049	1,296,421	380,408	1,093	-	21,977	340,901	1,357,905
2050	1,357,905	401,331	1,153	-	31,232	-	1,790,467
2051	1,790,467	423,404	1,217	-	36,639	197,483	2,053,027
2052	2,053,027	446,691	1,284	-	46,185	44,978	2,500,925
2053	2,500,925	471,259	1,354	-	47,491	436,117	2,583,558
2054	2,583,558	497,178	1,429	-	59,178	10,610	3,129,304

All values in \$CAD

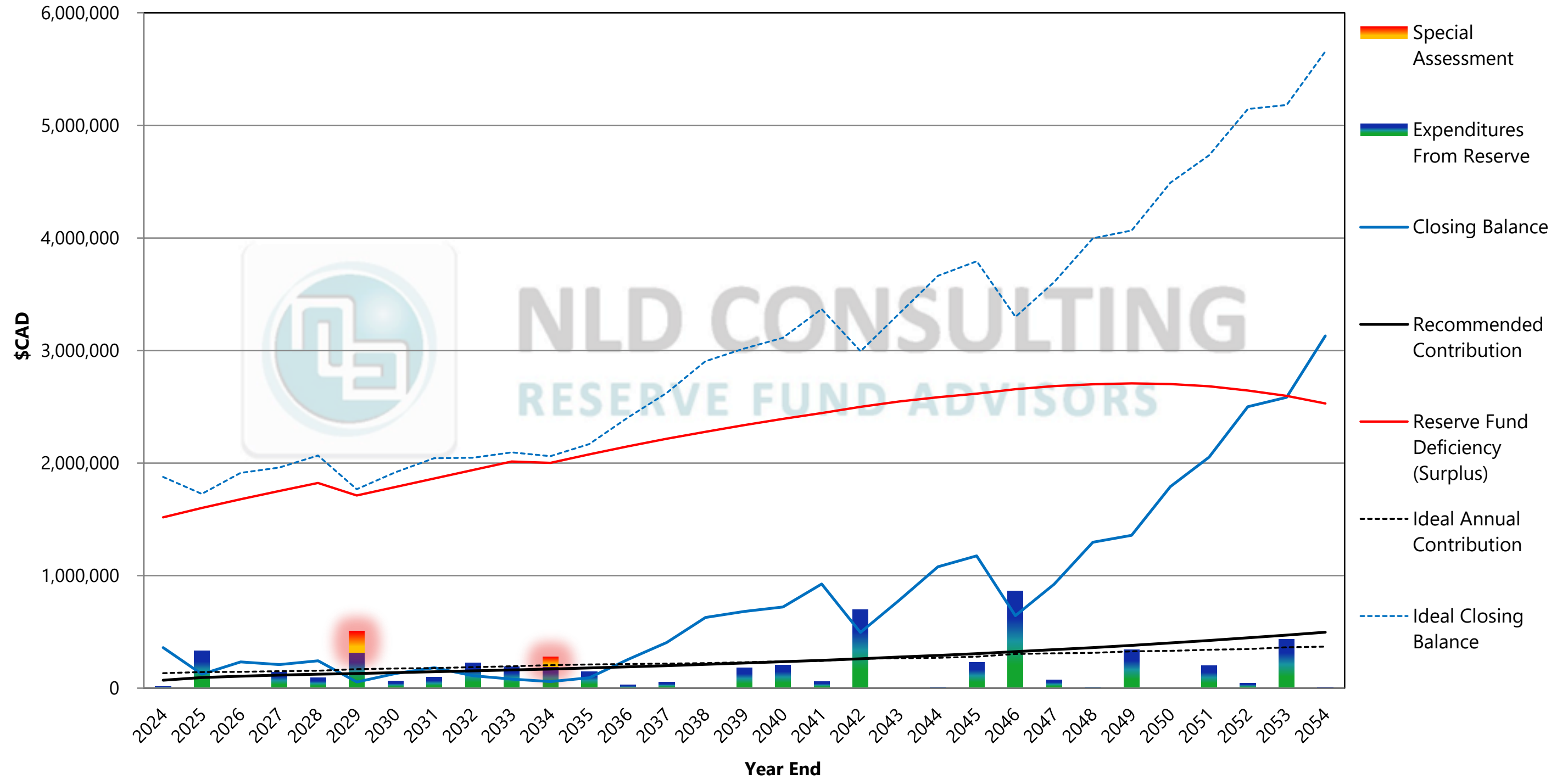
Real Dollar Cash Flow—Adequate Funding*Fairway Estates*

Construction Inflation Rate 3.5%
 Long-Term Interest Rate 2.3%
 Inflation Rate (CPI) 1.6%

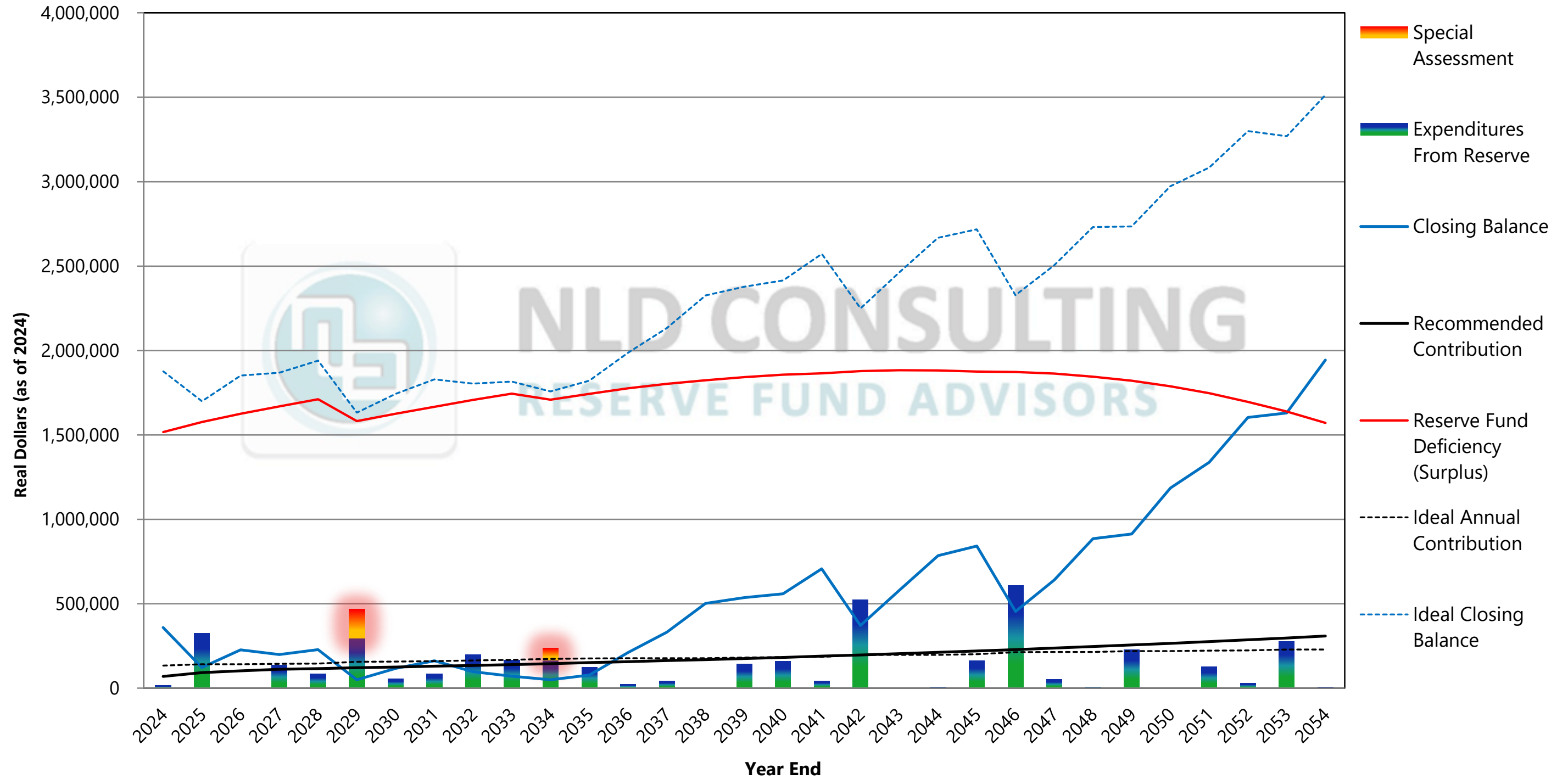
Fiscal Year End	Opening Balance	Annual Contribution	Avg Monthly Contribution per Unit	Special Assessments	Interest Income	Projected Expenditures	Closing Balance
2024	295,997	69,600	200	-	9,793	15,780	359,610
2025	353,947	92,520	266	-	680	324,383	122,764
2026	120,830	102,862	296	-	2,779	-	226,472
2027	222,905	111,197	320	-	1,972	137,168	198,906
2028	195,773	115,977	333	-	2,536	85,503	228,784
2029	225,181	120,429	346	171,476	-	467,086	50,000
2030	49,213	125,052	359	-	-	56,747	117,518
2031	115,667	129,852	373	-	717	84,508	161,729
2032	159,182	134,837	387	-	-	197,105	96,914
2033	95,387	140,013	402	-	-	164,912	70,488
2034	69,378	145,387	418	73,353	-	238,118	50,000
2035	49,213	150,968	434	-	-	123,190	76,990
2036	75,778	156,763	450	-	1,226	22,461	211,306
2037	207,978	162,780	468	-	3,779	43,658	330,880
2038	325,669	169,029	486	-	7,490	-	502,189
2039	494,280	175,517	504	-	8,123	141,109	536,811
2040	528,358	182,255	524	-	8,464	160,346	558,731
2041	549,932	189,251	544	-	11,644	43,658	707,168
2042	696,032	196,515	565	-	3,935	524,965	371,516
2043	365,666	204,058	586	-	8,410	-	578,134
2044	569,030	211,891	609	-	12,889	8,657	785,153
2045	772,788	220,025	632	-	13,994	164,339	842,468
2046	829,201	228,471	657	-	5,073	608,630	454,115
2047	446,964	237,241	682	-	9,077	52,292	640,990
2048	630,896	246,348	708	-	14,375	5,897	885,721
2049	871,773	255,804	735	-	14,778	229,238	913,118
2050	898,738	265,623	763	-	20,671	-	1,185,032
2051	1,166,370	275,819	793	-	23,868	128,647	1,337,410
2052	1,316,348	286,407	823	-	29,613	28,839	1,603,529
2053	1,578,277	297,401	855	-	29,970	275,224	1,630,424
2054	1,604,748	308,817	887	-	36,758	6,590	1,943,733

All values in \$CAD, adjusted for CPI inflation

Adequate Funding Schedule



Adequate Funding Schedule (Real Dollars)



5.5 Deficiency Analysis

The Deficiency Analysis focuses on the current fiscal year. It is a comparison between the actual reserve fund balance and the Benchmark Analysis.

The Benchmark Analysis indicates how much money would be in the reserve fund if the strata corporation had contributed the same amount each year (taking interest and inflation into account), leaving the strata on pace to fully fund each component. Thus, the deficiency is the amount of money the strata corporation will raise before the end of the building’s economic life.

It is important to realize that most strata corporations in British Columbia will show a benchmark deficiency in their funding to varying degrees. This is typical of reserve fund balances. The deficiency can be resolved through special assessments, higher contributions than the ideal annual contributions, and/or getting longer lifespans on the components than predicted. The contributions for each component go into one fund, so the strata corporation can often maintain a deficiency without special assessments indefinitely by “borrowing” money from newer components to pay for the replacement of older ones.

Please note the following definitions associated with the table on the next page:

Budgeted Reserve Fund Contribution

The approved annual contribution to the reserve fund.

Special Assessments

An estimation of the amount collected and to be collected on top of the Current Budgeted Reserve Fund Contribution, as a one-time fee.

Estimated Expenditures

Costs incurred and expected to be incurred on reserve fund components.

Estimated Reserve Fund Deficiency

The difference between the reserve fund’s closing balance and the Benchmark’s Closing Balance

Deficiency/Contribution Quotient

A stable measure of reserve fund performance. See below for details.

Deficiency Analysis

Fairway Estates

For the current fiscal year, Jun 2023–May 2024

Deficiency Calculation

Opening Balance	\$	295,997
Budgeted Reserve Fund Contribution	\$	69,600
Special Assessments	\$	-
Transfers to (from) the Reserve Fund	\$	-
Other Income	\$	-
Interest Income	\$	9,793
Less: Estimated Expenditures	\$	15,780
Projected Closing Balance	\$	363,390
Less: Ideal Closing Balance	\$	1,876,735
Estimated Reserve Fund Deficiency	\$	1,513,345

DCQ Calculation

1,513,345 / (69,600+9,793)		
Deficiency / Contribution Quotient		19.1

Deficiency/Contribution Quotient (DCQ)

The DCQ is a funding score for a given year. It is a stable measurement of the relative size of your contributions compared to your reserve fund deficiency. A strata corporation that is prioritizing reserve fund contributions will see a decreasing DCQ, though their deficiency may be increasing. A strata corporation with no deficiency has a DCQ of zero. Essentially, the DCQ measures how much effort is being made to save for future reserve fund expenditures.

This formula is simply a given year’s closing balance Deficiency including Outstanding Loan Balance, if any (D), divided by the same year’s contributions, including interest (C), or D/C.

Here is a rough guide to discerning what this DCQ means for your reserve fund.

DCQ greater than 40

Indicative of a strata corporation that has not prioritized reserve fund contributions—though it is still possible that they proactively maintain their building through different funding methods.



DCQ between 15 and 40

Normal for strata corporations that have begun to prioritize their reserve fund contributions within the last handful of years. It is also normal for corporations that have not had much time to accumulate a deficiency.

DCQ between 0 and 15

Relatively stable and unlikely to need emergency funding, though it is still possible to incur a special assessment with a low DCQ.

DCQ equals 0

The reserve is fully funded at its ideal Benchmark balance. This is also the development's position at the exact beginning and end of its economic life.

DCQ less than 0

The reserve fund is overfunded and, while very stable, should move towards a DCQ of zero to place greater emphasis on the equity of reserve contributions year-to-year.

The DCQ is not affected by location, time, or building type, and is useful for comparing buildings with themselves over time and with other buildings. However, most reserve consultants use differing methodology, assumptions, and algorithms when developing their funding plans, particularly when calculating deficiency. Thus, the DCQ should only be used to compare different strata corporations when their depreciation report has been conducted by the same firm using the same methodology.



6. Recommendations

NLD Consulting – Reserve Fund Advisors’ recommendations, set out below and detailed in this report, will assist the corporation to achieve and maintain an adequate reserve fund.

1. The strata corporation is under no obligation to follow the recommendations in this report.
2. The strata corporation should prepare and implement a long-term reserve fund strategy.
3. Major repairs and replacements should be recorded in, and funded from, a reserve fund account. Reserve expenditures should be recorded in the general ledger using individual ledger codes for each component.
4. The reserve fund contribution should be increased to \$94,000 per annum in the year Jun 2024–May 2025, and thereafter by the recommendations in section 5.2 each subsequent year.
5. The reserve fund should be fully invested in guaranteed long-term securities per the strata property act, at the maximum available rate.
6. The strata corporation should make such expenditures as necessary to maintain the property in optimum condition.
7. The strata corporation should review this report every year to ensure that the underlying assumptions are still valid and that the estimates remain current.
8. The strata corporation should update the depreciation report at least every five years, as per the new regulations of the strata property act, unless future regulation requires an alternate schedule of updates.

Appendix A—Qualifications



Michael LaPorte, CRP, PRA, AACI, P.App., RI**NLD Consulting – Reserve Fund Advisors****Education**

Langara College

Realty Appraisal Program Certificate	1989
Real Estate Sales and Marketing	1992

Appraisal Institute of Canada

Residential Demonstration Report – attained CRA Designation	1995
Expert Witness Seminar	2005

University of British Columbia, Faculty of Commerce – Real Estate Division

Commercial Demonstration Report – attained AACI Designation	2002
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Real Estate Institute of Canada

Certified Reserve Planner Program	2011
Ethics and Business Practice Curriculum	2011

Awards, Designations and Certificates

REIC Pursuit of Excellence Award – REIC Finance Member of the Year	2018
RI – Real Estate Institute of British Columbia	2016
PRA - Professional Reserve Analyst - Association of Professional Reserve Analysts	2015
CRP - Certified Reserve Planner – Real Estate Institute of Canada	2011
AACI – Accredited Appraiser of the Canadian Institute – AIC	2002
P.App. – Professional Appraiser – Appraisal Institute of Canada	2002
CRA – Canadian Residential Appraiser – Appraisal Institute of Canada	1995

Professional Experience

Royal LePage – Residential Appraisal Division	1989
Real Estate Consulting and Appraisal of residential properties	

Campbell & Pound (1988) Ltd.	1989 – 1995
Real Estate Consulting and Appraisal of residential properties	

Niemi LaPorte & Dowle Appraisals Ltd.	1995 – Present
Real Estate Consulting and Appraisal of residential and IC&I properties	
Management of Staff	
Development of Business	

Niemi LaPorte & Dowle - Whistler Appraisal Group Ltd.	1999 – Present
Real Estate Consulting and Appraisal of residential and IC&I properties	
Management of Staff & Development of Business	



Niemi LaPorte & Dowle Appraisals – Fraser Valley Real Estate Consulting and Appraisal of residential and IC&I properties Management of Staff Development of Business	2007 – Present
Niemi LaPorte & Dowle Appraisals - Victoria Real Estate Consulting and Appraisal of residential and IC&I properties Management of Staff Development of Business	2011 – Present
NLD Consulting – Reserve Advisors Depreciation Report and Reserve Fund Studies/Consulting Management of Staff Development of Business	2010 – Present

Memberships

Real Estate Institute of British Columbia	2016 – Present
Association of Professional Reserve Analysts	2015 – Present
Professional Association of Managing Agents	2010 – Present
Condominium Home Owners Association	2010 – Present
Strata Property Agents of BC	2010 – Present
Real Estate Institute of Canada	2010 – Present
Mortgage Investment Brokers Association of BC.	2008 – Present
Mortgage Brokers Association of BC.	1998 – Present
Appraisal Institute of Canada	1989 – Present

Court Experience

Supreme Court of British Columbia



Depreciation Report/Reserve Fund Study Clients

24/7 Strata Management
Ascent Management Real Estate Corp.
AWM Alliance Real Estate Group Ltd.
Bayside Property Services Ltd.
Baywest Management Corp.
BC Housing
Bradshaw Strata Management Ltd.
Brydges Property Management
C & C Property Group Ltd.
Citybase Management Ltd.
Colyvan Pacific Real Estate Management Services Ltd.
Crossroads Management Ltd.
Dodwell Realty and Strata Management Ltd.
Dorset Realty Group Canada Ltd.
Fairfax Management
FirstService Residential
Globe Property Management
Homelife Peninsula Property Management
Hutton Condominium Services Ltd.
I.J.M. Properties Ltd.
Imperial Properties Corp.
iStrata Property
Leonis Management & Consultants Ltd.
Maple Leaf 1st Realty Ltd.
Martello Property Services Inc.
Northwest Strata Management
Ocean Bay Management Ltd.
Pacific Quorum Properties Inc.
Pacifica First Management Ltd.
Paragon Realty Corp.
Peterson Group
Polygon Ltd.
Profile Properties Ltd.
R. Jang & Associates Ltd.
Rancho Management Services (BC) Ltd.
Re/Max Property Management Services
Richmond Caring House (Non-profit)
Self-Managed Condominiums/Stratas
Stevenson Management Services Ltd.
The Wynford Group
Trilogy Management Services Ltd.
Winnipeg Rentals Inc.
WRM Strata Management & Real Estate Services Ltd.



Appendix B—Assumptions and Limiting Conditions



The legal and survey descriptions of the property as stated herein are those which are recorded by the Registrar of the requisite Land Titles Office and are assumed to be correct. Further, the strata bylaws and architectural plan provided must be assumed to be correct and complete, as must any financial statements, AGM and/or SGM minutes, and budgets.

The architectural, structural, mechanical, electrical and other plans and specifications of the building or buildings and improvements were provided in whole or in part (as available) for this study. Furthermore, all buildings and improvements are deemed to have been constructed and finished in accordance with such plans and specifications, unless otherwise noted.

Sketches, drawings, diagrams, photographs, if any, presented in this report are included for the sole purpose of illustration. No legal survey, soil tests, engineering investigations, detailed quantity survey compilations, nor exhaustive physical examinations have been made. Accordingly, no responsibility is assumed concerning these matters or other technical and engineering techniques, which would be required to discover any inherent or hidden condition of the property.

The reserve components were assessed visually. No intrusive or destructive testing, specialized imaging, or aerial inspections of elevated areas has been undertaken. The consultant(s) accept no liability for conditions not visible at the time of the building and site review. If further investigation of specific components is required by the client, the services of an expert specializing in the particular building system/component is recommended.

Measurements and quantities are taken either on-site during inspection as approximations or directly from plans where available. Where electronic plans/drawings are made available, quantity take-offs are completed using Planswift professional plan management software. The consultant(s) accept no liability for the use of dimensions taken from the above sources for the purposes of quantifying reserve components.

In order to arrive at supportable replacement cost estimates, it was found necessary to utilize both documented and other cost data. Current cost estimates are primarily based on the current year RSMeans Commercial Renovation Cost Data. This data is modified using percentage factors to reflect perceived local and site specific conditions and may also include a contingency factor based on the overall confidence in the costs relative to the specific component. Applicable taxes are included in these costs. The intent of these cost estimates is to generate a realistic planning guideline, and it is likely that actual costs will vary from this number based on several factors. These include the supply/demand of contractors at the time replacements occur as well as the potential for changes in construction methods and materials over time.

Reserve fund estimates are subjective, and they are based on an understanding of the life cycle of reserve components and our experience gained from observing buildings, with projections



made over a 30-year period. It must be appreciated that reserve fund budgeting and projections are not exact sciences. They are, at best, prudent provisions for all possible contingencies, if and when they arise. Reserve fund requirements are subject to change and must be reviewed and modified over time, at least every three years.

A concerted effort has been put forth to verify the accuracy of the information contained herein. Accordingly, the information is believed to be reliable and correct, and it has been gathered to standard professional procedures, but no guarantee as to the accuracy of the data is implied.

The consultant is not qualified to design specific repair, replacement or maintenance plans. Recommendations regarding repairs, replacements and maintenance are general in nature and are intended to provide guidance for long-range financial planning only. In all cases of major repairs or replacements, qualified design professionals should be retained to provide a specific design. In all cases, the maintenance directions provided by the manufacturer or installer of any specific component should be followed.

The estimates herein must not be extracted or used in conjunction with any other depreciation report and may be invalid if so used. Additionally, the BC Strata Property Act requires the strata to include a copy of the depreciation report, where applicable. The user is cautioned to request any copies of this report directly from the author to ensure the report is complete, current, and authentic. Electronic copies should include a digital signature of the author.

NLD Consulting uses Notarius™ Digital Signatures which are ISO 27001:2005 certified. No responsibility is accepted where a claim arises from a copy of this report which has either been distributed by a 3rd party, or is not originally or digitally signed.

The client to whom this report is addressed may use it in deliberations affecting the subject strata corporation only, and in so doing, the report must not be abstracted; it must be used in its entirety. Possession of this report or any copy thereof does not carry with it the right of publication nor may it be used for any purpose by anyone but the client without the written consent of the author, and in any event, only with the proper qualifications.

The consultant(s) are not liable for the failure of any sale to close, nor for any owner(s) failure to obtain financing, mortgage insurance, nor structure/contents insurance as a result of information contained in this report. The consultant(s) have no authority to compel any action on the part of the Strata Corporation and can accept no responsibility for the corporation's actions or failures to act.

All personal information supplied for the purposes of preparation of this report will remain within our organization and will not be shared with any external entity unless prior permission is given. Your personal information will not be sold, distributed or published in any manner whatsoever.



NLD Consulting – Reserve Fund Advisors takes privacy very seriously. We collect personal information to better serve our customers, for security reasons, and to provide customers and potential customers with information about our services. We would like to have a lifelong relationship of good service with our customers, and for that reason we may retain personal information provided for as long as necessary to provide our services and respect our obligations to governmental agencies and other third parties. The information will remain confidential to NLD Consulting, to businesses working for us, and to any organization that acquires part or all of our business, provided that they agree to comply with our privacy policy. By accepting our report, you are agreeing to maintain the confidentiality and privacy of any personal information contained herein and to comply in all material respects with the contents of our Privacy Policy.

The Personal Information Protection Act (PIPA) of British Columbia sets out requirements for how organizations may collect, use, disclose and secure personal information. The preparation of each report and/or retention of records is subject to the requirements of PIPA. Written authorization in advance must be requested to reproduce or use the report in any form by and means, graphic, electronic or mechanical, including photocopying, recording, typing or information storage and retrieval, which must be done in conformity with PIPA and the Privacy Policy. For further information on the Act, contact the office of the Information & Privacy Commissioner for British Columbia, or access the Act through the website: <http://www.oipc.bc.ca/>

The consultant(s) maintain a reasonable level of insurance relative to industry standards to cover errors and omissions with per-claim and per-year limits. The consultant(s) liability related to this report is limited to the maximum per-claim value available at the time a potential claim is made.

The agreed compensation for services rendered in preparing this report does not include fees for consultations and/or arbitrations, if any. Should personal appearances be required in connection with this report, additional fees will have to be negotiated. Unless otherwise noted, all estimates are expressed in Canadian currency.



Appendix C—Strata Property Act & Regulation Excerpt



Strata Property Act [SBC 1998] Chapter 43, Part 6, Division 1, Section 94: Depreciation Report

- (1) In this section, “**qualified person**” has the meaning set out in the regulations.
- (2) Subject to subsection (3), a strata corporation must obtain from a qualified person, on or before the following dates, a depreciation report estimating the repair and replacement cost for major items in the strata corporation and the expected life of those items:
 - (a) For the first time,
 - (i) December 14, 2013, in the case of a strata corporation that existed on December 14, 2011, or
 - (ii) the prescribed date, in all other cases;
 - (b) if the strata corporation has, before or after the coming into force of this section, obtained a depreciation report that complies with the requirements of this section, the date that is the prescribed period after the date on which that report was obtained;
 - (c) if the strata corporation has, under subsection (3) (a), waived the requirement under this subsection to obtain a depreciation report, the date that is the prescribed period after the date on which the resolution waiving the requirement was passed.
- (3) A strata corporation need not comply with the requirement under subsection (2) to obtain a depreciation report on or before a certain date if
 - (a) The strata corporation, by a resolution passed by a 3/4 vote at an annual or special general meeting within the prescribed period, waives that requirement, or
 - (b) The strata corporation is a member of a prescribed class of strata corporations.
- (4) A depreciation report referred to in subsection (2) must contain the information set out in the regulations.

Strata Property Regulation [amended up to B.C. Reg. 68/2014, July 16, 2014] Part 6.2: Depreciation Report

- (1) For the purposes of section 94 of the Act, a depreciation report must include all of the following:
 - (a) a physical component inventory and evaluation that complies with subsection (2);
 - (b) a summary of repairs and maintenance work for common expenses respecting the items listed in subsection (2) (b) that usually occur less often than once a year or that do not usually occur;
 - (c) a financial forecasting section that complies with subsection (3);
 - (d) the name of the person from whom the depreciation report was obtained and a description of
 - (i) that person’s qualifications,

- (ii) the error and omission insurance, if any, carried by that person, and
 - (iii) the relationship between that person and the strata corporation;
 - (e) the date of the report;
 - (f) any other information or analysis that the strata corporation or the person providing the depreciation report considers appropriate.
- (2) For the purposes of subsection (1) (a) and (b) of this section, the physical component inventory and evaluation must
- (a) be based on an on-site visual inspection of the site and, where practicable, of the items listed in paragraph (b) conducted by the person preparing the depreciation report,
 - (b) include a description and estimated service life over 30 years of those items that comprise the common property, the common assets and those parts of a strata lot or limited common property, or both, that the strata corporation is responsible to maintain or repair under the Act, the strata corporation’s bylaws or an agreement with an owner, including, but not limited to, the following items:
 - (i) the building's structure;
 - (ii) the building's exterior, including roofs, roof decks, doors, windows and skylights;
 - (iii) the building's systems, including the electrical, heating, plumbing, fire protection and security systems;
 - (iv) common amenities and facilities;
 - (v) parking facilities and roadways;
 - (vi) utilities, including water and sewage;
 - (vii) landscaping, including paths, sidewalks, fencing and irrigation;
 - (viii) interior finishes, including floor covering and furnishings;
 - (ix) green building components;
 - (x) balconies and patios, and
 - (c) identify common property and limited common property that the strata lot owner, and not the strata corporation, is responsible to maintain and repair.
- (3) For the purposes of subsection (1) (c), the financial forecasting section must include
- (a) the anticipated maintenance, repair and replacement costs for common expenses that usually occur less often than once a year or that do not usually occur, projected over 30 years, beginning with the current or previous fiscal year of the strata corporation, of the items listed in subsection (2) (b),
 - (b) a description of the factors and assumptions, including interest rates and rates of inflation, used to calculate the costs referred to in paragraph (a),
 - (c) a description of how the contingency reserve fund is currently being funded,

- (d) the current balance of the contingency reserve fund minus any expenditures that have been approved but not yet taken from the fund, and
 - (e) at least 3 cash-flow funding models for the contingency reserve fund relating to the maintenance, repair and replacement over 30 years, beginning with the current or previous fiscal year of the strata corporation, of the items listed in subsection (2) (b).
- (4) For the purposes of subsection (3) (e), the cash flow funding models may include any one or more of the following:
- (a) balances of, contributions to and withdrawals from the contingency reserve fund;
 - (b) special levies;
 - (c) borrowings.
- (5) If a strata corporation contributes to the contingency reserve fund based on a depreciation report, the contributions in respect of an item become part of the contingency reserve fund and may be spent for any purpose permitted under section 96 of the Act.
- (6) For the purposes of section 94 (1) of the Act, "**qualified person**" means any person who has the knowledge and expertise to understand the individual components, scope and complexity of the strata corporation's common property, common assets and those parts of a strata lot or limited common property, or both, that the strata corporation is responsible to maintain or repair under the Act, the strata corporation's bylaws or an agreement with an owner and to prepare a depreciation report that complies with subsections (1) to (4).
- (7) The following periods are prescribed:
- (a) for the purposes of section 94 (2) (b) of the Act, 3 years;
 - (b) for the purposes of section 94 (2) (c) of the Act, 18 months;
 - (c) for the purposes of section 94 (3) (a) of the Act, the one year period immediately preceding the date on or before which the depreciation report is required to be obtained.

A strata corporation is prescribed for the purposes of section 94 (3) (b) of the Act if and for so long as there are fewer than 5 strata lots in the strata plan.

Appendix D—Sections



Sections

In some jurisdictions, strata corporations can be split into legally distinct sections with each section representing the interests of its respective members. A section operates independent of other sections in matters that relate solely to the section. Each section can elect a council while the strata council administers functions which relate to the operations of the entire strata corporation.

Only specific and distinct types of lots can form sections, such as residential and non-residential lots comprising a single corporation, or non-residential lots of a single corporation that are used for significantly different purposes. Residential lots may only divide into apartments, townhouses, and detached houses.

If a strata corporation is operating under several sections, this report prepares a unique forecast and budget for each section, as well as one for any combination of sections that have shared responsibility for the components described within this report. This helps each section budget independently of the others as they see fit. If the strata corporation could benefit from operating under separate sections we will recommend that to the client, but we will prepare our report in conjunction with current practices so that it is practical to implement.

With respect to matters relating solely to one section, the section is a corporation and has the same powers as the strata corporation to:

- Establish its own operating fund and reserve fund for common expenses of the section, including expenses relating to limited common property designated for the exclusive use of all the lots in that section.
- Prepare a section budget and require section owners to pay fees and special levies for expenditures authorized by the section.
- Enter contracts in the name of the section.
- Sue or arbitrate in the name of the section.
- Acquire and dispose of land and other property in the name of or on behalf of the section.
- Enforce bylaws, regulations, and rules.

Separate sections within a strata corporation may establish their own operating fund and reserve fund for common expenses that relate exclusively to that section.



Appendix E—Reserve Component Descriptions and Analyses





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Component 1		Foundation and Subterranean Walls - Repair Allowance
		
Description	This component accounts for major repairs to the property's foundation walls. The walls are likely sealed using waterproofing materials on the outside of the foundation walls. This component should last the life of the property; however, major repairs may be required.	
	Quantity	1 Allowance
	Current Job Cost	\$62,042
Condition Analysis	Based on a partial visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.	
Reserve History	Year of Acquisition	1991
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	35 years (Budget Provision)
	Effective Age	25 years
	Remaining Lifespan	10 years
Funding Analysis	Work	Non-structural cracks can sometimes be injected with a sealant. We have budgeted for periodic structural stabilization work, underdrain repairs, and waterproofing. This includes excavation and compacted backfilling.
	Budget	A budget equal to 5% of the estimated total cost is provided for significant expenditures every 35 years.
Potential Deterioration	One of the most common problems with foundation walls is cracking. Foundation cracks can be benign or serious depending on their cause, location, size, and direction, as well as whether water is seeping in. Impacts and shifting of the underlying ground can result in cracking of the foundation.	
Suggested Maintenance	Regular visual inspection of the walls for signs of cracking, damage, spalling, efflorescence, debris collection, and grading that slopes towards the foundation walls. Regular application of waterproof membranes, chloride extraction, re-alkalisation, and crack repair may extend the foundation's life.	

Components 2-4		Wall Assemblies - Wood Siding Repairs						
								
Description	<p>This component accounts for the wood siding envelope system. This system includes the studs, sheathing, building paper, insulation, and wood siding.</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="background-color: #e0e0e0;">Quantity</td> <td>3 Allowance</td> </tr> <tr> <td style="background-color: #e0e0e0;">Current Job Cost</td> <td>\$407,410</td> </tr> </table>		Quantity	3 Allowance	Current Job Cost	\$407,410		
Quantity	3 Allowance							
Current Job Cost	\$407,410							
Condition Analysis	<p>Based on a partial visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.</p>							
Reserve History	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="background-color: #e0e0e0;">Year of Acquisition</td> <td>1991</td> </tr> <tr> <td style="background-color: #e0e0e0;">Work Completed</td> <td>None noted or reported</td> </tr> <tr> <td style="background-color: #e0e0e0;">Dollars Spent</td> <td>N/A</td> </tr> </table>		Year of Acquisition	1991	Work Completed	None noted or reported	Dollars Spent	N/A
Year of Acquisition	1991							
Work Completed	None noted or reported							
Dollars Spent	N/A							
Life Cycle Analysis	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="background-color: #e0e0e0;">Expected Lifespan</td> <td>35 years (Budget Provision)</td> </tr> <tr> <td style="background-color: #e0e0e0;">Effective Age</td> <td>27 years</td> </tr> <tr> <td style="background-color: #e0e0e0;">Remaining Lifespan</td> <td>8 years</td> </tr> </table>		Expected Lifespan	35 years (Budget Provision)	Effective Age	27 years	Remaining Lifespan	8 years
Expected Lifespan	35 years (Budget Provision)							
Effective Age	27 years							
Remaining Lifespan	8 years							
Funding Analysis	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="background-color: #e0e0e0;">Work</td> <td>Remove and dispose of cracked or rotting wood boards. Repair damaged studs and sheathing. Replace building paper and insulation as needed. Install new wood siding, work-site clean up, and any special safety preparation and precautions as required.</td> </tr> <tr> <td style="background-color: #e0e0e0;">Budget</td> <td>A budget equal to 45% of the estimated total cost is provided for significant expenditures every 35 years.</td> </tr> </table>		Work	Remove and dispose of cracked or rotting wood boards. Repair damaged studs and sheathing. Replace building paper and insulation as needed. Install new wood siding, work-site clean up, and any special safety preparation and precautions as required.	Budget	A budget equal to 45% of the estimated total cost is provided for significant expenditures every 35 years.		
Work	Remove and dispose of cracked or rotting wood boards. Repair damaged studs and sheathing. Replace building paper and insulation as needed. Install new wood siding, work-site clean up, and any special safety preparation and precautions as required.							
Budget	A budget equal to 45% of the estimated total cost is provided for significant expenditures every 35 years.							
Potential Deterioration	<p>Includes impact damage, water damage, warping, and infestation. Contributing factors include physical damage, failed windows or seals, and environmental factors such as extreme temperature changes, rain, snow, wind, and sun exposure.</p>							
Suggested Maintenance	<p>Regular visual inspection of siding for splits, warping, debris build up, and rot. Regular maintenance, painting, cleaning, and caulking as required. Keep the boards dry; proper site grading and maintain a gap between the walls and the landscaping. Attention should be given to areas where siding abuts windows, doors and corners.</p>							


Components 5–7		Window Assemblies - Aluminum Frame
		
Description	This component accounts for the exterior aluminum-frame windows. This includes the frame, hardware, casing, and aluminum windows.	
	Quantity	3 Allowance
	Current Job Cost	\$302,871
Condition Analysis	Based on a partial visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.	
Reserve History	Year of Acquisition	1991
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	30 years (Budget Provision)
	Effective Age	25 years
	Remaining Lifespan	5 years
Funding Analysis	Work	Remove and dispose of damaged window assemblies, repairs to or replacement of the frame, casing, and hardware as required, and installation of new windows. Appropriate safety preparation and precautions as required.
	Budget	A budget equal to 50% of the estimated total cost is provided for significant expenditures every 30 years.
Potential Deterioration	Includes impact damage, failure or deterioration of the seals, failure of the opening mechanism, and wear-and-tear. Contributing factors include physical damage, seal deterioration, failed caulking, and environmental factors such as extreme temperature changes, rain, snow, wind, and sun exposure. Failure of the seals can cause fogging and moisture on the inner panes of the window.	
Suggested Maintenance	Regular visual inspection of the windows for signs of seal failure, water penetration, and impact damage. Clean, seal, caulk, and lubricate the tracks and hinges as required.	


Component 8 **Security Entry Gate**



Description	This component accounts for the complex entrance gate. This excludes the remote openers but includes the gate, operating mechanism, tracks, rollers, and associated hardware.	
	Quantity	1 Opening
	Current Job Cost	\$11,722
Condition Analysis	Based on a partial visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.	
Reserve History	Year of Acquisition	2022
	Work Completed	It is reported that both gates were replaced in year 2022 and hydraulic arms were replaced in Nov 2021.
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	40 years
	Effective Age	1 year
	Remaining Lifespan	39 years
Funding Analysis	Work	Remove and replace damaged or failed door components as required.
	Budget	We have allowed for a full replacement of this component every 40 years.
Potential Deterioration	Includes impact damage, wear-and-tear, electronic failure, mechanical failure, and water damage. Contributing factors include physical damage, debris accumulation, subsurface shifting, and damage from environmental factors such as extreme temperature changes, rain, snow, wind, and sun exposure.	
Suggested Maintenance	Regular visual inspection of the door and tracks/rollers. Lubricate and clean as required.	



Component 9		Garage Door Assemblies - Wood
		
Description	This component accounts for the overhead wood garage doors and weatherstripping, but excludes the opening mechanisms.	
	Quantity	1 Allowance
	Current Job Cost	\$84,014
Condition Analysis	Based on a partial visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.	
Reserve History	Year of Acquisition	1991
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	30 years (Budget Provision)
	Effective Age	25 years
	Remaining Lifespan	5 years
Funding Analysis	Work	Remove and replace damaged garage doors.
	Budget	A budget equal to 50% of the estimated total cost is provided for significant expenditures every 30 years.
Potential Deterioration	Includes impact damage, wear-and-tear, deterioration of the weatherstripping, rot, and damage from environmental factors such as extreme temperature changes, rain, snow, wind, and sun exposure. Cracking, water damage, and warping may occur.	
Suggested Maintenance	Regular visual inspection of the door and tracks/rollers. Lubricate, clean, paint/seal, and repair as required.	


Component 10		Exterior Door Assemblies - Metal
		
Description	This component accounts for the common-element exterior metal doors. This includes the doors and all associated hardware.	
	Quantity	1 Allowance
	Current Job Cost	\$14,203
Condition Analysis	Based on a partial visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.	
Reserve History	Year of Acquisition	1991
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	30 years (Budget Provision)
	Effective Age	18 years
	Remaining Lifespan	12 years
Funding Analysis	Work	Remove and replace damaged door system components as required or desired.
	Budget	A budget equal to 40% of the estimated total cost is provided for significant expenditures every 30 years.
Potential Deterioration	Includes impact damage, misalignment, failure to latch, corrosion, fading, warping, and other aesthetic degradation. Contributing factors include excessive force, wear-and-tear, physical damage, subsurface shifting, and environmental factors such as extreme temperature changes, rain, snow, wind, and sun exposure.	
Suggested Maintenance	Regular visual inspection of the door and hardware. Clean and paint as required.	


Component 11 Exterior Door Assemblies - Sliding, Metal



Description	This component accounts for the common-element sliding glass doors. This includes the doors, glass, frames, and all associated hardware. Each sliding door system is counted as one opening for the purposes of this report.	
	Quantity	1 Allowance
	Current Job Cost	\$79,395
Condition Analysis	Based on a partial visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.	
Reserve History	Year of Acquisition	1991
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	30 years
	Effective Age	26 years
	Remaining Lifespan	4 years
Funding Analysis	Work	Remove and replace damaged door system components as required or desired.
	Budget	We have allowed for a full replacement of this component every 30 years.
Potential Deterioration	Includes impact damage, glass breakage, seal failure, misalignment, roller failure, denting, and other aesthetic degradation. Contributing factors include wear-and-tear, physical damage, excessive force, subsurface shifting, and environmental factors such as extreme temperature changes, rain, snow, wind, and sun exposure.	
Suggested Maintenance	Regular visual inspection of the door and hardware. Clean, lubricate, and seal/paint as required.	




Component 12		Deck Construction - Wood
		
Description	This component accounts for typical repairs to the common-element balcony structure. This includes repairs to the beams and girders, framing joists, beam-to-girder saddles, subfloor, and associated hardware.	
	Quantity	1 Allowance
	Current Job Cost	\$98,776
Condition Analysis	Based on a partial visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.	
Reserve History	Year of Acquisition	2012
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	25 years
	Effective Age	9 years
	Remaining Lifespan	16 years
Funding Analysis	Work	Remove and replace failed structural elements as required. Appropriate safety preparation and precautions as required.
	Budget	We have allowed for a full replacement of this component every 25 years.
Potential Deterioration	Includes impact damage, water damage, and infestation. Contributing factors include physical damage, failed caulking or seals, failed balcony membrane, and environmental factors such as extreme temperature changes, rain, snow, wind, and sun exposure.	
Suggested Maintenance	Regular visual inspection of balcony for debris build-up, water damage, and infestation. Seal, clean, caulk, and repair the membrane and flashing as required.	


Component 13		Deck Railings
		
Description	This component accounts for the common-element balcony railing systems, including all associated fasteners and hardware.	
	Quantity	1 Allowance
	Current Job Cost	\$20,434
Condition Analysis	Based on a partial visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.	
Reserve History	Year of Acquisition	1991
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	25 years (Budget Provision)
	Effective Age	9 years
	Remaining Lifespan	16 years
Funding Analysis	Work	Remove and replace failed balcony railings. Appropriate safety preparation and precautions as required.
	Budget	A budget equal to 50% of the estimated total cost is provided for significant expenditures every 25 years.
Potential Deterioration	Includes breakage, water damage, loosening of fasteners, wear-and-tear, and aesthetic degradation. Contributing factors include physical damage, debris accumulation, and environmental factors such as extreme temperature changes, rain, snow, wind, and sun exposure.	
Suggested Maintenance	Regular inspection of railings for debris build-up, impact damage, water damage, and loose fasteners. Clean, seal, and repair as required.	


Component 14		Soffits
		
Description	This component accounts for the soffits, also known as the eaves.	
	Quantity	1 Allowance
	Current Job Cost	\$14,618
Condition Analysis	Based on a partial visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.	
Reserve History	Year of Acquisition	1991
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	30 years (Budget Provision)
	Effective Age	25 years
	Remaining Lifespan	5 years
Funding Analysis	Work	Remove and replace damaged soffits. Appropriate safety preparation and precautions as required.
	Budget	A budget equal to 15% of the estimated total cost is provided for significant expenditures every 30 years.
Potential Deterioration	Includes impact damage, heat damage, water damage, fading, warping, and cracking. Contributing factors include physical damage and environmental factors such as extreme temperature changes, rain, snow, and wind exposure.	
Suggested Maintenance	Regular visual inspection for damage and missing sections. Clean and repair as required.	


Component 15		Gutters and Downspouts						
								
Description	<p>This component accounts for the gutters (also referred to as "eavestroughs") and the downspouts.</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="background-color: #e0e0e0; padding: 2px;">Quantity</td> <td style="padding: 2px;">1 Allowance</td> </tr> <tr> <td style="background-color: #e0e0e0; padding: 2px;">Current Job Cost</td> <td style="padding: 2px;">\$107,588</td> </tr> </table>		Quantity	1 Allowance	Current Job Cost	\$107,588		
Quantity	1 Allowance							
Current Job Cost	\$107,588							
Condition Analysis	<p>Based on a partial visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.</p>							
Reserve History	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="background-color: #e0e0e0; padding: 2px;">Year of Acquisition</td> <td style="padding: 2px;">2019</td> </tr> <tr> <td style="background-color: #e0e0e0; padding: 2px;">Work Completed</td> <td style="padding: 2px;">None noted or reported</td> </tr> <tr> <td style="background-color: #e0e0e0; padding: 2px;">Dollars Spent</td> <td style="padding: 2px;">N/A</td> </tr> </table>		Year of Acquisition	2019	Work Completed	None noted or reported	Dollars Spent	N/A
Year of Acquisition	2019							
Work Completed	None noted or reported							
Dollars Spent	N/A							
Life Cycle Analysis	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="background-color: #e0e0e0; padding: 2px;">Expected Lifespan</td> <td style="padding: 2px;">25 years (Budget Provision)</td> </tr> <tr> <td style="background-color: #e0e0e0; padding: 2px;">Effective Age</td> <td style="padding: 2px;">4 years</td> </tr> <tr> <td style="background-color: #e0e0e0; padding: 2px;">Remaining Lifespan</td> <td style="padding: 2px;">21 years</td> </tr> </table>		Expected Lifespan	25 years (Budget Provision)	Effective Age	4 years	Remaining Lifespan	21 years
Expected Lifespan	25 years (Budget Provision)							
Effective Age	4 years							
Remaining Lifespan	21 years							
Funding Analysis	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="background-color: #e0e0e0; padding: 2px;">Work</td> <td style="padding: 2px;">Remove and replace damaged gutters and downspouts as required. Appropriate safety preparation and precautions as required.</td> </tr> <tr> <td style="background-color: #e0e0e0; padding: 2px;">Budget</td> <td style="padding: 2px;">A budget equal to 75% of the estimated total cost is provided for significant expenditures every 25 years.</td> </tr> </table>		Work	Remove and replace damaged gutters and downspouts as required. Appropriate safety preparation and precautions as required.	Budget	A budget equal to 75% of the estimated total cost is provided for significant expenditures every 25 years.		
Work	Remove and replace damaged gutters and downspouts as required. Appropriate safety preparation and precautions as required.							
Budget	A budget equal to 75% of the estimated total cost is provided for significant expenditures every 25 years.							
Potential Deterioration	<p>Includes impact damage, seal failure, warping, and deterioration. Contributing factors include physical damage and environmental factors such as extreme temperature changes, rain, snow, wind, and sun exposure.</p>							
Suggested Maintenance	<p>Regular visual inspection. Clean, seal, and caulk as required.</p>							

Components 16–17		Roof Assembly - Asphalt / Fiberglass Shingle
		
Description	This component accounts for the asphalt/fiberglass shingle roofing system. This includes the shingles, underlayment, flashing, and an allowance for replacement of damaged sheathing and roof-openings such as vents.	
	Quantity	2 Allowance
	Current Job Cost	\$744,618
Condition Analysis	Based on a partial visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.	
Reserve History	Year of Acquisition	2019
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	22 years
	Effective Age	4 years
	Remaining Lifespan	18 years
Funding Analysis	Work	Remove and replace existing roofing assembly. Appropriate safety preparation and precautions as required.
	Budget	We have allowed for a full replacement of this component every 22 years.
Potential Deterioration	Includes curling, lifting, cracking, granule-loss, water damage, and wear-and-tear. Contributing factors include physical damage, debris accumulation, algae accumulation, and environmental factors such as extreme temperature changes, rain, snow, wind, and sun exposure.	
Suggested Maintenance	Regular visual inspection of roof for water damage, debris accumulation, and shingle deterioration. Clean and repair as required.	

Component 18		Skylights
		
Description	This component accounts for the skylight systems, including the skylight units, curbs, and associated hardware.	
	Quantity	1 Allowance
	Current Job Cost	\$60,341
Condition Analysis	Based on a partial visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.	
Reserve History	Year of Acquisition	2019
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	33 years
	Effective Age	4 years
	Remaining Lifespan	29 years
Funding Analysis	Work	Remove and replace existing skylight assembly. Take care to pull back roofing flashing and material. Appropriate safety preparation and precautions as required.
	Budget	We have allowed for a full replacement of this component every 33 years.
Potential Deterioration	Includes impact damage, cracking, failed seals, mechanism failure, and water damage. Contributing factors include physical damage, seal deterioration, wear-and-tear, and environmental factors such as extreme temperature changes, rain, snow, wind, and sun exposure.	
Suggested Maintenance	Regular visual inspection for impact damage, leaks, failed seals, corrosion, and mechanism deterioration. Clean and repair as required.	

Component 19		Exterior Finishes - Paint (including Parking stalls markings)
		
Description	This component accounts for the exterior paint finish. No caulking is accounted for in this component.	
	Quantity	1 Allowance
	Current Job Cost	\$100,476
Condition Analysis	Based on a visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.	
Reserve History	Year of Acquisition	2014
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	18 years
	Effective Age	7 years
	Remaining Lifespan	11 years
Funding Analysis	Work	Surface preparation, painting, and clean-up.
	Budget	We have allowed for a full replacement of this component every 18 years.
Potential Deterioration	Includes impact damage, fading, peeling, chipping, and water damage. Contributing factors include physical damage, debris accumulation, and environmental factors such as extreme temperature changes, rain, snow, wind, and sun exposure. Painting may also be done for aesthetic reasons.	
Suggested Maintenance	Regular visual inspection for fading, peeling, chipping, and water damage. Clean, touch-up, and repaint as required or desired.	


Component 20		Deck Waterproofing
		
Description	This component accounts for the balcony waterproofing membrane.	
	Quantity	1 Allowance
	Current Job Cost	\$34,148
Condition Analysis	Based on a partial visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.	
Reserve History	Year of Acquisition	2014
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	15 years
	Effective Age	7 years
	Remaining Lifespan	8 years
Funding Analysis	Work	Remove old membrane. Prepare balcony surface. Re-install metal flashing. Install vinyl membrane with liquid adhesive and hot-air welding.
	Budget	We have allowed for a full replacement of this component every 15 years.
Potential Deterioration	Includes impact damage, delamination, fading, cracking, bubbling, wear-and-tear, and water damage. Contributing factors include physical damage, debris accumulation, and environmental factors such as extreme temperature changes, rain, snow, wind, and sun exposure.	
Suggested Maintenance	Regular visual inspection for delamination, fading, cracking, bubbling, and water damage. Clean, patch, and repair as required.	


Component 21		Domestic Water Distribution - Subsurface
		
Description	This component accounts for the subsurface common-element domestic water distribution system, both for the supply and removal of domestic water.	
	Quantity	1 System
	Current Job Cost	\$74,228
Condition Analysis	We were not able to visually inspect this component. No major deficiencies were reported at the time of inspection, so we assume it to be in average condition for its age.	
Reserve History	Year of Acquisition	1991
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	20 years (Budget Provision)
	Effective Age	13 years
	Remaining Lifespan	7 years
Funding Analysis	Work	Video inspection and internal cleaning, if possible. More significant damage will need the following: surface removal, excavation, damaged-pipe section removal, pipe bedding installation, pipe installation, backfill and compaction, and surface restoration.
	Budget	A budget equal to 25% of the estimated total cost is provided for significant expenditures every 20 years.
Potential Deterioration	Includes leaks, cracks, clogs, and connection failure. Contributing factors include impact damage, vibration and stress, debris accumulation, tree root damage, and environmental factors such as extreme temperatures.	
Suggested Maintenance	Regular inspection for leaks (unusually high water bill, pools, damp spots, low spots, dead grass/plants), low or inconsistent water pressure, and odors. Scope, flush, and repair as required.	


Component 22 Two Stage Sewer Pumps / Drains and Controls




Description	This component accounts for the common-element sump pumps. This includes the sump pump system but excludes the sump pit/tank.	
	Quantity	1 System
	Current Job Cost	\$5,340
Condition Analysis	We were not able to visually inspect this component. No major deficiencies were reported at the time of inspection, so we assume it to be in average condition for its age.	
Reserve History	Year of Acquisition	1991
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	25 years
	Effective Age	19 years
	Remaining Lifespan	6 years
Funding Analysis	Work	Remove failed sump pump components and replace as required.
	Budget	We have allowed for a full replacement of this component every 25 years.
Potential Deterioration	Includes wear-and-tear, pipe damage, gasket deterioration, motor failure, bent impellers, electrical failure, and corrosion. Contributing factors include physical damage, water damage, debris accumulation, infrequent pump usage, having the motor run when there is no water to pump, and environmental factors such as extreme temperatures.	
Suggested Maintenance	Regular inspection for continual operation, failure to operate, odors, unusual sounds (such as sucking air, rattling, or grinding), and water accumulation. Remove debris, clean, test, and repair as required.	

Component 23		Electrical Service and Distribution
		
Description	This component accounts for the common-element electrical service and distribution system. This includes wiring, service panels, breakers, switches, receptacles, and various electrical accessories.	
	Quantity	1 System
	Current Job Cost	\$38,050
Condition Analysis	Based on a partial visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.	
Reserve History	Year of Acquisition	1991
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	30 years (Budget Provision)
	Effective Age	24 years
	Remaining Lifespan	6 years
Funding Analysis	Work	Remove and replace the various electrical components as required or desired.
	Budget	A budget equal to 15% of the estimated total cost is provided for significant expenditures every 30 years.
Potential Deterioration	Includes component failure, wire degradation, wire insulation failure, loosening of connections, and insufficient power. Contributing factors include wear-and-tear, usage, load demand, debris accumulation, corrosion, increased power demands, and environmental factors such as extreme temperatures, humidity, and ventilation.	
Suggested Maintenance	Regular inspection of electrical equipment and systems to determine maintenance requirements and priorities. Inspect, test, service, and repair as required.	

Component 24		Access Entry System
		
Description	This component accounts for the common-element access entry system. This includes the intercom terminal and door-release system.	
	Quantity	1 System
	Current Job Cost	\$17,166
Condition Analysis	Based on a partial visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.	
Reserve History	Year of Acquisition	1991
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	15 years
	Effective Age	2 years
	Remaining Lifespan	13 years
Funding Analysis	Work	Remove and replace failing access control systems as required or replace as desired for upgraded security. Integrate the new system with the connected components where possible.
	Budget	We have allowed for a full replacement of this component every 15 years.
Potential Deterioration	Includes impact damage, electrical failure, component degradation, and functional obsolescence. Contributing factors include wear-and-tear, physical damage, technological improvements, and environmental factors such as extreme temperatures and humidity.	
Suggested Maintenance	Regular inspection of the system for vandalism. Be alert to complaints of system failures. Inspect and repair as required.	

Component 25		Lighting - Exterior
		
Description	This component accounts for the common-element exterior lighting. This includes the fixtures and a small allowance for box and wiring costs.	
	Quantity	1 Allowance
	Current Job Cost	\$5,976
Condition Analysis	Based on a visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.	
Reserve History	Year of Acquisition	1991
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	15 years (Budget Provision)
	Effective Age	10 years
	Remaining Lifespan	5 years
Funding Analysis	Work	Remove and replace failed lighting components as required or desired.
	Budget	A budget equal to 15% of the estimated total cost is provided for significant expenditures every 15 years.
Potential Deterioration	Includes impact damage, electrical component failure, and water damage. Contributing factors include physical damage, power surges, usage, and damage from environmental factors such as extreme temperature changes, rain, snow, wind, and sun exposure. Fixtures may also be replaced due to functional obsolescence or for aesthetic reasons.	
Suggested Maintenance	Regular visual inspection of the fixtures for damage. Regular replacement of bulbs as required. Limit on/off cycles.	

Component 26		Mailboxes
		
Description	This component accounts for the mailboxes.	
	Quantity	1 Allowance
	Current Job Cost	\$3,606
Condition Analysis	Based on a partial visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.	
Reserve History	Year of Acquisition	1991
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	30 years
	Effective Age	24 years
	Remaining Lifespan	6 years
Funding Analysis	Work	Remove and replace the failed mailboxes.
	Budget	We have allowed for a full replacement of this component every 30 years.
Potential Deterioration	Includes impact damage and corrosion. Contributing factors include physical damage, wear-and-tear, and environmental factors such as temperature changes and humidity.	
Suggested Maintenance	Regular inspection of the mailboxes for deterioration and vandalism. Clean and repair as required.	

Component 27 **Landscaping**



Description	This component accounts for the common-element landscaping. This excludes any routine maintenance that is covered by the operating fund.	
	Quantity	1 Allowance
	Current Job Cost	\$18,280
Condition Analysis	Based on a partial visual inspection, this component appears to be in good condition. No major deficiencies were noted or reported at the time of inspection.	
Reserve History	Year of Acquisition	1991
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	10 years (Budget Provision)
	Effective Age	5 years
	Remaining Lifespan	5 years
Funding Analysis	Work	Regrade as necessary. Replace or repair dead and damaged vegetation. Top up beds. Change landscaping for aesthetic purposes.
	Budget	A budget equal to 5% of the estimated total cost is provided for significant expenditures every 10 years.
Potential Deterioration	Includes poor grading, impact damage, and wear-and-tear. Contributing factors include physical damage, subsurface shifting, debris accumulation, lack of maintenance, and environmental factors such as extreme temperature changes, rain, snow, wind, and sun exposure.	
Suggested Maintenance	Regular visual inspection of landscaping for deterioration and poor grading. Regular landscaping maintenance as required.	

Component 28 **Concrete Patios**





Description	This component accounts for the concrete patios.	
	Quantity	1 Allowance
	Current Job Cost	\$31,862
Condition Analysis	Based on a visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.	
Reserve History	Year of Acquisition	1991
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	25 years (Budget Provision)
	Effective Age	8 years
	Remaining Lifespan	17 years
Funding Analysis	Work	Break and remove concrete slabs. Repair the subgrade and base course as required. Form and pour concrete with relief joints.
	Budget	A budget equal to 75% of the estimated total cost is provided for significant expenditures every 25 years.
Potential Deterioration	Includes holes, cracking, spalling, delamination, poor grading, ponding water, and expansion joint failure. Contributing factors include impact damage, wear-and-tear, debris accumulation, subsurface shifting, and environmental factors such as temperature changes, rain, snow, wind, and sun exposure.	
Suggested Maintenance	Regular inspection of the patios for deterioration and shifting. Inspect, clean, and repair as required.	

Component 29 **Walkways - Concrete**




Description	This component accounts for the concrete walkways.	
	Quantity	1 Allowance
	Current Job Cost	\$52,239
Condition Analysis	Based on a visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.	
Reserve History	Year of Acquisition	1991
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	30 years (Budget Provision)
	Effective Age	15 years
	Remaining Lifespan	15 years
Funding Analysis	Work	Break and remove concrete slabs. Repair the subgrade and base course as required. Form and pour concrete with relief joints.
	Budget	A budget equal to 50% of the estimated total cost is provided for significant expenditures every 30 years.
Potential Deterioration	Includes holes, cracking, spalling, delamination, poor grading, ponding water, and expansion joint failure. Contributing factors include impact damage, wear-and-tear, debris accumulation, subsurface shifting, and environmental factors such as temperature changes, rain, snow, wind, and sun exposure.	
Suggested Maintenance	Regular inspection of the walkway for deterioration and shifting. Inspect, clean, and repair as required.	


Component 30		Roadway - Asphalt
		
Description	This component accounts for the asphalt roadway.	
	Quantity	1 Allowance
	Current Job Cost	\$125,972
Condition Analysis	Based on a visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.	
Reserve History	Year of Acquisition	1991
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	22 years
	Effective Age	19 years
	Remaining Lifespan	3 years
Funding Analysis	Work	Remove damaged asphalt layers: scrape wearing course and repair the binder and base courses as required. Prepare binder course, apply tack coat, and install wearing course.
	Budget	We have allowed for a full replacement of this component every 22 years.
Potential Deterioration	Includes impact damage, wear-and-tear, wearing course deterioration, and structural deterioration. Contributing factors include traffic, salt damage, debris accumulation, and environmental factors such as temperature changes, rain, snow, wind, and sun exposure.	
Suggested Maintenance	Regular inspection of the roadway for deterioration. Inspect, seal, clean, and repair as required.	


Component 31		Retaining Walls - Wood (Non-Reserve)
		
Description	This component accounts for the common-element wooden retaining wall system. ***PLEASE NOTE: As per City of Maple Ridge, Retaining Wall Guide, there are restrictions on the use of wood retaining wall and it is assumed that at the end of life of this component, it need to be replaced with a stone/concrete retaining wall. Therefore, no cost for the replacement of this component is considered.	
	Quantity	1 Allowance
	Current Job Cost	\$
Condition Analysis	Based on a visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.	
Reserve History	Year of Acquisition	1991
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	20 years (Budget Provision)
	Effective Age	19 years
	Remaining Lifespan	1 year
Funding Analysis	Work	Remove damaged sections. Install new retaining wall system with proper drainage.
	Budget	A budget equal to 0% of the estimated total cost is provided for significant expenditures every 20 years.
Potential Deterioration	Includes impact damage, cracking, splitting, buckling, leaning, water damage, and infestation. Contributing factors include physical damage, subsurface shifting, debris accumulation, improper installation, poor drainage, and environmental factors such as extreme temperature changes, rain, snow, wind, and sun exposure.	
Suggested Maintenance	Regular visual inspection of the retaining wall for wall movement and wood deterioration. Inspect, slope the ground around the retaining wall for drainage, and repair as required.	

Component 32		Retaining Walls - Concrete				
Description	<p>This component accounts for the common-element concrete retaining wall system. ***PLEASE NOTE: It is assumed that the current wood retaining wall, at the end of its life, will be required to be replaced with a stone / concrete retaining wall, as required per City of Maple Ridge. Since, this component does not exist on the site, the cost will largely depend on the type / scope / quantity / design of the selection made in future. Therefore, an amount considered reasonable for such component is considered in this report.</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="background-color: #e0e0e0;">Quantity</td> <td>1 Allowance</td> </tr> <tr> <td style="background-color: #e0e0e0;">Current Job Cost</td> <td>\$318,428</td> </tr> </table>		Quantity	1 Allowance	Current Job Cost	\$318,428
Quantity	1 Allowance					
Current Job Cost	\$318,428					
Condition Analysis	Component does not exist on the site currently. Please refer to the description above.					
Reserve History	Year of Acquisition	Proposed 2024				
	Work Completed	None noted or reported				
	Dollars Spent	N/A				
Life Cycle Analysis	Expected Lifespan	40 years				
	Effective Age	39 years				
	Remaining Lifespan	1 year				
Funding Analysis	Work	Remove damaged sections. Install new retaining wall system with proper drainage.				
	Budget	We have allowed for a full replacement of this component every 40 years.				
Potential Deterioration	Includes impact damage, cracking, spalling, water damage, buckling, and leaning. Contributing factors include physical damage, subsurface shifting, debris accumulation, improper installation, poor drainage, and environmental factors such as temperature changes, rain, snow, wind, and sun exposure.					
Suggested Maintenance	Regular visual inspection of the retaining wall for wall movement and concrete deterioration. Inspect, slope the ground around the retaining wall for drainage, and repair as required.					



Components 33–34		Fencing - Wood
		
Description	This component accounts for the common-element wood fencing.	
Quantity	2 Allowance	
Current Job Cost	\$65,143	
Condition Analysis	Based on a partial visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.	
Reserve History	Year of Acquisition	2012
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	25 years (Budget Provision)
	Effective Age	10 years
	Remaining Lifespan	15 years
Funding Analysis	Work	Remove and replace fencing as required or desired.
	Budget	A budget equal to 80% of the estimated total cost is provided for significant expenditures every 25 years.
Potential Deterioration	Includes impact damage, cracking, splitting, warping, water damage, infestation, wear-and-tear, and leaning. Contributing factors include physical damage, subsurface shifting, debris accumulation, lack of maintenance, proximity to organic material, and environmental factors such as extreme temperature changes, rain, snow, wind, and sun exposure.	
Suggested Maintenance	Regular visual inspection of fence for leaning, rot, cracks, damaged or missing boards, water damage, and infestation. Clean, seal/paint, and repair as required.	

Component 35		Fencing - Chain link
		
Description	This component accounts for the common-element chain link fencing.	
	Quantity	1 Allowance
	Current Job Cost	\$17,147
Condition Analysis	Based on a partial visual inspection, this component appears to be in average condition for its age. No major deficiencies were noted or reported at the time of inspection.	
Reserve History	Year of Acquisition	1991
	Work Completed	None noted or reported
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	30 years
	Effective Age	17 years
	Remaining Lifespan	13 years
Funding Analysis	Work	Remove and replace fencing as required or desired.
	Budget	We have allowed for a full replacement of this component every 30 years.
Potential Deterioration	Includes impact damage, breakage, warping, corrosion, wear-and-tear, and leaning. Contributing factors include physical damage, subsurface shifting, debris accumulation, lack of maintenance, poor coating, proximity to organic material, and environmental factors such as extreme temperature changes, rain, snow, wind, and sun exposure.	
Suggested Maintenance	Regular visual inspection of fence for deterioration. Clean, tighten, treat rust, and repair as required.	

Component 36		Depreciation Report
 <p>NLD CONSULTING RESERVE FUND ADVISORS</p> <p>Specializing in Strata Depreciation Reports</p>		
Description	This component accounts for the cost of this report, increased each year with construction inflation. Please note that the future costs of this component are not considered a quote, but rather a statistical estimation of the cost with no prediction as to the provider of the report.	
	Quantity	1 Report
	Current Job Cost	\$3,780
Condition Analysis	This report should be updated every 3 years as prescribed by the Act and Regulations.	
Reserve History	Year of Acquisition	2020
	Work Completed	Previous depreciation report completed by NLD on Sept 22, 2020.
	Dollars Spent	N/A
Life Cycle Analysis	Expected Lifespan	3 years
	Effective Age	3 years
	Remaining Lifespan	0 years
Funding Analysis	Work	Inspect the building, review documents, quantify and budget components, and build a long-term funding and expenditures plan, leading to an implementable Reserve Fund budget.
	Budget	We have allowed for a full replacement of this component every 3 years.
Potential Deterioration	As this is an economic forecast for budgeting purposes, the property should commission a new report as prescribed by the Act and Regulations, or after a major and unexpected Reserve Fund event that leads to confusion regarding the amount of money to contribute to the contingency reserve fund.	
Suggested Maintenance	The report can be completed faster and more accurately by keeping good records and by tracking how much money is spent on each separate reserve component during each year.	

Appendix F—Construction Cost Inflation



We use a Construction Cost Inflation rate to forecast future replacement costs for the subject property. This rate is developed using a blended rate from Statistics Canada and Marshall & Swift / Boeckh (MSB) data. The Statistics Canada data predict a localized rate based on the building's usage, while the MSB data predicts a localized rate based on the materials used to construct the building. We use the average of the two in our funding models.

Statistics Canada

These data come from two tables: The Price Indexes of Apartment and Non-Residential Building Construction Table (PIANRBC) and The Building Construction Price Indexes Table (BCPI). The former was discontinued in 2017 and replaced with the latter; the new BCPI tracks more cities and more building types.

The BCPI divides its residential data into high-rise apartment buildings, low-rise apartment buildings, single-detached houses, and townhouses. The only residential data that PIANRBC has is lumped into one category called Apartments.

The BCPI divides its non-residential data into Commercial (Office Buildings; Warehouses; Shopping Centres), Industrial (Factories; Bus Depots with Maintenance and Repair Facilities), and Institutional (Schools). PIANRBC has data for all those except the Bus Depots.

The indexes relate to both general and trade contractors' work and exclude the cost of land, land assembly, design, development, and real estate fees.

Ideally, we would have enough data to use the BCPI on its own; however, when that data is not available, we must use the PIANRBC data to fill in the missing data from 1992 to 2017. Data prior to 1992 were not used due to the significant change in inflation policy in 1992, as outlined in [Appendix H](#).

We obtained data on the price indexes of Townhouse construction in Vancouver from 2017 to 2022. We calculated the average annual increase in construction inflation since 1992 and use this as our long-term construction inflation rate in this report.

The average expected annual rate of Townhouse Construction Cost Inflation in Vancouver for the next 30 years is 3.90%.

Marshall & Swift / Boeckh (MSB)

These data come from quarterly Time-Location Multipliers for principal Canadian cities. These multipliers express how the construction costs of specific types of buildings have changed over time in specific cities.

Each building has its own unique combination of basic costs. MSB uses 83 basic types of costs necessary to build workable weighted schedules, comprising 19 building trades and 64 material types.

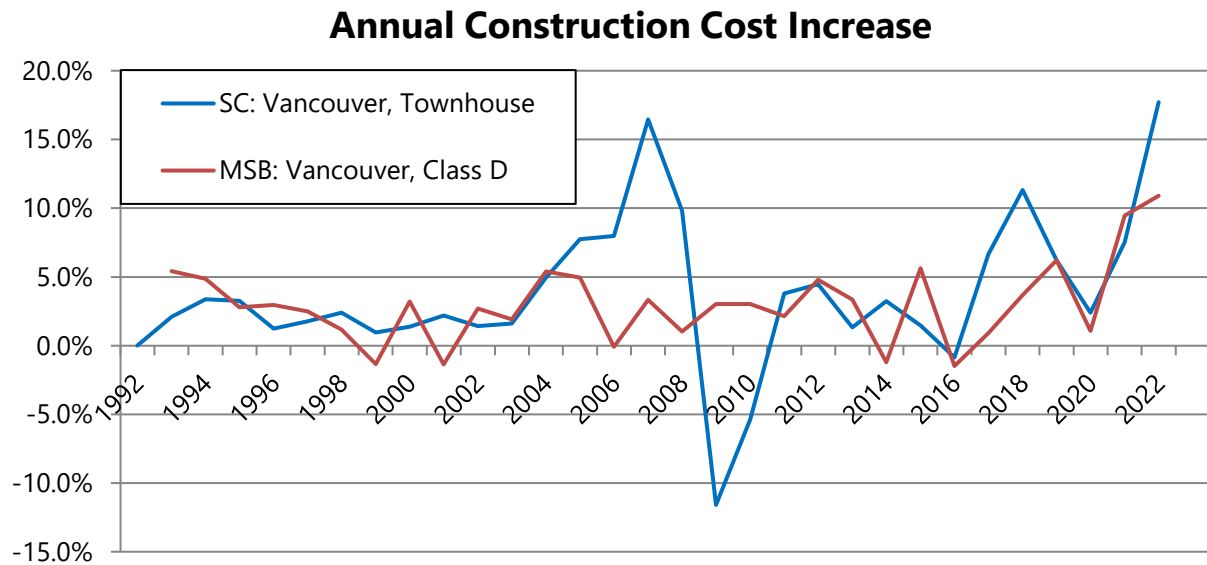
The subject property is classified as a Class D building. We obtained comparative cost multipliers for those buildings in Vancouver from 1992 to 2022. The following table describes Class D buildings.

Class	Frame	Floor	Roof	Walls
D	Wood or steel studs in bearing wall, full or partial open wood or steel frame, primarily combustible construction.	Wood or steel floor joists or concrete slab on grade.	Wood or steel joists with wood or steel deck. Concrete plank.	Almost any material except bearing or curtain walls of solid masonry or concrete. Generally combustible construction.

The average expected annual rate of Construction Cost Inflation for Class D buildings in Vancouver, BC for the next 30 years is 3.03%.

Conclusion

The following graph illustrates the annual construction cost change from both the Statistics Canada and MSB data.



The following table summarizes our adjusted values for average annual construction cost increases for the next 30 years.

Predicted Long-Term Construction Inflation	
Statistics Canada	3.90%
MSB	3.03%
Average	3.5%



We have rounded this average to the nearest 0.1% to highlight the uncertainty in long-term economic forecasting. We have adopted a rate of 3.5% for annual construction inflation in calculating the future replacement costs.



Appendix G—Interest Rates



We are not financial planners and cannot advise you how to best invest your money; it is strongly recommended that you consult an investment professional. Long-term economic forecasting is imprecise at best.

Reserve fund investments must be directly or indirectly guaranteed by governments; strata corporations must invest in qualified low-risk investments. We have focused our study on Guaranteed Investment Certificates (GICs), specifically looking at flexible (or cashable) GICs, which allow the investor to withdraw some or all their funds before the maturity date at no penalty. These typically offer modest returns and maximum flexibility and leads to a conservative interest rate forecast. We have conducted a historical study of a sample of cashable GICs with the goal of projecting their average expected return over the next 30 years.

The ideal method of determining a likely rate of return on a strata corporation’s investments is to review at least thirty years of performance of the corporation’s investments, provided that the investments have been prudently invested. In the likely absence of such data, the reserve fund planner must select a rate which can take into consideration factors such as management policies, historical investment returns, current market trends, and long-term expected rates.

We obtained historical Bank of Canada GIC interest rates with 1-, 3-, and 5-year terms from 1983 to 2022. These GICs are presumably “fixed-rate,” meaning that you cannot withdraw your money until the end of the investment term, without the loss of the accrued interest. The Bank of Canada has since discontinued the publication of these rates.

We also obtained historical interest rates on three various one-year flexible GICs: these have been available to consumers, and they allow for early withdrawal without incurring penalties. Ideally, we would like to have looked at more GICs than this; however, these were the only rates we could find in Canada that have existed and have kept records prior to the year 2000. For example, TD Bank’s one-year cashable GIC only has data going to mid-2011 but seems to track closely with RBC’s rates. Tangerine has data for a one-year non-flexible GIC going back to 2007, and to further underscore the conservative nature of this analysis we will note that Tangerine has consistently offered the highest rates of any major Canadian bank that we have data for (with the exception of 2015 when Coast Capital Savings offered 1.45% and Tangerine offered 1.35%).

The flexible GICs that we use are listed below. All have a \$1,000 minimum investment.

- Coast Capital Savings (CCS) 1-year redeemable GIC
 - Redeemable any time with full accrued interest after 30 days
- Royal Bank of Canada (RBC) 1-year cashable GIC
 - Redeemable anytime with full interest after 30 days
- Royal Bank of Canada (RBC) 1-year redeemable GIC
 - Reduced rate if redeemed before maturity



Ideally, we would like to start our dataset from 1992 when predicting future interest rates because that was the year that Canada focused on keeping inflation around 2%, as outlined in [Appendix H](#). That would also keep our data internally consistent. While data on the Bank of Canada’s fixed-rate GICs are available that far back, data on the flexible GICs are not, so we use the Bank of Canada’s rates to estimate what the flexible rates would have been had they existed since 1992.

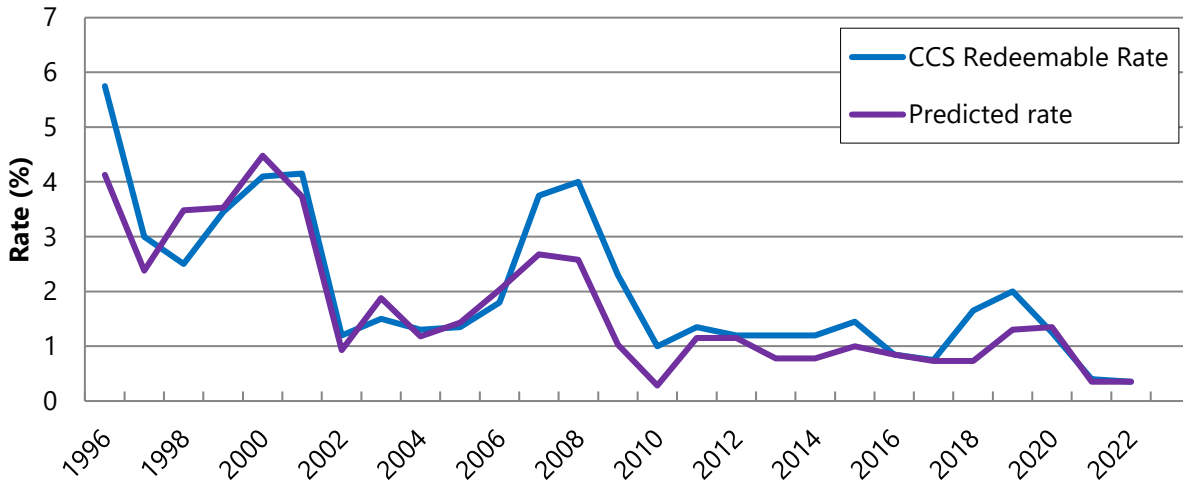
We compare each of the three flexible rates to the Bank of Canada rates to create three algorithms that use the Bank of Canada rates to predict each of the three flexible rates.

The formula for each predicted rate is determined as follows: the Bank of Canada’s three rates are multiplied by weighted factors for each year with available flexible GIC rate data and added to a constant. The weighted factors are all greater than zero and sum to one. The constant and weighted factors are determined such that the average deviation is minimized.

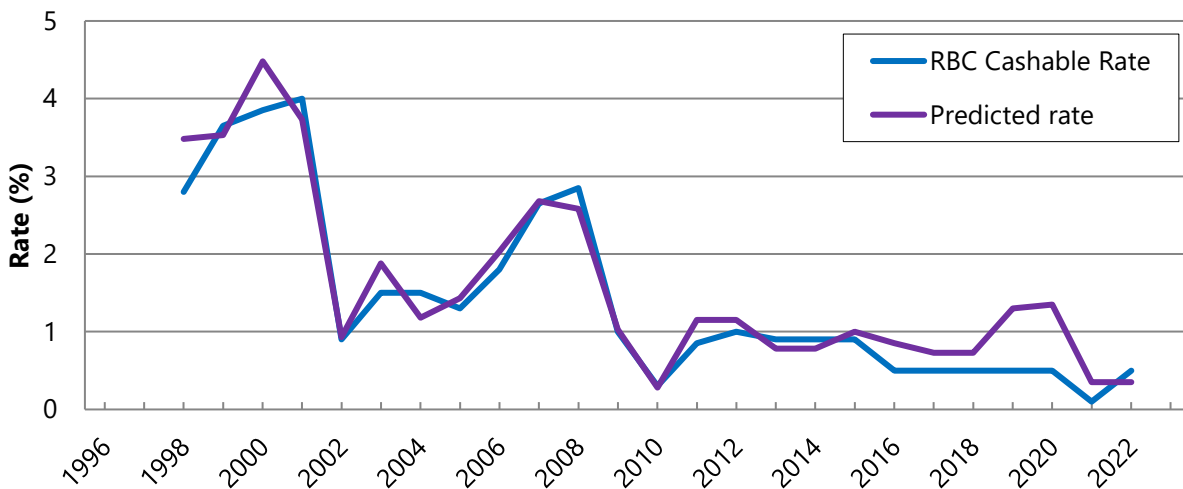
Note that while this predictive formula uses multi-year fixed-rate GIC rates, it is only predictive of the flexible one-year GIC that it is matching.

The following charts illustrate the strength of the predicted rate for each flexible GIC; this predictive formula is later applied to the Bank of Canada’s posted rates to fill in the missing data back to 1992.

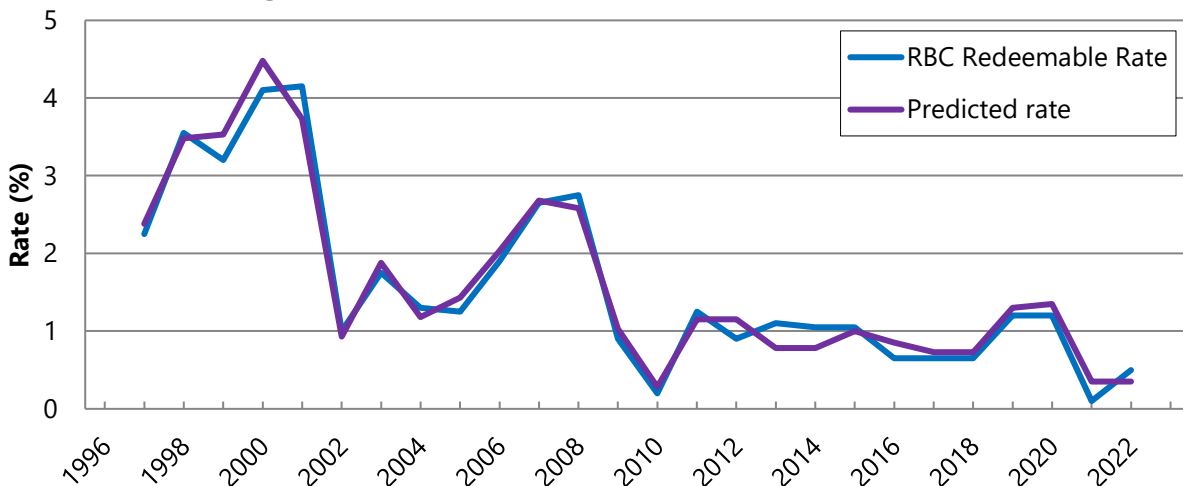
Strength of the CCS Predicted Rate



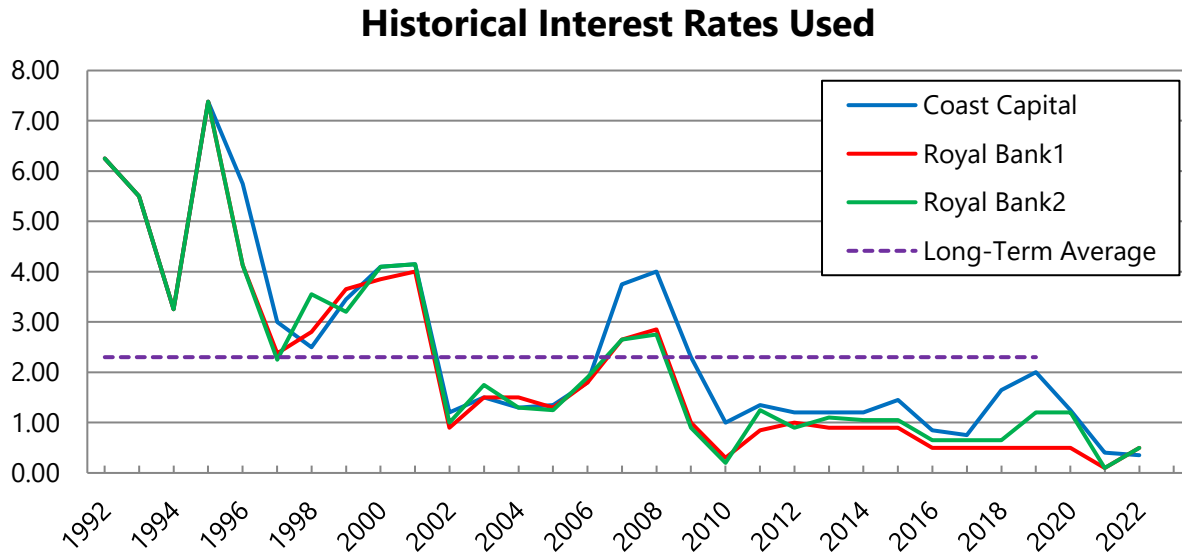
Strength of the RBC Cashable Predicted Rate



Strength of the RBC Redeemable Predicted Rate



The following graph illustrates each of the flexible GICs together. Predictive data are used where there are no actual data. The chart also shows the long-term average rate, using all three rates in the calculation.



These rates are clearly volatile. While any predicted rate will almost certainly be wrong from year to year, our long-term average rate has value. It represents our best guess at long-term flexible GIC rates; in other words, we find it as likely that the actual average flexible GIC rate over the next 30 years will be lower than this rate as it will be higher.

The following chart numerically illustrates our calculated Long-Term Average Flexible GIC rate.

Predicted Long-Term Flexible GIC Rates	
CCS	2.49%
RBC Cashable	2.09%
RBC Redeemable	2.19%
Average	2.3%

We have selected a **conservative 2.3%** interest rate in calculating the future investment performance of the strata corporation’s reserve fund. This rate has been rounded and is intentionally nonspecific to highlight the uncertainty in long-term economic forecasting. It is conservative because it assumes that strata councils need extremely high levels of flexibility in their investments, it averages the rates from available banks rather than choosing the highest, and it ignores Tangerine completely.

The entire balance of the reserve fund does not need to always be available. Therefore, it is likely that the interest rates the reserve fund planner can obtain will be higher than the one-year cashable GIC rates. Prudent reserve fund investing requires that investments are reasonably

matched with anticipated reserve fund expenditures, ensuring reserve fund liquidity. Therefore, funds should often be invested in a laddered portfolio which ensures that reserve funds are available when needed.

Some management companies direct all their business to one financial institution to negotiate favourable interest rates for all their clients. This approach may benefit smaller corporations and is an important consideration when selecting an appropriate interest rate.

The benchmark calculations and the reserve fund projections assume that reserve fund contributions are constantly and continuously invested. However, it also assumes that all expenditures occur at the beginning of the year and reserve fund deposits occur at the end of the year. This contributes to the conservative nature of the calculated interest rate.

NOTE: We suggest a review of the long-term interest rate on every update.



Appendix H—Consumer Price Index (CPI) Inflation

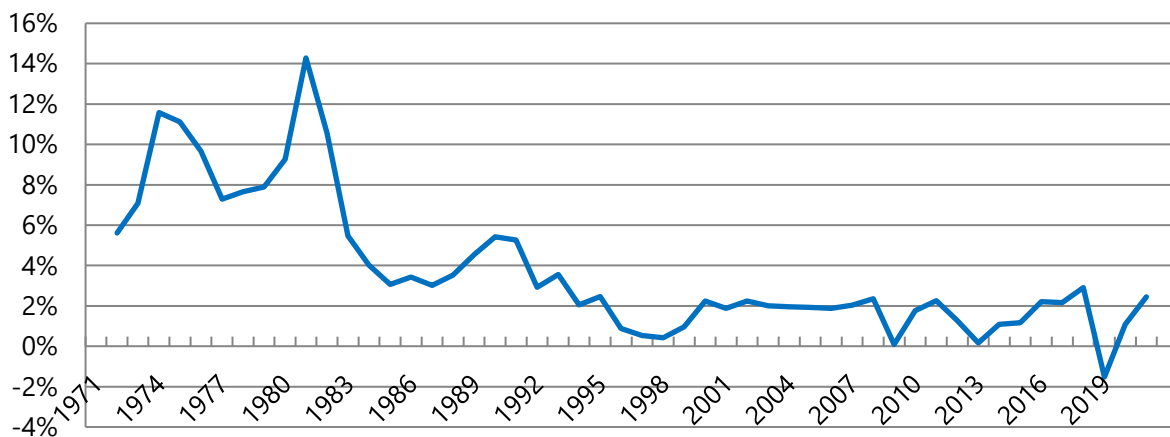


We use a Consumer Price Index (CPI) Inflation rate to aid in recommending fair contributions. For a detailed explanation of its use in this report please refer to [Appendix I](#).

We have selected data from Statistics Canada for Vancouver, which is the most fitting region that has available localized inflation data. Data are available from 1971 to 2021; however, inflation data collected prior to 1992 are likely poor predictors of future inflation. In 1991 the Government of Canada and the Bank of Canada set a goal to reduce national inflation from about 5% to 2% by 1995. Although national inflation climbed close to 7% in 1991, it dropped to 1.6% in 1992 because of government intervention. Since then, the goal has been to keep national inflation between 1% and 3% with an average of 2%. To reflect this important change in inflation policy, we have elected to limit our analysis to CPI data since 1992.

The following graph illustrates how inflation in Vancouver has changed since 1971.

Annual Change in Vancouver CPI



The average expected annual rate of CPI increase in Vancouver, BC for the next 30 years is 1.6%.

The rate is rounded to highlight the imprecise nature of economic forecasting.

Appendix I—Funding Future Components



Funding Principles

An appropriate funding model requires a payment schedule that is both equitable and practical. Ideally, everyone would pay for each component as they use it: when you buy into a strata you would pay your share of the cost of the land and the non-reserve components, and then you would constantly pay small amounts towards reserve components every day as you enjoy their benefits. This would lower the price of the property both upon purchase and upon sale. While this is arguably the most equitable solution for owners, the developer is not going to accept a lower price and it is obviously impractical to the point of impossible.

Another equitable solution is to pay for the current value of the reserve components while funding repairs and replacements as they occur: when you buy into a strata you pay your share of the cost of the land, non-reserve components, and all reserve components; when you sell, you get a price that includes the new value of the components. Over time each component's value decreases, although it increases when you fund a new repair or replacement. This is, in its simplest form, what tends to occur without government legislation. It is also impractical because every time a component needs even the most minor repair or replacement it causes a special assessment.

We have conducted this report on the funding principal that current owners must save for future repairs and replacements, because component expenditures must be reserved for before they occur. This means that even though buyers pay for the value of existing components while also saving for future components, they are returned the value of the future components as they use them or when they sell the property. When they buy, they technically also purchase a portion of the reserve fund—the money in that fund will offset the cost of the current reserve components.

Owners do not save for component repairs or replacements that occur after a building's End of Life date; this reduces the strata's annual reserve fund contributions and eventually eliminates the reserve fund balance entirely. While owners are not compensated for the value of future components at the end of a building's life, neither have they paid for those components. This funding model fosters equitable sale prices, incentivizes owners to properly maintain the property, and creates a stable payment schedule.

Given the level of uncertainty in economic forecasting, even reserve funds with ideal balances and ideal contributions will not be perfectly equitable. Earlier owners bear too much of the cost when repairs are cheaper or later than expected and when interest rates or CPI inflation is higher than expected. Our benchmark model features rates, timelines, and costs that we feel distribute equal risk of overpaying to earlier owners and later owners.

At any given time, current owners should be saving towards each component's next replacement rather than towards all its replacements during the life of the building, or worse, towards those expenditures that happen to fall in an arbitrary time period. This protects against price

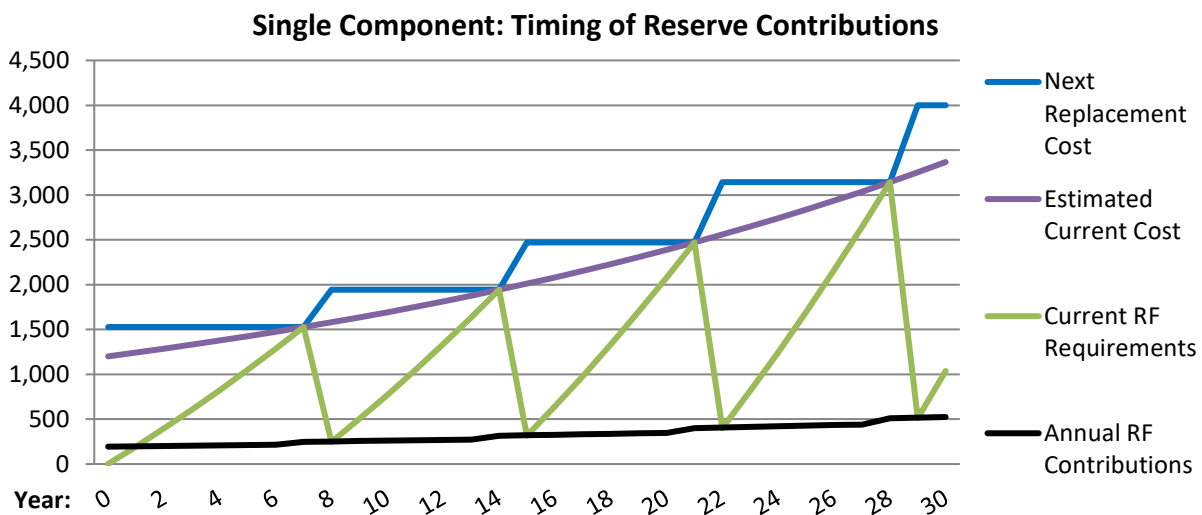


fluctuations and, in the likely case where construction inflation differs from CPI inflation, ensures a more equitable payment schedule. Also, component quality tends to upgrade over time; it is not equitable for current owners to pay for higher quality future components that they will never use and never be compensated for when they sell.

Funding with No Reserve Fund Deficiency (Benchmark Model)

Creating an ideal funding plan for buildings with no existing deficiency is relatively straightforward. We determine the average lifespan of each component, its effective age, and its estimated current replacement cost—how much it would cost to replace the component if it were done today. We create a replacement schedule, increasing the current replacement cost by the construction inflation rate every year to determine how much it will cost in future years to replace each component. To ensure that we have this amount in the Reserve Fund when we need it, we suggest saving an amount that, when increased each year by forecasted inflation and when combined with interest, exactly equals the estimated future cost of the replacement.

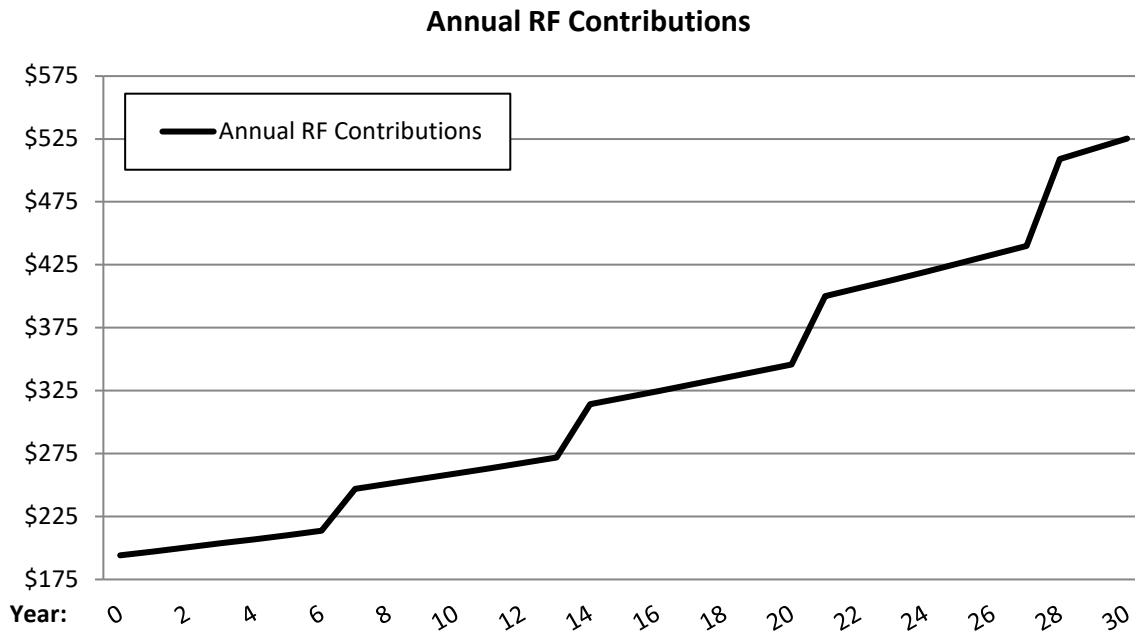
The graph below illustrates this with a hypothetical component that has an expected lifespan of seven years, an effective age of zero years, and an Estimated Current Cost of \$1,200. The Estimated Current Cost increases by construction inflation (3.5%) every year. The Next Replacement Cost is equal to the Estimated Current Cost every seven years, during the years of replacement. The Current RF Requirements is a running total of the Annual RF Contributions plus interest on the previous year’s Current RF Requirements. The Annual RF Contributions are determined such that they increase with inflation every year, and when saved over the life of the component and combined with interest exactly equal the replacement cost in the years that the component is replaced.



This graph is explained numerically in the table below. Note that interest (2.3%) is calculated conservatively: annual contributions are assumed to occur at the end of the year, earning no interest in the year that they are made, and all replacements are assumed to occur at the beginning of the year, eliminating interest income in replacement years.

Year	Estimated Current Cost	Next Replacement Cost	Opening Balance Requirement	Annual RF Contributions	Interest	Closing Balance
0	1,200	1,527	0	194	0	194
1	1,242	1,527	194	197	4	396
2	1,285	1,527	396	200	9	606
3	1,330	1,527	606	204	14	823
4	1,377	1,527	823	207	19	1,049
5	1,425	1,527	1,049	210	24	1,284
6	1,475	1,527	1,284	214	30	1,527
7	1,527	1,527	1,527	247	0	247
8	1,580	1,942	247	251	6	504
9	1,635	1,942	504	255	12	771
10	1,693	1,942	771	259	18	1,047
11	1,752	1,942	1,047	263	24	1,335
12	1,813	1,942	1,335	268	31	1,633
13	1,877	1,942	1,633	272	38	1,942
14	1,942	1,942	1,942	314	0	314
15	2,010	2,471	314	319	7	641
16	2,081	2,471	641	325	15	980
17	2,154	2,471	980	330	23	1,333
18	2,229	2,471	1,333	335	31	1,698
19	2,307	2,471	1,698	340	39	2,078
20	2,388	2,471	2,078	346	48	2,471
21	2,471	2,471	2,471	400	0	400
22	2,558	3,144	400	406	9	816
23	2,647	3,144	816	413	19	1,247
24	2,740	3,144	1,247	420	29	1,695
25	2,836	3,144	1,695	426	39	2,161
26	2,935	3,144	2,161	433	50	2,643
27	3,038	3,144	2,643	440	61	3,144
28	3,144	3,144	3,144	509	0	509
29	3,254	4,000	509	517	12	1,038
30	3,368	4,000	1,038	525	24	1,587

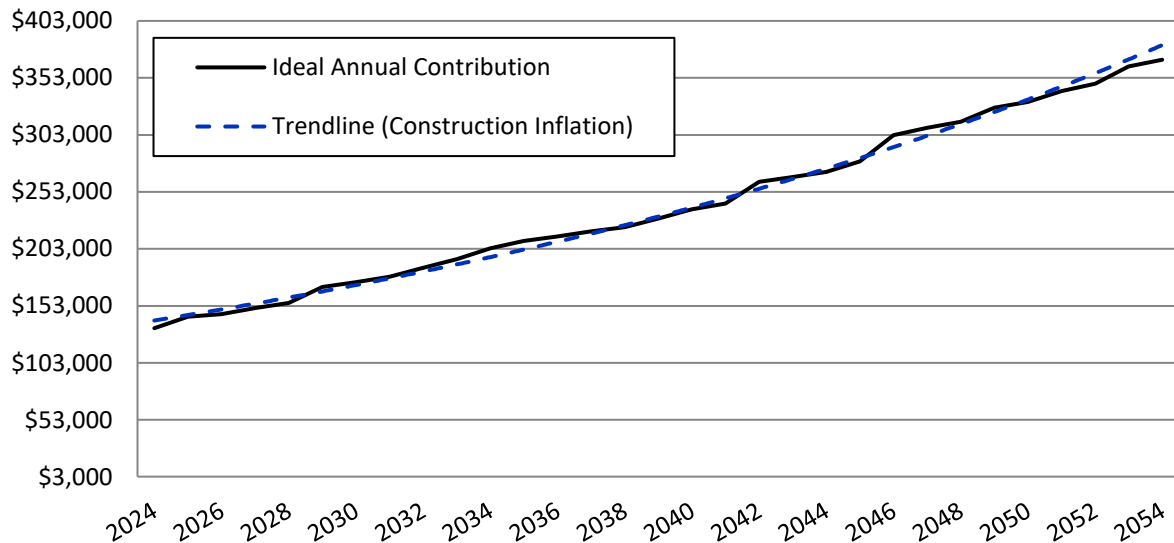
The graph on the following page shows a closer look at the Annual RF Contributions. Note that each year’s payment increases by CPI’s inflation rate (1.6%), though there is a larger increase after each component replacement. Taken on average, the annual payments increase with construction inflation. Each year’s owners equitably save for the component’s next replacement cost in this model.



Adding the Annual RF Contributions from every component gives us the total amount that should be saved each year. Saving less than this amount causes or increases a reserve fund deficiency; saving more than this amount reduces an existing deficiency or causes a reserve fund surplus (ignoring extra or forgone interest).

The graph below illustrates how the summed total of all components’ Annual RF Contributions can change every year, using this property as an example. The payments change sporadically from year to year when construction inflation differs from total inflation, though the payments increase with construction inflation on average when the strata is saving for the replacement of all components in any given year. In a year where a component’s next replacement date is after the end of the building’s life (or in the case of a non-repeating cost), that component requires no additional funding and the total required annual contribution may be less than the previous year’s required contribution.

Total Annual RF Contributions



Funding an Existing Reserve Fund Deficiency

When a strata corporation has historically under-contributed to their Reserve Fund, they are left with a Reserve Fund Deficiency that can often be very large. This deficiency must always be funded by the end of the building’s economic life. Common ways to make up the deficiency include special assessments, reserve fund contributions that exceed regularly required amounts, above-average maintenance (which increases components’ lives), below-average quality standards, and shrewd contracting (which lowers replacement costs). This study focuses specifically on special assessments and reserve fund contributions; management practices will dictate the success of other deficiency-funding options.

Funding models must be both equitable and practical; equity refers to how much of the deficiency is funded in each future year, while practicality refers to the likelihood that the funding plan is followed. As mentioned earlier, the reserve fund deficiency only decreases in years where more money is contributed than what is required under a model with no deficiency, plus the additional interest that a fully funded model would have earned due to its higher closing balance. This can come from regular annual contributions, one-time transfers, and special assessments.

Our Minimum Funding Model ([Appendix J](#)) illustrates what will happen if the strata corporation makes no funding changes other than increasing the contributions by CPI inflation while meeting legislative requirements. Adequate Funding (Recommended model, [Section 5](#)) balances equity and practicality by providing a funding model with few or no special assessments, depending on the property’s upcoming expenditures. Full Funding ([Appendix J](#)) puts more emphasis on

eliminating the existing reserve fund deficiency within 30 years while incurring no special assessments, if feasible, with less concern for the practicality of the funding model.

We take several factors into consideration when creating financial plans to fund a historical deficiency. While it may seem equitable to make next year’s contributions at least as high as they would be under a no-deficiency model, this can often necessitate increasing the Reserve Fund Budget by a prohibitively large factor. Our models propose funding options that balance the need for large payment increases with the need for advanced notice about large payment increases. We also attempt to reduce the annual payments by spreading the deficiency’s repayment over as many years as possible, given the life of the building; however, this strategy can lead to a greater risk of special assessments. We balance the need for lower annual payments with the need for stable payment schedules.

We recommend updating this report either after a significant change to the component information and funding schedule or after three years, whichever comes first. We recommend following the Adequate Funding Model for the next three years, provided there are no significant unexpected expenditures or contributions.



Appendix J—Alternate Funding Models



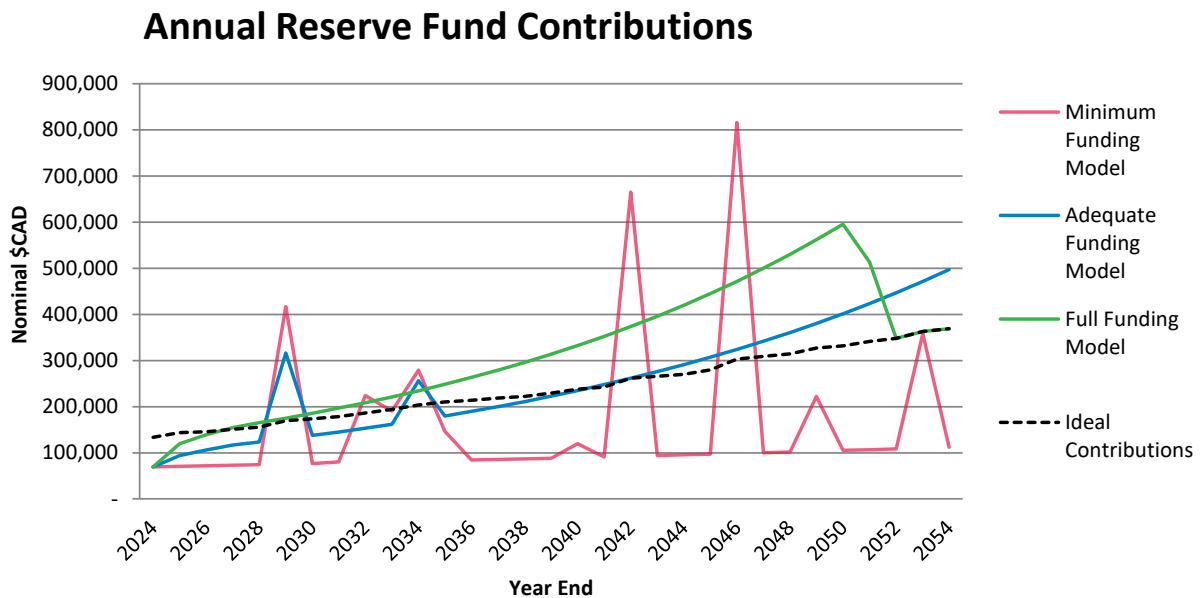
Three Funding models are proposed in this report and have been named as follows: Minimum Funding, Adequate Funding, and Full Funding. Adequate Funding is our recommended model and can be found in [Section 5](#) of this report; Minimum and Full Funding are in this appendix. Each model outlines a different way of funding the upcoming reserve expenditures.

The Minimum Funding Model follows the greater of either the minimum legislated requirements or the current funding contributions with increases following CPI inflation projections. It often relies heavily on special assessments.

The Adequate Funding Model balances equity and practicality but may still result in a risk of special assessments. It is developed in partnership with the strata’s representatives.

The Full Funding Model favours equitable payments in a risk-averse manner, with the goal of attaining eventual full funding and minimizing the risk of special assessments.

The following graph shows the proposed annual contributions of all three funding models (regular contributions and special assessments combined) over the 30-year projection period:

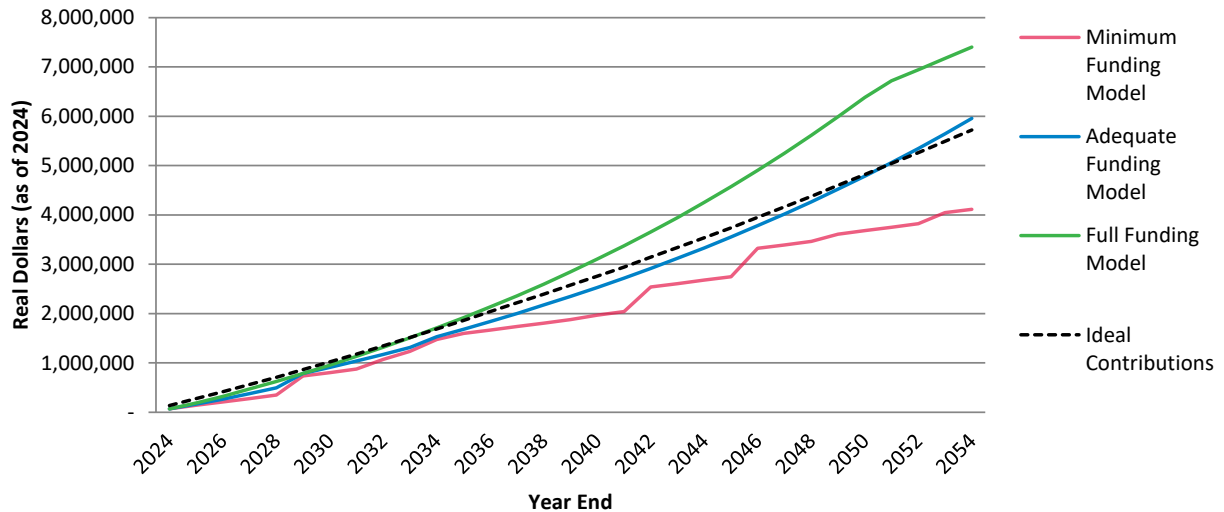


Ignoring interest, each funding model contributes the exact same amount over the life of the building (although it has been our experience that buildings with less money in their reserve fund often make decisions to repair or replace their components in such a way as to pay more in the long-term). Due to foregone interest, however, the model that has the greatest deficiency for the longest time (the Minimum Funding Model) will pay the most by the end of the building’s life.



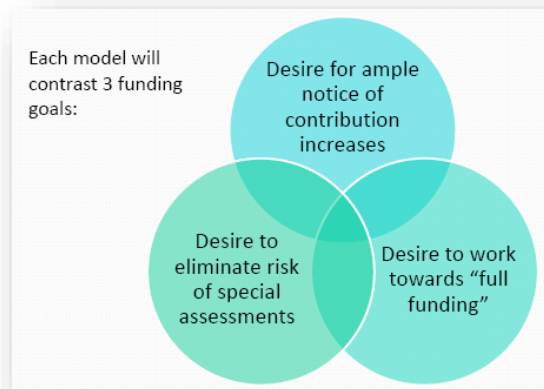
The following graph shows a running total of strata reserve contributions in nominal dollars. Note that although the Minimum Funding Model can show the lowest total expenditure in any given year, it will pay the most by the end of the building’s life due to foregone interest.

Reserve Fund Contributions: Running Total



Each of the funding model options address the requirement to fund future reserve component repairs/replacements, with the emphasis balanced between the following 3 factors:

1. The desire to provide ample notice to owners with regards to annual reserve fund contribution increases;
2. The desire to provide funding that avoids or eliminates the likelihood of future special assessments;
3. The desire to equitably balance the burden of future funding, including any accrued deficiency which must eventually be eliminated, between future owners in the short, medium, and long term.



The “**Minimum Funding Model**” follows minimum of 25% of the annual operating budget. Where the current funding exceeds these bare minimum requirements, this model will follow the current reserve funding contributions, increasing with CPI inflation. Minimum legislated funding has often been the approach adopted by many corporations in BC prior to the depreciation report requirements. Following this model places all the emphasis on factor 1 (desire for ample notice of contribution increases), with no consideration for factor 2 or 3 (desire to eliminate risk of

special assessments and to work towards full funding). Further, this model typically has a very high risk of special assessments in the future—this is a common symptom of minimum funding. Additionally, the increasing reserve fund deficiency will need to be paid back (typically through special assessments). It is important to remember that there can be no reserve fund deficiency by the end of building life, therefore steps towards reducing the deficiency should occur far in advance of end of life.

The **“Adequate Funding Model”** attempts to balance all 3 factors, giving consideration for adequate notice of significant contribution increases, limiting the risk of substantial special assessments where possible, and addressing the reserve fund deficiency in an equitable manner so as not to unfairly burden the near-term future owners with an inordinate share of the accrued deficiency repayment. Over time, as actual replacements occur sooner or later than proposed and costs are greater or less than proposed, the adequate funding model will need updating (at the legislated five-year intervals). As the intent of this model is to provide for adequate funds in any given year to meet the financial obligations of that particular year, this updated information will require the adequate funding contributions to be adjusted from time to time.

The **“Full Funding Model”** focuses primarily on factors 2 and 3, which minimizes the likelihood of special assessments and reaches full funding by the end of the 30-year projection, but usually does not address factor 1 (desire for ample notice of contribution increases) effectively. It can often recommend fees that are prohibitively high. This funding model will typically see the most drastic short-term increases in annual reserve contributions to avoid significant special assessments and eliminate the built-up reserve fund deficiency over time. One drawback of this model is that it risks over-funding if the projections are found to overstate the actual replacement costs, if the actual replacement dates occur later than the proposed dates in the 30-year projection, or both. This can place an unfair financial burden on future owners in certain years, although this is only likely to become apparent once the projection period has run its course.

The following pages contain a 30-Year Reserve Fund Projection and both a nominal and real dollar Cash Flow Table for both the Minimum and the Full Funding Models. For a breakdown of expenditures by component, please refer to [Section 5.2](#).



Reserve Fund Projection—Minimum Funding Model

Fairway Estates

Construction Inflation Rate 3.5%
 Long-Term Interest Rate 2.3%
 Inflation Rate (CPI) 1.6%

	Jun 2023– May 2024	Jun 2024– May 2025	Jun 2025– May 2026	Jun 2026– May 2027	Jun 2027– May 2028	Jun 2028– May 2029	Jun 2029– May 2030	Jun 2030– May 2031	Jun 2031– May 2032	Jun 2032– May 2033	Jun 2033– May 2034	Jun 2034– May 2035	Jun 2035– May 2036	Jun 2036– May 2037	Jun 2037– May 2038	Jun 2038– May 2039
Cashflow																
Opening Balance	296,000	359,600	101,400	175,600	105,500	88,900	-	14,100	-	-	-	-	-	57,000	89,000	178,000
Reserve Fund Income																
Recommended Annual Contribution	69,600	70,700	71,800	73,000	74,200	75,300	76,600	77,800	79,000	80,300	81,600	82,900	84,200	85,600	86,900	88,300
Special Assessment						341,400		2,500	144,800	109,900	197,500	63,800				
Transfers to (from) the Reserve Fund																
Other Income																
Interest Income	9,800	700	2,300	700	300	-	-	-	-	-	-	-	-	100	2,000	-
Total Cash Resources	375,400	431,000	175,600	249,300	180,000	505,700	76,600	94,400	223,800	190,200	279,100	146,700	84,200	142,700	178,000	266,300
Reserve Fund Expenditures																
Total Expenditures	15,800	329,600	-	143,900	91,100	505,700	62,400	94,400	223,800	190,200	279,100	146,700	27,200	53,700	-	179,000
Closing Balance	359,600	101,400	175,600	105,500	88,900	-	14,100	-	-	-	-	-	57,000	89,000	178,000	87,200
Deficiency Analysis																
Ideal Annual Contribution	133,300	143,400	145,700	151,200	155,700	169,600	173,700	178,500	186,500	193,900	203,600	209,900	213,900	218,500	222,000	229,400
Ideal Closing Balance	1,876,700	1,726,200	1,911,600	1,959,600	2,067,100	1,766,900	1,917,400	2,043,400	2,047,900	2,094,300	2,060,500	2,167,800	2,403,700	2,622,500	2,904,800	3,017,900
Reserve Fund Deficiency (Surplus)	1,517,100	1,624,700	1,736,000	1,854,100	1,978,200	1,766,900	1,903,300	2,043,400	2,047,900	2,094,300	2,060,500	2,167,800	2,346,700	2,533,600	2,726,900	2,930,700
Actual/Ideal Contributions	52%	49%	49%	48%	48%	44%	44%	44%	42%	41%	40%	39%	39%	39%	39%	38%
DCQ Score	19.1	22.8	23.4	25.1	26.6	4.2	24.9	25.4	9.2	11.0	7.4	14.8	27.9	29.6	30.7	33.2

All values in \$CAD, rounded to the nearest hundred

Minimum Funding Model, Continued

Fairway Estates

Cashflow	Jun 2039– May 2040	Jun 2040– May 2041	Jun 2041– May 2042	Jun 2042– May 2043	Jun 2043– May 2044	Jun 2044– May 2045	Jun 2045– May 2046	Jun 2046– May 2047	Jun 2047– May 2048	Jun 2048– May 2049	Jun 2049– May 2050	Jun 2050– May 2051	Jun 2051– May 2052	Jun 2052– May 2053	Jun 2053– May 2054
Opening Balance	87,200	-	34,000	-	94,100	179,700	47,500	-	24,900	118,600	-	105,200	14,500	78,100	-
Reserve Fund Income															
Recommended Annual Contribution	89,700	91,200	92,600	94,100	95,600	97,100	98,700	100,300	101,900	103,500	105,200	106,800	108,600	110,300	112,100
Special Assessment	29,800		572,000				716,800			118,800				247,700	
Transfers to (from) the Reserve Fund															
Other Income															
Interest Income	-	-	-	-	1,900	-	-	-	400	-	-	-	-	-	-
Total Cash Resources	206,700	91,200	698,600	94,100	191,600	276,800	863,000	100,300	127,200	340,900	105,200	212,000	123,100	436,100	112,100
Reserve Fund Expenditures															
Total Expenditures	206,700	57,200	698,600	-	11,900	229,400	863,000	75,300	8,600	340,900	-	197,500	45,000	436,100	10,600
Closing Balance	-	34,000	-	94,100	179,700	47,500	-	24,900	118,600	-	105,200	14,500	78,100	-	101,400
Deficiency Analysis															
Ideal Annual Contribution	237,700	242,700	261,700	265,900	270,400	279,700	302,900	309,300	314,400	326,700	331,900	341,400	347,800	362,900	369,000
Ideal Closing Balance	3,113,500	3,369,400	2,993,900	3,328,600	3,663,400	3,792,700	3,300,000	3,608,100	3,996,600	4,066,500	4,492,000	4,734,700	5,145,500	5,180,600	5,657,800
Reserve Fund Deficiency (Surplus)	3,113,500	3,335,400	2,993,900	3,234,500	3,483,700	3,745,200	3,300,000	3,583,100	3,878,100	4,066,500	4,386,800	4,720,200	5,067,400	5,180,600	5,556,400
Actual/Ideal Contributions	37.8%	37.6%	35.4%	35.4%	35.4%	34.7%	32.6%	32.4%	32.4%	31.7%	31.7%	31.3%	31.2%	30.4%	30.4%
DCQ Score	26.1	36.6	4.5	34.4	35.7	38.6	4.0	35.7	37.9	18.3	41.7	44.2	46.7	14.5	49.6

All values in \$CAD, rounded to the nearest hundred

Nominal Cash Flow—Minimum Funding*Fairway Estates*

Construction Inflation Rate 3.5%
 Long-Term Interest Rate 2.3%
 Inflation Rate (CPI) 1.6%

Fiscal Year End	Opening Balance	Annual Contribution	Avg Monthly Contribution per Unit	Special Assessments	Interest Income	Projected Expenditures	Closing Balance
2024	295,997	69,600	200	-	9,793	15,780	359,610
2025	359,610	70,714	203	-	691	329,573	101,442
2026	101,442	71,845	206	-	2,333	-	175,620
2027	175,620	72,995	210	-	731	143,858	105,487
2028	105,487	74,162	213	-	331	91,108	88,872
2029	88,872	75,349	217	341,448	-	505,668	-
2030	-	76,555	220	-	-	62,417	14,138
2031	14,138	77,780	224	2,522	-	94,439	-
2032	-	79,024	227	144,769	-	223,793	-
2033	-	80,288	231	109,949	-	190,238	-
2034	-	81,573	234	197,507	-	279,080	-
2035	-	82,878	238	63,814	-	146,692	-
2036	-	84,204	242	-	-	27,174	57,030
2037	57,030	85,551	246	-	77	53,664	88,995
2038	88,995	86,920	250	-	2,047	-	177,962
2039	177,962	88,311	254	-	-	179,044	87,229
2040	87,229	89,724	258	29,755	-	206,708	-
2041	-	91,160	262	-	-	57,182	33,977
2042	33,977	92,618	266	571,986	-	698,582	-
2043	-	94,100	270	-	-	-	94,100
2044	94,100	95,606	275	-	1,891	11,892	179,705
2045	179,705	97,135	279	-	-	229,356	47,485
2046	47,485	98,689	284	716,834	-	863,008	-
2047	-	100,269	288	-	-	75,334	24,934
2048	24,934	101,873	293	-	375	8,631	118,551
2049	118,551	103,503	297	118,848	-	340,901	-
2050	-	105,159	302	-	-	-	105,159
2051	105,159	106,841	307	-	-	197,483	14,517
2052	14,517	108,551	312	-	-	44,978	78,090
2053	78,090	110,288	317	247,739	-	436,117	-
2054	-	112,052	322	-	-	10,610	101,443

All values in \$CAD

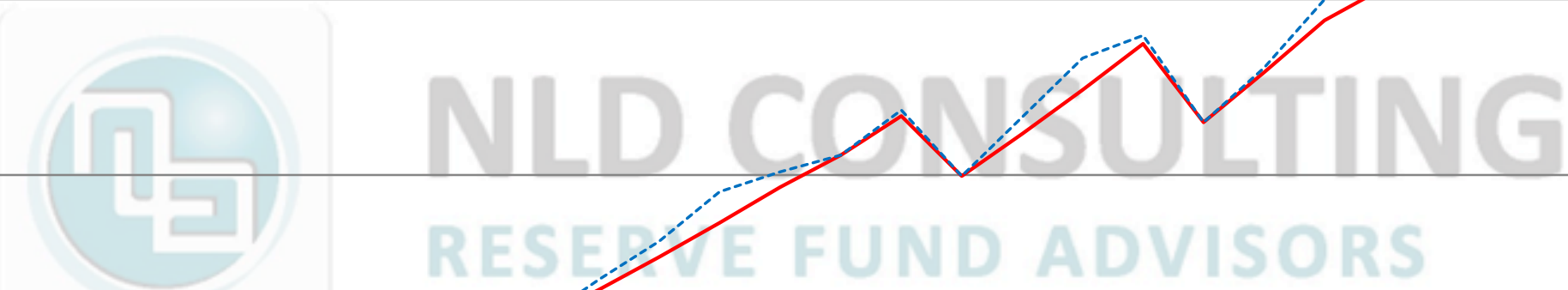
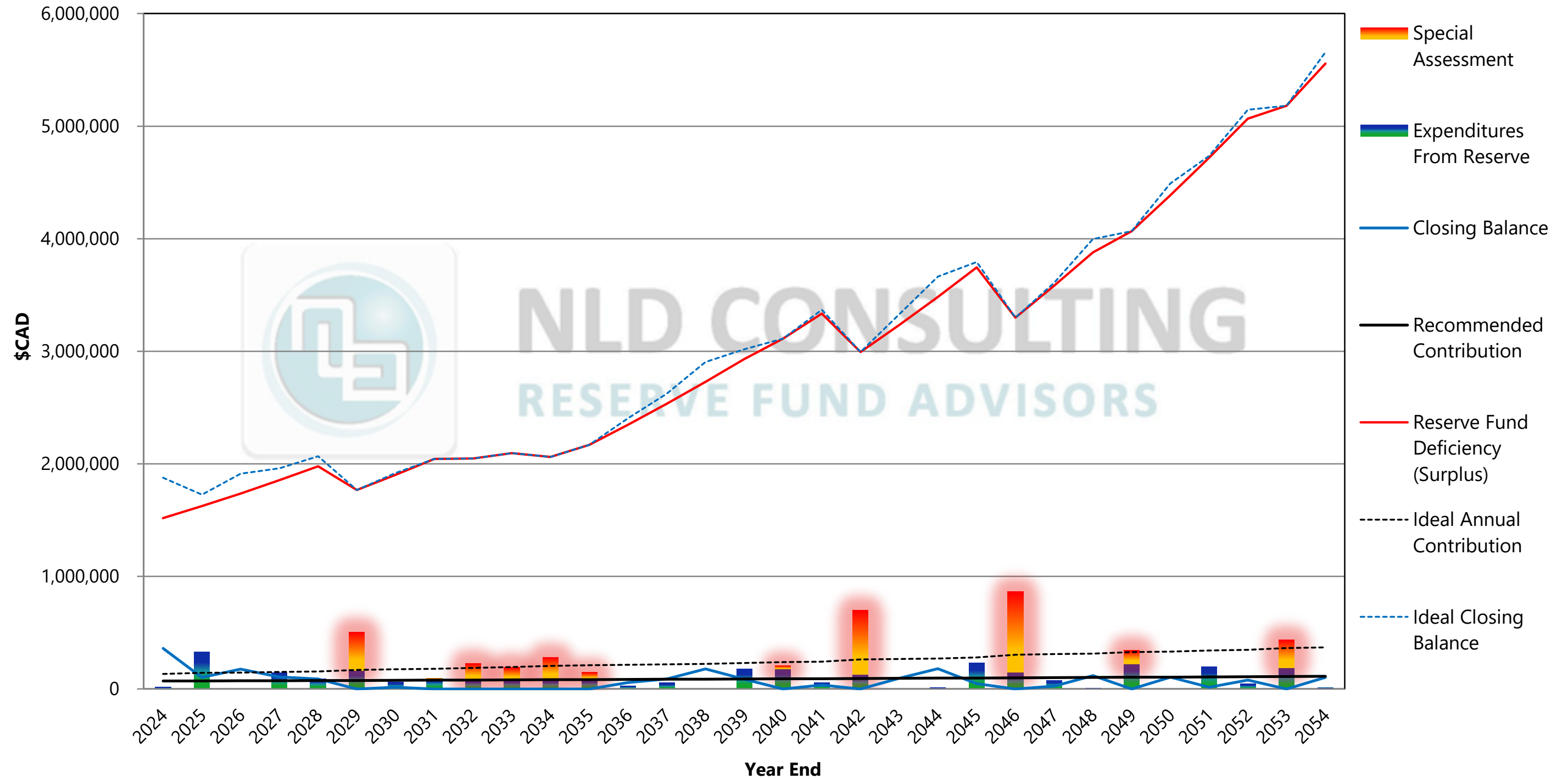
Real Dollar Cash Flow—Minimum Funding*Fairway Estates*

Construction Inflation Rate 3.5%
 Long-Term Interest Rate 2.3%
 Inflation Rate (CPI) 1.6%

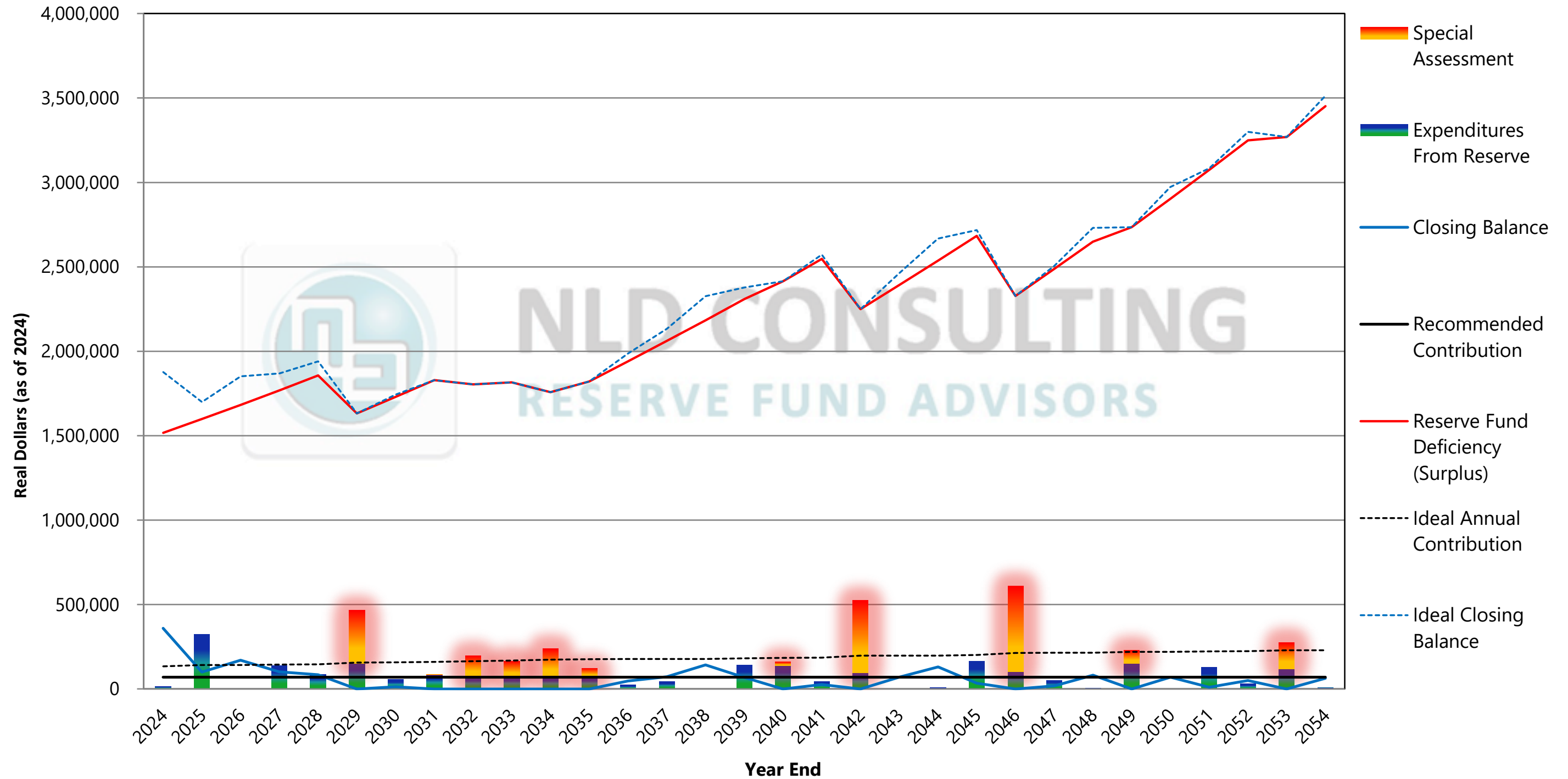
Fiscal Year End	Opening Balance	Annual Contribution	Avg Monthly Contribution per Unit	Special Assessments	Interest Income	Projected Expenditures	Closing Balance
2024	295,997	69,600	200	-	9,793	15,780	359,610
2025	353,947	69,600	200	-	680	324,383	99,844
2026	98,272	69,600	200	-	2,260	-	170,132
2027	167,453	69,600	200	-	697	137,168	100,581
2028	98,997	69,600	200	-	310	85,503	83,404
2029	82,091	69,600	200	315,396	-	467,086	-
2030	-	69,600	200	-	-	56,747	12,853
2031	12,651	69,600	200	2,257	-	84,508	-
2032	-	69,600	200	127,505	-	197,105	-
2033	-	69,600	200	95,312	-	164,912	-
2034	-	69,600	200	168,518	-	238,118	-
2035	-	69,600	200	53,590	-	123,190	-
2036	-	69,600	200	-	-	22,461	47,139
2037	46,397	69,600	200	-	63	43,658	72,402
2038	71,261	69,600	200	-	1,639	-	142,500
2039	140,256	69,600	200	-	-	141,109	68,747
2040	67,665	69,600	200	23,081	-	160,346	-
2041	-	69,600	200	-	-	43,658	25,942
2042	25,533	69,600	200	429,832	-	524,965	-
2043	-	69,600	200	-	-	-	69,600
2044	68,504	69,600	200	-	1,376	8,657	130,824
2045	128,763	69,600	200	-	-	164,339	34,024
2046	33,488	69,600	200	505,542	-	608,630	-
2047	-	69,600	200	-	-	52,292	17,308
2048	17,035	69,600	200	-	256	5,897	80,995
2049	79,719	69,600	200	79,919	-	229,238	-
2050	-	69,600	200	-	-	-	69,600
2051	68,504	69,600	200	-	-	128,647	9,457
2052	9,308	69,600	200	-	-	28,839	50,069
2053	49,281	69,600	200	156,343	-	275,224	-
2054	-	69,600	200	-	-	6,590	63,010

All values in \$CAD, adjusted for CPI inflation

Minimum Funding Schedule



Minimum Funding Schedule (Real Dollars)



Reserve Fund Projection—Full Funding Model

Fairway Estates

Construction Inflation Rate 3.5%
 Long-Term Interest Rate 2.3%
 Inflation Rate (CPI) 1.6%

	Jun 2023– May 2024	Jun 2024– May 2025	Jun 2025– May 2026	Jun 2026– May 2027	Jun 2027– May 2028	Jun 2028– May 2029	Jun 2029– May 2030	Jun 2030– May 2031	Jun 2031– May 2032	Jun 2032– May 2033	Jun 2033– May 2034	Jun 2034– May 2035	Jun 2035– May 2036	Jun 2036– May 2037	Jun 2037– May 2038	Jun 2038– May 2039
Cashflow																
Opening Balance	296,000	359,600	150,700	293,300	307,700	386,800	56,300	179,600	283,900	270,100	302,800	258,700	363,000	606,900	845,200	1,160,500
Reserve Fund Income																
Recommended Annual Contribution	69,600	120,000	139,100	154,800	165,200	175,200	185,700	196,800	208,600	221,100	234,400	248,500	263,400	279,200	295,900	313,700
Special Assessment																
Transfers to (from) the Reserve Fund																
Other Income																
Interest Income	9,800	700	3,500	3,400	5,000			2,000	1,400	1,800	500	2,600	7,700	12,700	19,400	22,600
Total Cash Resources	375,400	480,300	293,300	451,600	477,900	562,000	242,000	378,300	493,900	493,000	537,800	509,700	634,100	898,800	1,160,500	1,496,800
Reserve Fund Expenditures																
Total Expenditures	15,800	329,600	-	143,900	91,100	505,700	62,400	94,400	223,800	190,200	279,100	146,700	27,200	53,700	-	179,000
Closing Balance	359,600	150,700	293,300	307,700	386,800	56,300	179,600	283,900	270,100	302,800	258,700	363,000	606,900	845,200	1,160,500	1,317,700
Deficiency Analysis																
Ideal Annual Contribution	133,300	143,400	145,700	151,200	155,700	169,600	173,700	178,500	186,500	193,900	203,600	209,900	213,900	218,500	222,000	229,400
Ideal Closing Balance	1,876,700	1,726,200	1,911,600	1,959,600	2,067,100	1,766,900	1,917,400	2,043,400	2,047,900	2,094,300	2,060,500	2,167,800	2,403,700	2,622,500	2,904,800	3,017,900
Reserve Fund Deficiency (Surplus)	1,517,100	1,575,500	1,618,300	1,651,900	1,680,300	1,710,600	1,737,800	1,759,500	1,777,800	1,791,500	1,801,800	1,804,700	1,796,800	1,777,400	1,744,300	1,700,200
Actual/Ideal Contributions	52%	84%	95%	102%	106%	103%	107%	110%	112%	114%	115%	118%	123%	128%	133%	137%
DCQ Score	19.1	13.1	11.3	10.4	9.9	9.8	9.4	8.9	8.5	8.0	7.7	7.2	6.6	6.1	5.5	5.1

All values in \$CAD, rounded to the nearest hundred

Full Funding Model, Continued

Fairway Estates

Cashflow	Jun 2039– May 2040	Jun 2040– May 2041	Jun 2041– May 2042	Jun 2042– May 2043	Jun 2043– May 2044	Jun 2044– May 2045	Jun 2045– May 2046	Jun 2046– May 2047	Jun 2047– May 2048	Jun 2048– May 2049	Jun 2049– May 2050	Jun 2050– May 2051	Jun 2051– May 2052	Jun 2052– May 2053	Jun 2053– May 2054
Opening Balance	1,317,700	1,469,100	1,796,800	1,497,100	1,927,500	2,379,400	2,644,500	2,294,100	2,769,800	3,354,600	3,644,700	4,324,000	4,734,700	5,145,500	5,180,600
Reserve Fund Income															
Recommended Annual Contribution	332,500	352,400	373,600	396,000	419,800	445,000	471,700	500,000	529,900	561,700	595,400	513,300	347,800	362,900	369,000
Special Assessment															
Transfers to (from) the Reserve Fund															
Other Income															
Interest Income	25,600	32,500	25,300	34,400	44,100	49,500	41,000	51,000	63,500	69,300	83,800	94,900	107,900	108,300	118,900
Total Cash Resources	1,675,800	1,854,000	2,195,700	1,927,500	2,391,300	2,873,900	3,157,100	2,845,100	3,363,200	3,985,600	4,324,000	4,932,200	5,190,400	5,616,700	5,668,500
Reserve Fund Expenditures															
Total Expenditures	206,700	57,200	698,600	-	11,900	229,400	863,000	75,300	8,600	340,900	-	197,500	45,000	436,100	10,600
Closing Balance	1,469,100	1,796,800	1,497,100	1,927,500	2,379,400	2,644,500	2,294,100	2,769,800	3,354,600	3,644,700	4,324,000	4,734,700	5,145,500	5,180,600	5,657,800
Deficiency Analysis															
Ideal Annual Contribution	237,700	242,700	261,700	265,900	270,400	279,700	302,900	309,300	314,400	326,700	331,900	341,400	347,800	362,900	369,000
Ideal Closing Balance	3,113,500	3,369,400	2,993,900	3,328,600	3,663,400	3,792,700	3,300,000	3,608,100	3,996,600	4,066,500	4,492,000	4,734,700	5,145,500	5,180,600	5,657,800
Reserve Fund Deficiency (Surplus)	1,644,500	1,572,600	1,496,800	1,401,100	1,283,900	1,148,200	1,005,900	838,300	642,000	421,800	168,000	-	-	-	-
Actual/Ideal Contributions	140%	145%	143%	149%	155%	159%	156%	162%	169%	172%	179%	150%	100%	100%	100%
DCQ Score	4.6	4.1	3.8	3.3	2.8	2.3	2.0	1.5	1.1	0.7	0.2	0.0	0.0	0.0	0.0

All values in \$CAD, rounded to the nearest hundred

Nominal Cash Flow—Full Funding*Fairway Estates*

Construction Inflation Rate 3.5%
 Long-Term Interest Rate 2.3%
 Inflation Rate (CPI) 1.6%

Fiscal Year End	Opening Balance	Annual Contribution	Avg Monthly Contribution per Unit	Special Assessments	Interest Income	Projected Expenditures	Closing Balance
2024	295,997	69,600	200	-	9,793	15,780	359,610
2025	359,610	120,000	345	-	691	329,573	150,728
2026	150,728	139,140	400	-	3,467	-	293,335
2027	293,335	154,800	445	-	3,438	143,858	307,715
2028	307,715	165,240	475	-	4,982	91,108	386,828
2029	386,828	175,154	503	-	-	505,668	56,314
2030	56,314	185,664	534	-	-	62,417	179,561
2031	179,561	196,803	566	-	1,958	94,439	283,883
2032	283,883	208,612	599	-	1,382	223,793	270,084
2033	270,084	221,128	635	-	1,836	190,238	302,811
2034	302,811	234,396	674	-	546	279,080	258,673
2035	258,673	248,460	714	-	2,576	146,692	363,016
2036	363,016	263,367	757	-	7,724	27,174	606,934
2037	606,934	279,170	802	-	12,725	53,664	845,165
2038	845,165	295,920	850	-	19,439	-	1,160,523
2039	1,160,523	313,675	901	-	22,574	179,044	1,317,728
2040	1,317,728	332,495	955	-	25,553	206,708	1,469,069
2041	1,469,069	352,445	1,013	-	32,473	57,182	1,796,805
2042	1,796,805	373,592	1,074	-	25,259	698,582	1,497,074
2043	1,497,074	396,007	1,138	-	34,433	-	1,927,514
2044	1,927,514	419,768	1,206	-	44,059	11,892	2,379,450
2045	2,379,450	444,954	1,279	-	49,452	229,356	2,644,500
2046	2,644,500	471,651	1,355	-	40,974	863,008	2,294,117
2047	2,294,117	499,950	1,437	-	51,032	75,334	2,769,765
2048	2,769,765	529,947	1,523	-	63,506	8,631	3,354,587
2049	3,354,587	561,744	1,614	-	69,315	340,901	3,644,745
2050	3,644,745	595,449	1,711	-	83,829	-	4,324,022
2051	4,324,022	513,278	1,475	-	94,910	197,483	4,734,727
2052	4,734,727	347,840	1,000	-	107,864	44,978	5,145,454
2053	5,145,454	362,942	1,043	-	108,315	436,117	5,180,594
2054	5,180,594	368,953	1,060	-	118,910	10,610	5,657,847

All values in \$CAD

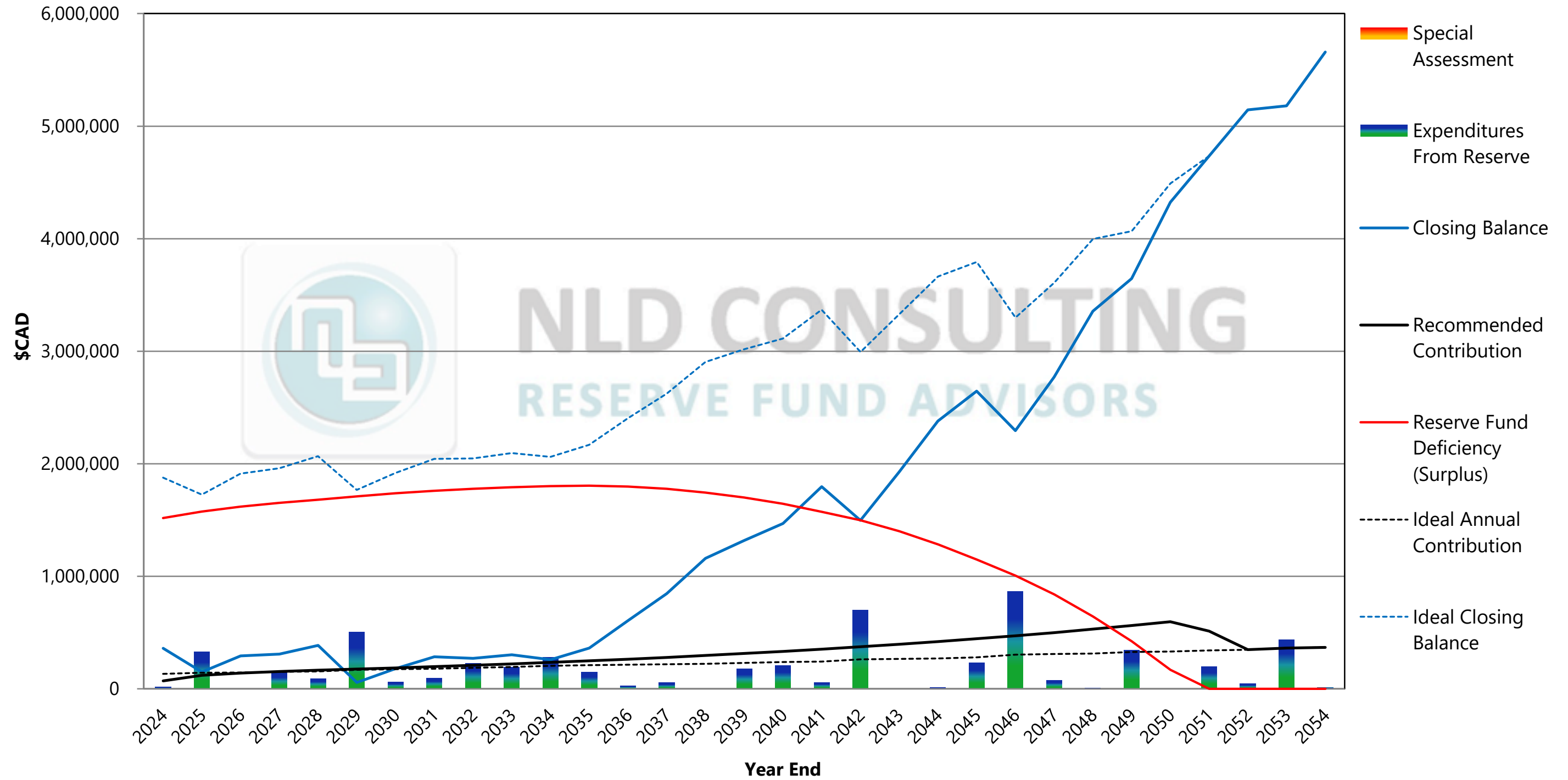
Real Dollar Cash Flow—Full Funding*Fairway Estates*

Construction Inflation Rate 3.5%
 Long-Term Interest Rate 2.3%
 Inflation Rate (CPI) 1.6%

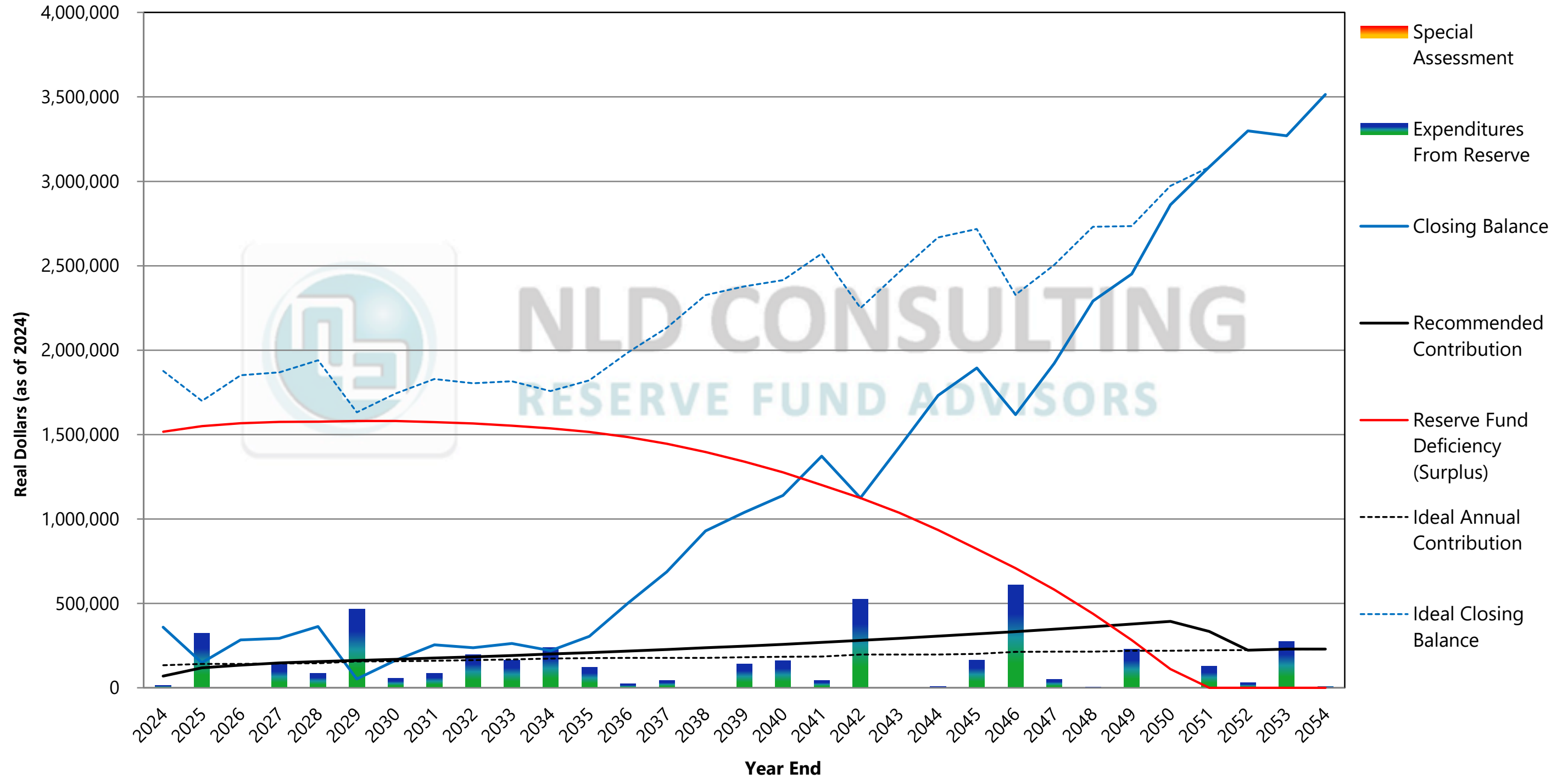
Fiscal Year End	Opening Balance	Annual Contribution	Avg Monthly Contribution per Unit	Special Assessments	Interest Income	Projected Expenditures	Closing Balance
2024	295,997	69,600	200	-	9,793	15,780	359,610
2025	353,947	118,110	339	-	680	324,383	148,354
2026	146,018	134,792	387	-	3,358	-	284,169
2027	279,694	147,601	424	-	3,278	137,168	293,405
2028	288,784	155,074	446	-	4,675	85,503	363,031
2029	357,314	161,790	465	-	-	467,086	52,018
2030	51,198	168,797	485	-	-	56,747	163,249
2031	160,678	176,107	506	-	1,752	84,508	254,030
2032	250,029	183,734	528	-	1,217	197,105	237,875
2033	234,129	191,691	551	-	1,592	164,912	262,499
2034	258,365	199,992	575	-	466	238,118	220,706
2035	217,230	208,653	600	-	2,163	123,190	304,856
2036	300,055	217,690	626	-	6,385	22,461	501,669
2037	493,768	227,117	653	-	10,353	43,658	687,580
2038	676,752	236,953	681	-	15,565	-	929,270
2039	914,636	247,215	710	-	17,791	141,109	1,038,532
2040	1,022,178	257,921	741	-	19,822	160,346	1,139,575
2041	1,121,629	269,091	773	-	24,793	43,658	1,371,854
2042	1,350,250	280,744	807	-	18,982	524,965	1,125,011
2043	1,107,294	292,902	842	-	25,468	-	1,425,664
2044	1,403,213	305,587	878	-	32,075	8,657	1,732,217
2045	1,704,938	318,821	916	-	35,434	164,339	1,894,854
2046	1,865,014	332,628	956	-	28,897	608,630	1,617,909
2047	1,592,430	347,033	997	-	35,423	52,292	1,922,594
2048	1,892,317	362,062	1,040	-	43,388	5,897	2,291,871
2049	2,255,778	377,742	1,085	-	46,610	229,238	2,450,893
2050	2,412,297	394,101	1,132	-	55,483	-	2,861,881
2051	2,816,812	334,366	961	-	61,828	128,647	3,084,358
2052	3,035,786	223,026	641	-	69,160	28,839	3,299,133
2053	3,247,178	229,045	658	-	68,355	275,224	3,269,355
2054	3,217,869	229,171	659	-	73,859	6,590	3,514,309

All values in \$CAD, adjusted for CPI inflation

Full Funding Schedule



Full Funding Schedule (Real Dollars)



Appendix K—Canadian Uniform Standards of Professional Appraisal Practice (CUSPAP)



CUSPAP 2022 comprises eight standards, each containing rules, comments, and definitions. These Standards include an Ethics Standard, a Reporting Standard, a Real Property Appraisal Standard, a Review Standard, a Consulting Standard, a Reserve Planning Standard, a Machinery and Equipment Appraisal Standard, and Mass Appraisal Standard. A Reserve Fund Study falls under the Reserve Planning Standard of the Appraisal Institute of Canada (AIC) CUSPAP rules.

More specifically, **CUSPAP Section 14 - Reserve Planning Standard Rules** deals with the procedures for the development and communication of a Reserve Fund Study and incorporates the minimum content necessary to produce a credible result.

In the Completion of the Reserve Fund Study the consultant must:

Identify the client and other intended users by name

NW 3299—“Fairway Estates”, c/o the owners

Identify the intended use of the opinions and conclusions

To enable the property owners to implement a long range reserve fund strategy.

Identify the purpose of the study

To provide the property owners with a 30 year funding plan for the reserve fund.

Identify the characteristics of the property

Refer to [Section 2](#).

Identify the effective date of the study

May 9, 2023

Identify the date of completion of the study

October 24, 2023

Identify the legislation that applies to the assignment

Section 6.2 BC Strata Property Regulation – Depreciation Report as amended to date.

Identify the scope of work and the extent of the data collection process

The scope of work included an inspection of the subject building, particularly the common area components, which have been considered reserve components within this report. Research as to the actual/effective age of each component was undertaken, as well as an estimate as to the remaining life expectancy and quantity of each. Where available, relevant plans such as architectural, structural and/or mechanical, plumbing, electrical drawings have been reviewed, as well as the subject strata plan (if applicable). Current cost estimates are based on either costs obtained from costing manuals such as RS Means or Marshall & Swift, or discussions with industry professionals. Interest rates and inflation rates have been estimated using the methodology described in the related sections of this report. Further information on the scope of work is described through the report.



Identify all assumptions and limiting conditions

See [Appendix B](#).

Identify any hypothetical conditions (including proposed improvements)

No hypothetical conditions are invoked, unless otherwise indicated.

Describe and analyze all relevant data to complete the reserve fund study

This rule has been adhered to throughout the pertinent sections of the report.

Define and delineate the pertinent components the reserve fund study is to cover

This rule has been adhered to throughout the pertinent sections of the report.

Provide a Benchmark Analysis

See [Section 5.1](#) of the report.

Provide a Cash Flow projection

See [Section 5.3](#) of the report.

Provide an opinion on the adequacy of the reserve fund contributions

See [Sections 5.4](#) of the report.

Provide a reserve fund model

See [Section 5.2](#) of the report.

Detail the reasoning that supports the analysis, opinions, and conclusions

This rule has been adhered to throughout the pertinent sections of the report.

Report the final conclusions/recommendations

Please refer to [section 6](#) of the report.

Include a signed certification

See signed certification, [page 6](#).

Additionally, **CUSPAP Section 15 - Reserve Planning Standard - Comments** provides additional details in order to clarify, interpret, explain, and elaborate on the rules, and form an integral part of the Standards. Their action is compulsory.

The Practice Notes offer advice, examples, and resolution; their application is not mandatory. The **Practice Notes Section** related to Reserve Planning Standard states:

7 PRACTICE NOTES RELATING TO THE RESERVE PLANNING STANDARD RULES (RPSR)**7.1 Reserve Fund Study (RPSR 14.2)**

7.1.1 Reserve Fund Studies are not completed to provide financial planning advice.



7.1.2 The Reserve Fund Study should provide comments on any apparent deficiency in the reserve fund account or in future reserve fund accumulation, along with a cash flow model covering an appropriate time frame.

7.1.3 A Reserve Fund Study must specify the type of property under review (e.g., condominium townhouse, condominium apartment, dockominium, float home, parking stall, vacant land condominium, common element condominium, and recreation condominium). If a Reserve Fund Study is for something other than a condominium or strata, the report should describe the real estate accordingly (e.g., co-operative, office structure, institutional facility, municipal infrastructure and improvements, not-for-profit, etc.)

7.2 Legislation Considerations in a Reserve Fund Study (RPSR 14.2.2)

7.2.1 Reserve Planners complete Reserve Fund Studies without providing financial planning advice, the study should consider applicable legislation and policies defining those components the study is to cover, and incorporate a comprehensive benchmark analysis including, as a minimum:

7.2.1.i life cycle analysis;

7.2.1.ii current and future replacement costs;

7.2.1.iii the current reserve balance; and,

7.2.1.iv estimated future reserve fund accumulations.

7.2.2 The study should comment on any apparent deficiency in the reserve fund account or in estimated future reserve fund accumulation, along with a cash flow model covering an appropriate period.

7.2.3 Reserve Planners need to be familiar with the legislation governing reserve fund studies in the jurisdiction within which they work, along with any consequential regulations and policies.

7.3 Exclusions in a Reserve Fund Study (RPSR 14.2.4)

7.3.1 A Client might request that the study exclude certain short-lived items. The study needs to identify exclusions clearly. While such exclusions might be permitted, the Reserve Planner must ensure that the resulting study is not capable of misleading the reader. It is the Reserve Planner's responsibility to ensure that the assignment meets the “Reasonable Appraiser” test, if exclusions are made.

7.4 Benchmark Analysis in a Reserve Fund Study (RPSR 14.2.5)

7.4.1 Provision should be made for inflation or deflation in costs between the date of the reserve fund study and the time at which repairs and replacements are expected.

7.4.2 A benchmark analysis entails estimating expected life and remaining life; for various components as well as:

7.4.2.i total cost of replacement or repair;

7.4.2.ii current replacement cost estimates;

7.4.2.iii reserve fund requirements;

7.4.2.iv future replacement cost estimates;

7.4.2.v reserve fund accumulations;

7.4.2.vi reserve fund requirements; and

7.4.2.vii annual reserve fund contributions.

7.5 Cash Flow Projection in a Reserve Fund Study (RPSR 14.2.6)

7.5.1 The Reserve Planner should also consider the state of the fund relative to repair and replacements that will happen in the period immediately following the term chosen for the cash flow projection.

7.5.1.i For example, a study could prescribe cash flows which will result in a balance near zero at the end of the projection period. This is not prudent if a large expense is expected within a few years of the end of the cash flow projection, as the fund will not be adequate to deal with such an expense.

7.5.2 A cash flow projection and reserve fund funding model are intertwined. The Reserve Planner specifies the funding model(s) that forms the basis for the cash flow projection.

7.6 Adequacy Analysis of the Reserve Fund Contributions (RPSR 14.2.7)

7.6.1 The cash flow projection should identify whether the existing fund balance and recommended funding level are sufficient to meet most of the repair and replacement obligations. If deficiencies are evident, they should be identified and incorporated in the recommendations.

7.7 Preparing a Reserve Fund Funding Model (RPSR 14.2.8)

7.7.1 The reserve fund funding model should make one or more recommendations to ensure a prudent level of funding is provided in the contingency reserve. If legislated or deemed appropriate by the Reserve Planner, options should be discussed within the study. The Reserve Planner should ensure that the options provided are prudent, incorporate the minimum requirements within Reserve Study Standard and any applicable provincial legislation.

Additionally, a signed certification must be included, and this certification must clearly specify which individual(s) did or did not make a personal inspection of the subject property. Additionally, the report must be signed or co-signed by an accredited member of the AIC holding the designation AACI, P. App., and/or a designated member of the AIC holding the designation CRA (see CUSPAP 6.2.9, 3.71, and 7.11).



Appendix L—Glossary



Adequate Funding Model

One of the three (or more) proprietary Funding Models included in a depreciation report conducted by NLD Consulting – Reserve Fund Advisors. This is the funding strategy that endeavors to balance the needs of the strata by giving adequate notice of contribution increases, limiting the risk of special assessments, and addressing any reserve deficiency in an equitable manner.

Annual Contribution

The amount of money that is contributed to the reserve fund in each fiscal year, excluding interest earned, transfers, and special assessments.

Benchmark Analysis

A “moment-in-time” funding analysis based on a hypothetical fully funded reserve fund. It shows the ideal reserve fund balance at a given point in time, as well as the ideal annual contribution if the reserve fund were fully funded. The fully funded contributions under this analysis represent equitable annual contributions in nominal dollars.

Budget Percentage

Also “Budget Allowance”, “Budget Amount”, or simply “Budget”. This is an arbitrary percentage applied to the total cost to repair or replace a component. Based on experience and research, NLD Consulting – Reserve Fund Advisors has chosen not to reserve for an entire replacement of some components. On a component to which a budget percentage has been applied, a strata may find that they have no need for any repairs over the lifespan of their property. Other stratas may find that they need an entire replacement, while others may require partial replacements with varying scopes of work. The budget percentage reflects a prediction of the future that may in fact be very different than reality.

Certified Reserve Planner (CRP)

The professional designation awarded by the Real Estate Institute of Canada (REIC), for the preparation of Reserve Fund Studies, including Depreciation Reports

Closing Balance

The reserve fund position at the end of a fiscal year, carried forward to the next year as an Opening Balance.

Component

A physical improvement to the development.



Condominium Act

The legislation related to Condominium Corporations outside of BC, as amended to date. This act includes the definition of a Reserve Fund Study and related concepts.

Condominium Act Regulation

Details the requirements laid out in the Condominium Act. Many sections of the Act must be read in conjunction with the Regulations to gain a full understanding of the legal requirements.

Construction Cost Inflation

Inflation measured by changes in construction cost indexes. The inflation rate is localized and pertains to a specific building type.

Contingency Reserve Fund (CRF)

Synonymous to Reserve Fund in this report. It is a concept defined by the legislation of the British Columbia Strata Property Act. It represents the financial assets of a strata corporation (or section as defined in the Act), held for the purposes of funding long term repairs and replacements of the common assets of the corporation that occur less often than once per year and are not included in the operating budget.

Contribution

See Annual Contribution.

CPI Inflation

Inflation measured by increases in the Consumer Price Index, which is a statistical representation of the change in purchasing power between two years.

Current Age

Defined in the Manitoba Condominium Act under Definitions 1(1):

“current age”, in relation to an item or type of item, means the actual or estimated number of years between the date of the reserve fund study or latest update and the later of the following dates:

- (a) the installation date or the date of first use, as determined by the person conducting the reserve fund study;
- (b) the date of renewal, refurbishment, or reconditioning by major repair or replacement.

Deficiency

The difference between a given year’s Benchmark Closing Balance and its actual Closing Balance.

Deficiency/Contribution Quotient (DCQ)

A stable measure of the health of a reserve fund. This formula is defined as the sum of a given year’s Deficiency and its Outstanding Loan Balance, if any (D), divided by the sum of the same year’s contributions and interest earned (C), or D/C.

Depreciation Report

A Reserve Fund Study conducted to the BC legislated standards of the Strata Property Act. See Reserve Fund Study.

Effective Age

A subjective, observed age for each Reserve Component. It may differ from the component’s actual or current age when it is performing better or worse than expected. Effective Age is used in our funding model recommendations.

End of Life

The point in time where the Reserve Component(s) have collectively reached the point of physical failure, and/or the current improvements do not provide for maximum utility of the subject site as improved. This is the point where no further reserve fund savings are required, as no further reserve component replacements are anticipated to occur. At this point in time the building’s reserve fund Deficiency is necessarily zero.

Expenditure

See Reserve Expenditure.

Full Funding Model

A proprietary Funding Model used by NLD Consulting which focusses on minimizing the risk of special assessments, as well as being Fully Funded prior to the end of the 30-year projection period.

Fully Funded

The reserve fund is Fully Funded when its Closing Balance equals the Benchmark Closing Balance, resulting in a Deficiency equal to zero. At this point the reserve fund contains an equitable amount of money saved towards each component, given their expected costs and estimated replacement years.

Functional Obsolescence

A concept where the utility of a component is compromised due to outdated design and/or features, which cannot effectively be remedied.

Funding Model

A 30-year forecast of money moving in and out of the reserve fund. This will include estimated costs and replacement dates for each component, as well as a recommended schedule of reserve fund Contributions to fund those expenditures.

Ideal Annual Contribution

An annual contribution to the reserve fund in an amount prescribed by the benchmark analysis each year. It is an equitable amount to save if the reserve fund has no deficiency.

Ideal Balance

The pro-rated cost liability for the repair and replacement of the items or types of items in the strata corporation’s component inventory in any year covered by the reserve fund study. We calculate this using the Benchmark Analysis. Ideal Balance is also a concept defined by the Manitoba Condominium Act.

Ideal Closing Balance

An equitable reserve fund balance prescribed by the Benchmark Analysis, such that there is enough money in the reserve fund given each component’s expected cost and date of replacement.

Interest

Money earned on all reserve fund investments.

Lifespan

The average life expectancy of a Reserve Component.

Minimum Balance

A proprietary concept used by NLD Consulting. It is a funding model’s lowest allowable closing balance for each fiscal year, and it increases with CPI inflation. The Minimum Balance can never be a negative number. This concept is a form of Threshold Funding.

Minimum Funding Model

A proprietary Funding Model used by NLD Consulting which recommends minimal reserve fund contributions.

Nominal Dollars

An actual dollar amount that has not been adjusted for inflation. This is the actual amount that is spent, saved, or earned. All dollar amounts are assumed to be in nominal terms unless otherwise specified. This is in contrast to Real Dollars, which are adjusted for inflation.



Non-Reserve Component

A component found on shared property that has been specifically excluded from the reserve fund, as per the bylaws or the Act, or in consultation with the strata corporation.

Opening Balance

The reserve fund position at the beginning of each fiscal year, carried forward from the prior year end as a Closing Balance.

Operating Fund

The fund a strata corporation contributes to, and draws expenditures from, related to the operating expenses of the corporation. This fund does not include contributions and expenditures related to reserve expenditures, which are funded separately—see Reserve Fund.

Qualified Person

The definition for Qualified Person differs from province to province. For example:

BC—Described under Section 94(1) of the Strata Property Act as: “any person who has the knowledge and expertise to understand the individual components, scope and complexity of the strata corporation’s common property, common assets and those parts of a strata lot or limited common property, or both, that the strata corporation is responsible to maintain or repair under the Act, the strata corporation's bylaws or an agreement with an owner and to prepare a depreciation report that complies with subsections (1) to (4)”

MB—Described under Part 25 (1) of the Condominium Act as per below:

“Who may conduct a reserve fund study

25 (1) Subject to subsections (2) and (3), only the following persons may conduct a reserve fund study:

- (a) a person who holds a valid registration under The Architects Act to practise as an architect in Manitoba;
- (b) a person who holds a valid registration under The Engineering and Geoscientific Professions Act to practise as a professional engineer in Manitoba;
- (c) a person who holds a valid certificate as a certified applied science technologist or certified engineering technologist under The Certified Applied Science Technologists Act;
- (d) a member of the Appraisal Institute of Canada who holds a valid designation as an Accredited Appraiser Canadian Institute;
- (e) a member of the Real Estate Institute of Canada who holds a valid designation as a Certified Reserve Planner.”



Real Dollars

A dollar amount which is has been adjusted for inflation. It describes the actual buying power as it changes over time, relative to a reference/base year (typically the year in which the study was conducted). This is in contrast to a nominal dollar, which is expressed without regard for the effects of inflation.

Remaining Life

The difference between Effective Age and Lifespan.

Reserve Component

A physical element of a strata corporation which is to be included in the inventory of reserve components for analysis in a British Columbia legislated Depreciation Report.

Reserve Expenditure

An amount removed from the reserve fund to pay for repairs or replacements to Reserve Components.

Reserve Fund

This is a concept defined by legislation in some provinces. A Reserve Fund represents the financial assets of a strata corporation, held for the purposes of funding long term repairs and replacements of the common assets of the corporation that occur less often than once per year and are not included in the operating budget.

Reserve Fund Deficiency

The difference between the Closing Balance and the Ideal Closing Balance as calculated by the Benchmark Analysis. This is an amount that will necessarily be paid in full at the end of the property’s economic life.

Reserve Fund Study

A budget planning tool comprising a physical and financial analysis, which identifies long-term funding plans for repair and replacement of major common elements of a property. Ideally, this tool will aid the owners in a long-term funding plan.

Special Assessment/Levy

A unique, non-regular contribution from owners towards their Reserve Fund. This type of contribution is most often employed when the reserve fund balance is not sufficient to undertake the project as required. Although Special Assessments may be employed as part of a long-term funding strategy or due to an unexpected expenditure, they can also be indicative of a lack of long-term strategy.

Strata Property Act

The legislation related to strata property in British Columbia, and as amended to date. This act includes the definition of a Depreciation Report and related concepts.

Strata Property Regulation

Details the requirements laid out in the Strata Property Act. Many sections of the Act must be read in conjunction with the Regulations in order to have a full understanding of the legal requirements.

Threshold Funding

A method of determining future Contributions. It ignores the Benchmark Analysis and focuses solely on keeping the reserve fund balance above a threshold amount. We often incorporate the element of a minimum allowable balance in our forecasts. However, relying solely on Threshold Funding leads to inequitable contributions.



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